



THE BOARD of SUPERVISORS

First District



**Gloria
Molina**

Second District



**Yvonne
Brathwaite
Burke**

Third District



**Zev
Yaroslavsky**

Fourth District



**Don
Knabe**

Fifth District



**Michael D.
Antonovich**

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The Los Angeles County
Board of Supervisors**



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1 [REPORT OF ACTION TAKEN IN CLOSED SESSION
2 ON FEBRUARY 10, 2004, BEGINS ON PAGE 204.]

3
4
5 [GAVEL]

6
7 **SUP. KNABE, CHAIR:** I'D LIKE TO CALL THE MEETING TO ORDER AND
8 TO ASK EVERYONE TO PLEASE STAND. THE INVOCATION WILL BE LED BY
9 FATHER JOHN B. MICHAEL-REID, ST. MICHAEL'S ORTHODOX CATHOLIC
10 CHURCH IN ARCADIA, FOLLOWED BY THE PLEDGE OF ALLEGIANCE BY
11 DANIEL ORTEGA, SERVICE OFFICER, DISTRICT NO. 4,
12 CERRITOS/ARTESIA POST NO. 1846, OF THE VFW.

13
14 **FATHER JOHN B. MICHAEL-REID:** LET US TAKE A MOMENT TO TURN
15 WITHIN FOR PRAYER. FATHER OF US ALL, WE ASK FOR YOUR GUIDANCE
16 AND DIRECTION THIS DAY THAT THE DECISIONS THAT ARE MADE HERE
17 SERVE FOR THE HIGHEST GOOD OF ALL. WE ASK FOR YOUR BLESSINGS
18 UPON OUR TROOPS AND UPON OUR LEADERS AND UPON ALL THE
19 CITIZENS. WE THANK YOU FOR YOUR PRESENCE HERE IN THIS MEETING.
20 IN YOUR NAME WE PRAY, AMEN.

21
22 **DANIEL ORTEGA:** PLACE YOUR HANDS OVER YOUR HEART. JOIN ME IN
23 THE PLEDGE OF ALLEGIANCE TO THE UNITED STATES OF AMERICA FLAG.
24 [PLEDGE OF ALLEGIANCE]

25



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1 **SUP. KNABE, CHAIR:** SUPER ANTONOVICH?

2

3 **SUP. ANTONOVICH:** MR. CHAIRMAN, IT'S A PLEASURE TO ONCE AGAIN
4 INTRODUCE FATHER REID, WHO IS FROM ST. MICHAEL'S ORTHODOX
5 CATHOLIC CHURCH IN ARCADIA, CALIFORNIA. FATHER JOHN HOLDS A
6 DOCTORATE OF PHILOSOPHY DEGREE IN RELIGION WITH A FOCUS ON
7 PASTORAL COUNSELING AND HE SPECIALIZES IN GRIEF MINISTRY,
8 WORKING WITH PEOPLE OF ALL FAITHS WHO HAVE SUFFERED THE LOSS
9 OF A LOVED ONE. HE IS ALSO A FEATURED WRITER, ALONG WITH BEING
10 A PRIEST, FOR THE MIGHTY SPHERE IN THE VALLEY MAGAZINE. SO,
11 FATHER JOHN, ONCE AGAIN, THANK YOU FOR COMING DOWN AND GOD
12 BLESS YOU. [APPLAUSE]

13

14 **SUP. KNABE, CHAIR:** MY COLLEAGUES, LADIES AND GENTLEMEN, IT'S
15 MY PLEASURE TO PRESENT A CERTIFICATE OF APPRECIATION TO A
16 LONG-TIME FRIEND, DANIEL ORTEGA, WHO HAS BEEN WITH US BEFORE.
17 AS I MENTIONED, HE IS A SERVICE OFFICER CERRITOS POST,
18 DISTRICT FOUR, OF VETERANS OF FOREIGN WARS FROM THE
19 CERRITOS/ARTESIA AREA. HE IS A RETIRED SPACE DIVISION MANAGER
20 FOR MCDONNELL DOUGLAS. HE SERVED IN OUR GREAT MILITARY FROM
21 1952 TO 1954 AS A CORPORAL IN THE UNITED STATES MARINE CORPS.
22 HE RECEIVED THE U.S. MARINE CORPS GOOD CONDUCT MEDAL, NATIONAL
23 DEFENSE SERVICE MEDAL, KOREAN SERVICE MEDAL WITH STAR AND THE
24 UNITED NATIONS SERVICE MEDAL. SO, ON BEHALF OF THE BOARD, IT'S
25 MY PLEASURE TO PRESENT THIS CERTIFICATE OF APPRECIATION TO



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1 DANIEL AND ONCE AGAIN TO SAY HELLO AND WE'VE KNOWN EACH OTHER
2 FOR SOME 30 YEARS THERE IN THE CITY OF CERRITOS. WELCOME.
3 [APPLAUSE]

4

5 **SUP. KNABE, CHAIR:** WE WILL PROCEED WITH THE AGENDA.

6

7 **CLERK VARONA-LUKENS:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE
8 BOARD. WE'LL BEGIN ON PAGE 6. AGENDA FOR THE MEETING OF THE
9 COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D.

10

11 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY
12 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

13

14 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING
15 AUTHORITY, ITEMS 1-H AND 2-H. ON ITEM 1-H, HOLD FOR A MEMBER
16 OF THE PUBLIC. ITEM 2-H IS BEFORE YOU.

17

18 **SUP. KNABE, CHAIR:** ON ITEM 2-H, MOVED BY SUPERVISOR MOLINA,
19 SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO
20 ORDERED.

21

22 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
23 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

24



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1 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, CHAIR WILL
2 SECOND. WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 13.
5 I HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 1 AND 2, HOLD FOR
6 A MEMBER OF THE PUBLIC. ON ITEM 3, SUPERVISOR BURKE REQUESTS
7 THAT THE ITEM BE REFERRED BACK TO HER OFFICE.

8

9 **SUP. KNABE, CHAIR:** SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** ON ITEMS 4 AND 5, HOLD FOR A MEMBER OF
12 THE PUBLIC. ON ITEM 6, HOLD FOR SUPERVISOR MOLINA AND A MEMBER
13 OF THE PUBLIC. ON ITEM 7, HOLD FOR SUPERVISOR MOLINA AND A
14 MEMBER OF THE PUBLIC. ON ITEM 8, HOLD FOR A MEMBER OF THE
15 PUBLIC. ON ITEM 10, HOLD FOR A MEMBER OF THE PUBLIC. ITEM 12,
16 HOLD FOR A MEMBER OF THE PUBLIC. ITEMS 9, 11, AND 13 ARE
17 BEFORE YOU.

18

19 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, CHAIR WILL
20 SECOND. WITHOUT OBJECTION, SO ORDERED.

21

22 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEM 14, HOLD FOR
23 A MEMBER OF THE PUBLIC. CHILDREN AND FAMILY SERVICES. ON ITEM
24 15, HOLD FOR SUPERVISORS MOLINA AND YAROSLAVSKY AND A MEMBER
25 OF THE PUBLIC. HEALTH SERVICES, ON ITEMS 16 AND 17, HOLD FOR A



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1 MEMBER OF THE PUBLIC. MENTAL HEALTH, ON ITEM 18, HOLD FOR A
2 MEMBER OF THE PUBLIC. ITEM 19 IS BEFORE YOU.

3

4 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA, SECONDED BY
5 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEM 20.

8

9 **SUP. KNABE, CHAIR:** MOVED BY-- THE CHAIR WILL MOVE IT, SECONDED
10 BY SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES, ITEM 21, HOLD FOR
13 A MEMBER OF THE PUBLIC. PUBLIC WORKS, ITEMS 22 THROUGH 31. ON
14 ITEMS 22, 23, 24, 25, 26, HOLD FOR A MEMBER OF THE PUBLIC. ON
15 ITEM 30, 31, HOLD FOR A MEMBER OF THE PUBLIC. ITEMS 27 AND 28
16 ARE BEFORE YOU. AND 29.

17

18 **SUP. KNABE, CHAIR:** AND 29. 29. MOVED BY SUPERVISOR ANTONOVICH,
19 SECONDED BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 32 THROUGH-- 32 AND 33. ON
22 ITEM 32, HOLD FOR A MEMBER OF THE PUBLIC. ITEM 33 IS BEFORE
23 YOU.

24



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1 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY
2 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEM 34.

5

6 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
7 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 35
10 THROUGH 43. ON ITEM 35, 36, 37, 38, 39, 40, 41, 42, AND 43,
11 HOLD FOR A MEMBER OF THE PUBLIC. ORDINANCE...

12

13 **SUP. KNABE, CHAIR:** IT'S BASICALLY A REQUEST FROM THOSE
14 COMMUNITIES AS IT RELATES TO AN ELECTION. IS THAT CORRECT? I
15 WOULD ASSUME THOSE HOLDS ARE THOSE PEOPLE FROM THOSE
16 JURISDICTIONS? OKAY. SO THAT'S 35 THROUGH 43. OKAY.

17

18 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ON 44 AND 45,
19 HOLD FOR A MEMBER OF THE PUBLIC. ON ITEM 46, THE PUBLIC
20 HEARING ITEM, WE DO HAVE A REQUEST TO HOLD FOR A MEMBER OF THE
21 PUBLIC, BUT THE CHIEF ADMINISTRATIVE OFFICER IS REQUESTING THE
22 ITEM BE CONTINUED TO...

23

24 **SUP. KNABE, CHAIR:** IT WILL BE CONTINUED AS REQUESTED. SO
25 ORDERED, 46.



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1

2 **CLERK VARONA-LUKENS:** 46.

3

4 **SUP. BURKE:** IS THAT GOING TO REALLY COME BACK FOR SALE ON THAT
5 DAY, OR DOES IT LOOK AS THOUGH IT'S GOING TO BE SOME OTHER USE
6 BECAUSE, IF IT IS, IF THERE ARE PEOPLE HERE, YOU SHOULD
7 PROBABLY GIVE THEM SOME IDEA. THEY SHOULD PROBABLY CHECK
8 BEFORE THAT DATE, THOUGH. IF ANYONE IS HERE TO BID ON THAT,
9 THEY SHOULD CHECK TO SEE IF IT'S ACTUALLY GOING TO GO TO BID
10 THAT DAY.

11

12 **SUP. KNABE, CHAIR:** OKAY. IS THERE ANYONE HERE THAT WAS GOING
13 TO BID ON ITEM 46? OKAY. TO BE CONTINUED, THEN.

14

15 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
16 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
17 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
18 MEETING. ON ITEM 47-A, HOLD FOR SUPERVISOR ANTONOVICH AND A
19 MEMBER OF THE PUBLIC. ITEM 47-B AND C, HOLD FOR A MEMBER OF
20 THE PUBLIC. THAT COMPLETES THE READING OF THE AGENDA. BOARD OF
21 SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT
22 NUMBER 1.

23

24 **SUP. KNABE, CHAIR:** BEFORE WE BEGIN OUR DISTRICT PRESENTATIONS,
25 WE HAVE A SPECIAL GUEST THAT WE'D LIKE TO WELCOME HERE TO LOS



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1 ANGELES COUNTY. NOW IT IS MY DISTINCT HONOR AND PLEASURE TO
2 WELCOME TO LOS ANGELES COUNTY A VERY IMPORTANT AND SPECIAL
3 VISITOR. HIS EXCELLENCY ANDRAS SIMONYI, AMBASSADOR OF HUNGARY,
4 WHO IS VISITING LOS ANGELES WITH HIS WIFE, NADJA, AND HE HAS
5 SERVED IN WASHINGTON, D.C. AS THE AMBASSADOR SINCE 2002 AND,
6 AS THE HUNGARIAN AMBASSADOR, HE VISITED LOS ANGELES COUNTY IN
7 2003 AND MET WITH SUPERVISOR BURKE. AMBASSADOR SIMONYI'S
8 CAREER IN THE FOREIGN SERVICE IS EXTREMELY IMPRESSIVE WITH
9 MANY EXTRAORDINARY ACCOMPLISHMENTS. TO NAME ONLY ONE, FROM
10 1995 TO 1999, THE AMBASSADOR HEADED THE HUNGARIAN N.A.T.O.
11 LIAISON OFFICE IN BRUSSELS WHERE HE PLAYED A SIGNIFICANT ROLE
12 PRIOR TO HUNGARY'S MEMBERSHIP IN N.A.T.O., AN IMPRESSIVE
13 PERSONAL ACCOMPLISHMENT. IN ADDITION TO SPEAKING HUNGARIAN,
14 AMBASSADOR SIMONYI SPEAKS ENGLISH, DANISH, GERMAN, DUTCH, AND
15 FRENCH. MR. AMBASSADOR, YOU CAN PRACTICE ALL SIX LANGUAGES IF
16 NOT MORE HERE IN LOS ANGELES COUNTY BECAUSE HERE YOU'LL FIND
17 RESIDENTS WHO SPEAK ALL OF THOSE LANGUAGES AND MOST PROBABLY
18 MOST OF THE LANGUAGES OF THE WORLD. AMBASSADOR, I WOULD ALSO
19 BE REMISS IF I DID NOT OFFER TO YOU AND YOUR FELLOW COUNTRY
20 PEOPLE AN AMERICAN THANK YOU AS HUNGARY IS A STRONG AND
21 COMMITTED U.S. ALLY IN THE WAR ON TERRORISM. I KNOW THAT
22 FOLLOWING THIS MEETING, THE AMBASSADOR WILL TOUR THE WALT
23 DISNEY CONCERT HALL SO, AS A WELCOME GIFT, WE OFFER A GIFT
24 ABOUT THE CONCERT HALL AND A SMALL REPLICA WHICH WE HOPE WILL
25 SERVE AS A MEMENTO OF YOUR 2004 LOS ANGELES VISIT. SO,



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1 AMBASSADOR, ON BEHALF OF MYSELF AND MY COLLEAGUES, WE'D LIKE
2 TO PRESENT YOU THIS BOOK ON DISNEY HALL AND A SMALL MEMENTO
3 AND, ONCE AGAIN, FORMALLY WELCOME YOU HERE TO LOS ANGELES
4 COUNTY ON BEHALF OF OUR 10 MILLION RESIDENTS. [APPLAUSE]

5

6 **ANDRAS SIMONYI:** CHAIRMAN KNABE AND MEMBERS OF THE BOARD OF
7 SUPERVISORS AND, IN PARTICULAR, YVONNE, WE HAD A GREAT
8 CONVERSATION LAST YEAR. I JUST WANTED TO TELL YOU HOW EXCITED
9 I AM TO BE ABLE TO STAND HERE AND SAY HELLO TO THE BOARD OF
10 SUPERVISORS. YOU'VE GOT A GREAT, GREAT CITY, THE CITY OF
11 ANGELS, AND YOU HAVE SO MANY GOOD, GOOD HUNGARIANS IN THIS
12 CITY. YOU HAVE GIVEN REFUGE TO SO MANY HUNGARIANS WHO FLED
13 FROM WAR, FROM RUSSIAN OPPRESSION, AND I'D LIKE TO, ON BEHALF
14 OF THE HUNGARIAN NATION, SAY THANK YOU TO LOS ANGELES. I'D
15 ALSO LIKE TO SAY I'M VERY PLEASED TO SEE THAT HALF OF YOUR--
16 OR MAYBE EVEN MORE OF YOUR COUNCIL COMES FROM MY REGION AND
17 JUST IN ADDITION TO ALL THE LANGUAGES THAT YOU HAVE
18 ENUMERATED, I JUST WANT TO TELL YOU AT HOME, ONE OF THE
19 LANGUAGES WE SPEAK IS CROATIAN. SO, YOU KNOW, WE KIND OF WANT
20 TO SAY THIS IS PRETTY MUCH A CENTRAL EUROPEAN PLACE. I THINK
21 IT'S KIND OF NICE OF THE CENTRAL EUROPEANS TO TAKE IN
22 AMERICANS. I HAVE COME HERE WITH THE MESSAGE FROM THE MAYOR OF
23 BUDAPEST THAT WE WOULD BE THRILLED TO BUILD A STRONG, CLOSER
24 RELATIONSHIP BETWEEN BUDAPEST, A GREAT CITY IN CENTRAL EUROPE,
25 AND LOS ANGELES, AND THERE IS SO MUCH THAT WE CAN LEARN FROM



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1 EACH OTHER. SO, HAVING SAID THIS, I JUST WANT TO MENTION THAT
2 MANY OF MY GOOD FRIENDS, NOBEL LAUREATE, GEORGE HOLA, OSCAR
3 LAUREATES, VILMA ZSIGMUND, AND SOME GOOD MUSICIAN FRIENDS,
4 SKUNK BAXTER, THEY'RE ALL IN LOS ANGELES SO I HAVE SO MANY
5 REASONS TO COME BACK. I WANT TO APPLAUD YOU FOR WHAT YOU DO
6 FOR OUR RELATIONSHIP AND I JUST WANT TO CONCLUDE BY SAYING
7 ESTANIDA LOS ANGELES, ESTANIDA [SPEAKS HUNGARIAN] GOD BLESS
8 LOS ANGELES, GOD BLESS HUNGARY AND THE HUNGARIANS. THANK YOU.
9 [APPLAUSE]

10

11 **SUP. KNABE, CHAIR:** CHILDREN'S BOOK WEEK IS A NATIONAL EVENT
12 CELEBRATED EACH NOVEMBER TO ENCOURAGE CHILDREN TO LOVE BOOKS
13 AND READING. EVERY YEAR FOR THE PAST 25 YEARS, THE COUNTY
14 LIBRARY HAS CONDUCTED A BOOKMARK CONTEST TO ENCOURAGE OUR
15 YOUNG CHILDRENS' ARTISTIC EXPRESSION AND ALLOW THEM TO SHARE
16 THEIR JOY OF BOOKS AND THE WRITTEN WORD. THIS YEAR, MORE THAN
17 13,000 CHILDREN IN LOS ANGELES COUNTY ENTERED THE COMPETITION
18 AND CREATED BOOKMARKS RELATING TO THE THEME, FREE TO READ.
19 TODAY WE HAVE WITH US CHILDREN FROM ACROSS LOS ANGELES COUNTY
20 WHOSE BOOKMARK ENTRIES WERE SELECTED AS BEING THE MOST
21 ORIGINAL AND CREATIVE IN DEPICTING THE THEME. FOR THE FIRST
22 TIME, IN ADDITION TO THE WINNERS SELECTED BY THE JUDGES AT THE
23 COMMUNITY LIBRARIES, EACH MEMBER OF THE BOARD HERE HAD THE
24 OPPORTUNITY TO CHOOSE A FAVORITE ONE FROM AMONG THE ENTRIES
25 FROM OUR DISTRICT. SO IT'S OUR PLEASURE, EACH MEMBER WILL



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1 INTRODUCE THEIR OWN, TO BE ABLE TO HONOR MANY OF THESE GIFTED
2 AND TALENTED YOUNG PEOPLE TODAY. SO, FIRST OF ALL, IT'S MY
3 PLEASURE TO HONOR THE WINNERS FROM THE FOURTH DISTRICT. FIRST
4 OF ALL, WE HAVE EMILY OKITA, A SEVENTH GRADER FROM MANHATTAN
5 BEACH LIBRARY. EMILY? [APPLAUSE]

6

7 **SUP. KNABE, CHAIR:** CONGRATULATIONS. NEXT, DANIEL SCHULTZ,
8 FOURTH GRADER FROM SOUTH WHITTIER LIBRARY. DANIEL? [APPLAUSE]

9

10 **SUP. KNABE, CHAIR:** NEXT, SHAUNA SUE, SEVENTH GRADER FROM
11 GEORGE NIGH, JUNIOR LIBRARY IN LAKEWOOD. [APPLAUSE]

12

13 **SUP. KNABE, CHAIR:** NEXT, MICHAEL ROMERO, FOURTH GRADER FROM
14 LOMITA LIBRARY. [APPLAUSE]

15

16 **SUP. KNABE, CHAIR:** CONGRATULATIONS. AND THE WINNER, THE ONE
17 THAT I PICKED OUT, IT WAS REALLY TOUGH. I WAS TELLING THE KIDS
18 UPSTAIRS THAT PROBABLY THE MOST DIFFICULT PART WAS WE HAD TO
19 SELECT ONE AND THE WINNER THAT I PICKED WAS ALEXA JASPER, A
20 SIXTH GRADER FROM LOMITA LIBRARY. [APPLAUSE]

21

22 **SUP. KNABE, CHAIR:** THE OTHER FOURTH DISTRICT WINNERS WHO WERE
23 UNABLE TO BE HERE TODAY, JOHN GAETANO, A SECOND GRADER FROM
24 THE GEORGE NIGH JUNIOR LIBRARY AS WELL, TOO. SUPERVISOR
25 MOLINA?



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1

2 **SUP. MOLINA:** THANK YOU, SUPERVISOR KNABE. THIS IS AN EXCITING
3 PROGRAM THAT OPERATED THROUGHOUT THE COUNTY AND I HAVE TWO
4 WINNERS IN MY DISTRICT. YOU WANT TO COME OVER, STEVEN? STEVEN
5 IS A SECOND GRADER AND HE DID THIS BEAUTIFUL BOOKMARK THAT
6 SHOWS ALL THE BOOKS HE'S GOING TO READ THIS YEAR. RIGHT? HE
7 HAS ALL THE BOOKS ALL LINED UP, AND IT'S A BEAUTIFUL BOOKMARK
8 AND WE'RE VERY PLEASED TO PRESENT TO YOU-- HE'S A SECOND
9 GRADER FROM LONGFELLOW ELEMENTARY SCHOOL. HE WAS AT THE
10 SORENSEN PUBLIC LIBRARY THAT HE PARTICIPATED. WE'RE GLAD THAT
11 HE'S A PARTICIPANT AT OUR LIBRARY AND WE CONGRATULATE YOU FOR
12 THIS BEAUTIFUL BOOKMARK, STEVEN. CONGRATULATIONS. [APPLAUSE]

13

14 **SUP. MOLINA:** AND THEN WE HAD A FIFTH GRADER FROM EL MONTE WHO
15 PARTICIPATED. HE GOES TO TWIN LAKES ELEMENTARY SCHOOL BUT THE
16 EL MONTE PUBLIC LIBRARY WAS THE SPONSOR OF HIS BOOKMARK AND
17 HE'S UNABLE TO JOIN US BUT WE WANT TO CONGRATULATE ALEXIS
18 FLORES FOR THE OUTSTANDING JOB HE DID IN HIS CONTRIBUTION AND
19 CONGRATULATIONS TO ALL OF THE CHILDREN THAT PARTICIPATED. YOU
20 DID A GREAT JOB. CONGRATULATIONS.

21

22 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE?

23

24 **SUP. BURKE:** WE HAD TWO WINNERS, AND ONE IS NOT HERE, WHO IS
25 JESUS HERNANDEZ, WHO IS A YOUNG LADY FROM LYNWOOD, AND SHE



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1 WAS-- RECEIVED ONE OF THE AWARDS BUT WE DO HAVE A SECOND
2 GRADER, KIMBERLY RUNGIO, WHO IS THE SECOND GRADER FROM CARSON
3 AND HERE IS HER BOOKMARK. HOW CAN WE GET YOU UP SO EVERYONE
4 CAN SEE YOU? LET'S STAND HERE. AND I WANT TO CONGRATULATE
5 EVERYONE ON THEIR EXCELLENT WORK AND THE FACT THAT YOU'RE
6 KEEPING UP YOUR READING, AND THIS BOOKMARK SAYS "FREE TO
7 READ". THAT'S WHAT KIMBERLY HAD TO SAY. CONGRATULATIONS,
8 KIMBERLY. [APPLAUSE]

9

10 **SUP. KNABE, CHAIR:** I THINK SOME OF THEM WOULD RATHER DRAW
11 BOOKMARKS THAN [INDISTINCT]. SUPERVISOR YAROSLAVSKY?

12

13 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, WE HAD TWO WINNERS IN THE
14 THIRD SUPERVISORIAL DISTRICT AND ONE OF WHOM IS WITH US THIS
15 MORNING. CAROLYN, WHY DON'T YOU JOIN ME HERE FOR A SECOND?
16 CAROLYN ZHANG, A THIRD GRADER -- A SIXTH GRADER. THIS IS A
17 MISTAKE. YOU NEVER MAKE A MISTAKE IN SCHOOL, DO YOU? BUT OUR
18 CALLIGRAPHER DID. SHAME ON HIM. ANYWAY, SHOULD NEVER MAKE A
19 MISTAKE ABOUT THESE KINDS OF THINGS BUT CAROLYN IS A SIXTH
20 GRADER FROM WESTLAKE VILLAGE AND WESTLAKE VILLAGE LIBRARY IS
21 WHERE SHE HAILS FROM. AND SHE WON THE AWARD WITH THIS VERY
22 BEAUTIFUL -- VERY BEAUTIFUL BOOKMARK, WHICH WE'RE ALL GOING TO
23 USE WITH PRIDE, AND WE WANT TO PRESENT THIS TO YOU BUT WE'RE
24 GOING TO HAVE TO MAKE A SLIGHT CHANGE AND CORRECT YOUR GRADE.



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1 OKAY? YOU'LL FORGIVE US FOR THAT. CONGRATULATIONS, CAROLYN.

2 [APPLAUSE]

3

4 **SUP. KNABE, CHAIR:** SUPERVISOR ANTONOVICH?

5

6 **SUP. YAROSLAVSKY:** HANG ON A SECOND.

7

8 **SUP. KNABE, CHAIR:** OH. OKAY.

9

10 **SUP. YAROSLAVSKY:** WE ALSO HAD, MR. CHAIRMAN, A YOUNG MAN WHO
11 WAS NOT ABLE TO BE WITH US THIS MORNING BUT HE IS OUR OTHER
12 WINNER FROM THE THIRD DISTRICT. ROBERTO HIROHETA FROM THE SAN
13 FERNANDO PUBLIC LIBRARY, BEAUTIFUL LIBRARY THAT WAS RECENTLY
14 COMPLETED A COUPLE YEARS AGO, AND WE WILL MAKE SURE HE GETS
15 THIS CERTIFICATE. THANK YOU VERY MUCH.

16

17 **SUP. KNABE, CHAIR:** SUPERVISOR ANTONOVICH. [APPLAUSE]

18

19 **SUP. ANTONOVICH:** WE WOULD LIKE TO RECOGNIZE MICHELLE KAU FROM
20 TEMPLE CITY LIBRARY. MICHELLE? [APPLAUSE]

21

22 **SUP. ANTONOVICH:** AND HAMSA HARIQ, FIRST GRADER FROM WEST
23 COVINA. [APPLAUSE]

24



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1 **SUP. ANTONOVICH:** WESLEY GUNTER, SIXTH GRADER FROM DUARTE.

2 [APPLAUSE]

3

4 **SUP. ANTONOVICH:** MANDY CHAN FROM TEMPLE CITY IS NOT HERE.

5 CHRISTINA JAWORSKY FROM CANYON COUNTRY. SHE'S ALSO NOT HERE.

6 AND THEN OUR WINNER WAS SARAH STUBBLE, SECOND GRADER FROM

7 NEWHALL, SANTA CLARITA VALLEY. [APPLAUSE]

8

9 **SUP. KNABE, CHAIR:** I'D LIKE TO ASK OUR COUNTY LIBRARIAN,

10 MARGARET DONLIN TODD, TO COME FORWARD. WE HAVE A SCROLL TO

11 PRESENT HER IN HONOR OF THIS BOOKMARK CONTEST AND IT'S A GREAT

12 PROGRAM. ANY TIME YOU CAN GET 13,000 YOUNG PEOPLE TO FLOW

13 THEIR CREATIVE JUICES AND TO COME UP WITH THESE DIFFERENT

14 IDEAS AND IT'S A REAL PLEASURE JUST TO SEE HOW THE YOUNG

15 PEOPLE INTERPRET AND SO IT'S A GREAT CONTEST. MARGARET?

16 [APPLAUSE]

17

18 **MARGARET TODD:** I WANT TO THANK THE MOMS AND DADS AND EVERYONE

19 ELSE WHO CAME DOWN TODAY WITH THE CHILDREN SO THAT THEY COULD

20 ENJOY THIS EVENT AND ALSO THE RECEPTION BEFORE. AND I WANT TO

21 THANK THE BOARD OF SUPERVISORS FOR ALLOWING US TO COME DOWN TO

22 THE BOARD TODAY AND GIVE SCROLLS TO OUR WINNERS.

23

24 **SUP. KNABE, CHAIR:** THANK YOU, MARGARET. THANK YOU, KIDS. GOOD

25 LUCK. [APPLAUSE]



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1

2 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA, I BELIEVE-- DO YOU HAVE
3 ANY PRESENTATIONS THIS MORNING?

4

5 **SUP. MOLINA:** NO. THAT WAS MY ONLY PRESENTATION.

6

7 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE?

8

9 **SUP. BURKE:** THANK YOU. AT THIS POINT, I'D LIKE TO CALL THE
10 BLACK FAMILY TECHNOLOGY AWARENESS REPRESENTATIVES TO THE FRONT
11 HERE. HERE SHE IS. IS SOMEONE ELSE COMING UP? ALL RIGHT. WELL,
12 WE'RE VERY PLEASED TO HAVE YOU HERE TODAY FROM I.B.M. AND THE
13 NUMBER OF BLACK FAMILIES WHO OWN COMPUTERS IS RAPIDLY
14 INCREASING. SO IS THE PERCENTAGE OF BLACK HOUSEHOLDS WITH AN
15 INTERNET CONNECTION. HOWEVER, THE NUMBERS STILL LAG BEHIND. IN
16 THE YEAR 2000, THE LATEST YEAR FOR WHICH NATIONAL
17 TELECOMMUNICATIONS AND ADMINISTRATION STATISTICS ARE
18 AVAILABLE, ONLY ONE IN THREE BLACK FAMILIES OWNED A HOME
19 COMPUTER COMPARED WITH 55% OF WHITE FAMILIES. AND ONLY 29% OF
20 BLACK FAMILIES USE THE INTERNET COMPARED WITH 50% OF WHITE
21 FAMILIES. SO THE DIGITAL DIVIDE REMAINS A CRITICAL CHALLENGE
22 FOR MINORITIES, NOT ONLY IN THE NUMBER WHO USE COMPUTERS BUT
23 ALSO WHEN IT COMES TO USING THE TECHNOLOGY IN AN EFFECTIVE
24 WAY. WHEN IT COMES TO COMPUTERS AND THE INTERNET, THE REAL
25 ISSUE FOR THE AFRICAN AMERICAN COMMUNITY IS LEARNING TO USE IT



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1 IN INNOVATIVE AND PRODUCTIVE WAYS. ONE ROLE MODEL IS A YOUNG
2 MAN IN WHOSE NAME THE BOARD OF SUPERVISORS WILL ADJOURN LATER
3 THIS MORNING, RON JONES, CO-FOUNDER AND CHAIRMAN OF SONG PRO,
4 INC., WHO DEVELOPED A WAY TO TRANSFORM NINTENDO GAME BOY INTO
5 A PORTABLE MUSIC PLAYER. AND, THEREFORE, ON BEHALF OF THE
6 BOARD OF SUPERVISORS, I AM VERY PLEASED TO PROCLAIM THE WEEK
7 OF FEBRUARY 15TH TO FEBRUARY 21ST AS BLACK FAMILY TECHNOLOGY
8 AWARENESS WEEK AND I URGE ALL RESIDENTS OF THE COUNTY TO JOIN
9 WITH I.B.M., LEAD CORPORATE SPONSOR OF THIS WEEK IN ITS PLAN,
10 AND I'M VERY PLEASED TO PRESENT THIS SCROLL TO YVONNE JONES,
11 RESOURCE COORDINATOR, AND AS OTHER PEOPLE COME IN LATER, WE'LL
12 CERTAINLY RECOGNIZE THEM. BUT LET ME SAY WE HAVE A LOT OF
13 PROGRAMS IN THE SECOND DISTRICT FOR SENIORS, TO GET THEM
14 FAMILIAR WITH THE TECHNOLOGY. OBVIOUSLY FOR YOUNG PEOPLE BUT
15 WE ALWAYS NEED TUTORS AND THAT'S WHAT THIS IS ALL ABOUT, AND
16 SO CONGRATULATIONS TO I.B.M. AND TO YOU AND THE BLACK
17 TECHNOLOGY AWARENESS WEEK. WE'LL ASK MR. BROWN TO COME
18 FORWARD. WE HAVE BILL BROWN, WHO DID GET THROUGH TRAFFIC AND
19 IS HERE. LET'S TAKE A PICTURE.

20

21 **BILL BROWN:** THANK YOU SO MUCH. AND SORRY ABOUT THE TRAFFIC
22 AND THE DELAY BUT WE'RE PLEASED TO BE THE NATIONAL SPONSOR FOR
23 NATIONAL BLACK FAMILY TECHNOLOGY AWARENESS WEEK. AND THIS IS
24 ALL ABOUT THE DIGITAL DIVIDE IN THE BLACK COMMUNITY. THE BLACK
25 COMMUNITY HAS LESS TECHNOLOGY IN THE COMMUNITY, IN THE HOMES,



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1 THAN ANY OF THE OTHER ETHNIC GROUPS AND WE ARE HIGHLIGHTING
2 THAT AND TRYING TO BRING FOCUS TO THAT THE IMPORTANCE OF
3 TECHNOLOGY IN THE FUTURE. SO WE WILL BE DOING EVENTS
4 THROUGHOUT LOS ANGELES AND LOS ANGELES COUNTY DURING THE WEEK
5 OF JANUARY-- OF FEBRUARY THE 15TH THROUGH THE 21ST TO
6 HIGHLIGHT THIS AND WE'RE PLEASED FOR THIS PROCLAMATION AND
7 THANK YOU SO MUCH, SUPERVISOR BURKE. [APPLAUSE]

8

9 **SUPERVISOR BURKE:** IS DR. WASHINGTON HERE YET? WHEN SHE COMES,
10 WE'LL MAKE A PRESENTATION TO HER. MAYBE I SHOULD JUST ANNOUNCE
11 IT. I DON'T SEE HER HERE SO WE'LL COME BACK. THANK YOU.

12

13 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR YAROSLAVSKY, DO YOU HAVE
14 ANY PRESENTATIONS? OKAY. SUPERVISOR ANTONOVICH? PRESENTATIONS?

15

16 **SUP. ANTONOVICH:** MR. CHAIRMAN, TODAY WE WOULD LIKE TO WELCOME
17 THE REPRESENTATIVES FROM THE WILDLANDS CONSERVANCY AND THE LOS
18 ANGELES COUNTY OFFICE OF EDUCATION. WE HAVE DAVID MYERS, OUR
19 EXECUTIVE DIRECTOR FOR THE WILDLANDS CONSERVANCY; DR. DARLENE
20 ROBLES, WHO IS THE SUPERINTENDENT OF OUR LOS ANGELES COUNTY
21 OFFICE OF EDUCATION; MADELEINE HALL, WHO IS THE DIRECTOR OF
22 THE LOS ANGELES COUNTY EDUCATION FOUNDATION; EARL BUTLER,
23 FOUNDATION BOARD MEMBER AND THE CHAIRMAN OF THE SCIENCE AND
24 OUTDOOR EDUCATION COMMITTEE; AND GARY WIDDISON, WHO IS THE
25 SCIENCE CONSULTANT AND DIRECTOR, OUTDOOR EDUCATION, MARINE



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1 SCIENCE PROGRAMS. WELL, THEY'RE HERE TO BE COMMENDED FOR THEIR
2 EFFORTS IN PROVIDING OUR CHILDREN WITH POSITIVE OUTDOOR
3 EXPERIENCES AND ENVIRONMENTAL EDUCATION. IN THE YEAR 2002, THE
4 WILDLANDS CONSERVANCY, THROUGH ITS FUN KIDS PROGRAM, PURCHASED
5 GRACE VALLEY RANCH TO PROVIDE LOW INCOME CHILDREN WITH FREE
6 OUTDOOR EDUCATION. SINCE THEN, MORE THAN 11,000 CHILDREN HAVE
7 ATTENDED THIS PROGRAM. IN THE YEAR 2003, THE CONSERVANCY
8 DONATED THE 183-ACRE CAMP WITH FUNDING TO THE LOS ANGELES
9 COUNTY EDUCATION FOUNDATION TO ESTABLISH THE BLUE SKY MEDAL
10 SCIENCE INSTITUTE, PROVIDING OUR COUNTY STUDENTS AN
11 OPPORTUNITY TO EXPERIENCE THE WONDERS OF NATURE. THE BLUE SKY
12 MEDALS SCIENCE INSTITUTE PROVIDES A PERMANENT, YEAR-ROUND HOME
13 FOR THE LOS ANGELES COUNTY OUTDOOR SCIENCE SCHOOL. SO, AT THIS
14 TIME, ON BEHALF OF THE BOARD OF SUPERVISORS, WE WANT TO
15 PERSONALLY RECOGNIZE THE WILDLIFE CONSERVANCY AND THE LOS
16 ANGELES COUNTY EDUCATION FOUNDATION FOR PROMOTING THESE
17 WONDERFUL OUTDOOR ACTIVITIES FOR OUR YOUNG PEOPLE. FIRST, LET
18 ME PRESENT TO THE WETLANDS CONSERVANCY. THE LOS ANGELES COUNTY
19 EDUCATION FOUNDATION. TO THE LOS ANGELES COUNTY OUTDOOR
20 SCIENCE SCHOOL. THE WILDLIFE CONSERVANCY WOULD LIKE TO SAY A
21 FEW WORDS, THEN WE'LL GO RIGHT DOWN THE LINE.

22

23 **DAVE MYERS:** WELL, THE WILDLANDS CONSERVANCY WOULD LIKE TO
24 THANK SUPERVISOR ANTONOVICH FOR CO-CHAIRING OUR FUN KIDS
25 FUNDRAISING CAMPAIGN FOR PROGRAMS FOR UNDERSERVED YOUTH ALONG



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1 WITH SUPERVISORS FROM THREE OTHER COUNTIES. OUR PARTNERSHIP
2 WITH THE L.A. COUNTY OFFICE OF EDUCATION AND SCIENCE
3 FOUNDATION AT BLUE SKY MEADOW, ALONG WITH OUR PARTNERSHIP WITH
4 L.A. UNIFIED SCHOOL DISTRICT AT POINT FERMIN IN CLEAR CREEK,
5 WILL PROVIDE QUALITY OUTDOOR EDUCATION PROGRAMS FOR 15,000
6 UNDERSERVED CHILDREN A YEAR AND IT'S OUR PLEASURE TO DO THIS
7 FOR THE CITIZENS OF LOS ANGELES COUNTY. THANK YOU. [APPLAUSE]

8

9 **SPEAKER:** THANK YOU VERY MUCH, BOARD OF SUPERVISORS. LOS
10 ANGELES COUNTY EDUCATION FOUNDATION IS THE NONPROFIT AFFILIATE
11 AND PROUD PARTNER OF THE LOS ANGELES OFFICE OF EDUCATION AND I
12 WANT TO TELL YOU JUST A LITTLE BIT ABOUT OUR MISSIONS. WE HAVE
13 SEVERAL FOLD. ONE, WE HELP TO REALLY PROVIDE SERVICES FOR THE
14 L.A. COUNTY OFFICE OF EDUCATION BUT WE ALSO ARE WORKING VERY
15 HARD ON EARLY CHILDHOOD READINESS, SERVICES FOR DISABLED AND
16 AT-RISK CHILDREN AND MOST ESPECIALLY, AND WHY WE'RE HERE
17 TODAY, IS SCIENCE EDUCATION. WE'RE VERY PROUD OF THE WILDLANDS
18 CONSERVANCY AND VERY GRATEFUL FOR THEIR DONATION OF WHAT WE
19 BELIEVE IS THE PREMIER SITE FOR OUTDOOR SCIENCE EDUCATION.
20 THIS REALLY, WE BELIEVE, IS GOING TO REALLY ENLIGHTEN AND MAKE
21 CHILDREN VERY, VERY ENTHUSIASTIC ABOUT SCIENCE, ABOUT THE
22 ENVIRONMENT, AND REALLY ABOUT LEARNING AND REALLY HELP
23 CHILDREN RECOGNIZE THEIR OWN GIFTS. I'D LIKE TO NOW INTRODUCE
24 EARL BUTLER, WHO IS A MEMBER OF OUR FOUNDATION BOARD AND ALSO



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1 IS CHAIR OF THE OUTDOOR SCIENCE AND EDUCATION COMMITTEE. THANK
2 YOU VERY MUCH. [APPLAUSE]

3

4 **EARL BUTLER:** THANK YOU. I'D JUST LIKE TO SAY A LOT MORE THANK
5 YOUS FOR THE OPPORTUNITY TO HELP CHILDREN HAVE AN OUTDOOR
6 EXPERIENCE AND LEARN ABOUT SCIENCE, LEARN HOW TO PRESERVE OUR
7 ENVIRONMENT, AND SUPERVISOR ANTONOVICH AND BILL QUARRICK OF
8 THE QUARRICK LAND COMPANY HAVE HELPED SUPPORT OUR ORGANIZATION
9 AS WELL AS THE LAND CONSERVANCY AND DAVID MYERS, WHO DONATED
10 THE 180 ACRES THAT WE'RE ABLE TO WORK WITH. WE'RE LOOKING
11 FORWARD TO-- THIS JUST HAPPENED IN THE LAST YEAR OR TWO. WE'RE
12 LOOKING FORWARD TO THE NEXT FEW YEARS, OF THOUSANDS AND
13 THOUSANDS OF CHILDREN HERE IN L.A. COUNTY HAVE THE OPPORTUNITY
14 TO EXPERIENCE AN OUTDOOR ONE-WEEK EXPERIENCE AND HELP PRESERVE
15 THEIR ENVIRONMENT AND TEACH THEM A LITTLE BIT-- THINGS
16 DIFFERENT THAN THEY GET IN THE EVERYDAY SCHOOL ENVIRONMENT. SO
17 THANK YOU TO EVERYBODY INVOLVED AND WE LOOK FORWARD TO
18 CONTINUING TO DO THIS. [APPLAUSE]

19

20 **SPEAKER:** ON BEHALF OF THE LOS ANGELES COUNTY OFFICE OF
21 EDUCATION, DR. DARLENE ROBLES, THE SUPERINTENDENT, AND MEMBERS
22 OF THE BOARD OF EDUCATION, I WOULD LIKE TO SAY, THIS IS
23 SPECTACULAR. I WANT YOU TO IMAGINE, LAST WEEK, A GROUP OF 100
24 KIDS GETTING OFF THEIR SCHOOL BUSES IN THE MOUNTAINS, IN THE
25 SNOW, WHO HAVE NEVER BEEN PREVIOUSLY MORE THAN EIGHT OR TEN



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1 BLOCKS FROM THEIR FRONT DOOR. THIS IS A SPECTACULAR THING. FOR
2 MANY YEARS, WE'VE OPERATED THE OUTDOOR SCIENCE SCHOOL AND NOW
3 WE HAVE THE OPPORTUNITY TO TRULY REACH OUT TO THOSE WHO ARE
4 UNDERREPRESENTED, THOSE FROM POVERTY AREAS IN LOS ANGELES
5 COUNTY, AND EXTEND THE OPPORTUNITY TO THEM TO PARTICIPATE IN
6 THIS SPECTACULAR EDUCATIONAL OPPORTUNITY. THERE ARE A LOT OF
7 GREAT THINGS THAT WE DO FOR OUR COMMUNITY AND FOR KIDS. THE
8 OUTDOOR SCIENCE SCHOOL IS UP NEAR THE TOP OF THAT LIST BECAUSE
9 IT HAS THE POTENTIAL TO BE TRULY LIFE-CHANGING BUT PERHAPS
10 MOST OF ALL IS THIS NEXT CATEGORY WHERE PUBLIC/PRIVATE
11 PARTNERSHIPS COME TOGETHER TO REALLY MAKE THIS HAPPEN FOR
12 KIDS. AND SO THE NEXUS THAT WE SEE RIGHT HERE OF THE L.A.
13 COUNTY OFFICE OF EDUCATION, THE WILDLANDS CONSERVANCY AND THE
14 LOS ANGELES COUNTY EDUCATION FOUNDATION COMES TOGETHER TO
15 REALLY MAKE A DIFFERENCE FOR OUR COMMUNITIES. WE APPRECIATE
16 THE BOARD OF SUPERVISORS AND THEIR ROLE IN HELPING US TO
17 PROMOTE THIS, HELPING US TO RAISE MONEY, AND THE CHALLENGE
18 GOES THEN OUT TO ALL OF US WITH THIS GOOD EXAMPLE TO DO OUR
19 BEST TO DIG IN AND SERVE IN OUR COMMUNITIES. THANK YOU VERY
20 MUCH. [APPLAUSE]

21

22 **SUP. ANTONOVICH:** NOW WE WANT TO INTRODUCE A UNIQUE ANIMAL
23 WHICH IS INVOLVED IN A VERY UNIQUE PROGRAM IN THE COUNTY OF
24 LOS ANGELES AND THIS IS REUBEN. WE HAVE LITTLE REUBEN HERE,
25 WHO IS A THERAPY DOG. NOW, REUBEN MAY LOOK VERY SMALL TO THE



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1 EYE BUT REUBEN'S LOVE HAS A GREAT IMPACT TO OUR COMMUNITY AND
2 TO THOSE HE SERVES. COME UP HERE AND SHOW-- REUBEN. HE'S
3 HIDING BEHIND A TURTLENECK RIGHT NOW. REUBEN IS A THERAPY DOG
4 AND HIS OWNER HERE IS ROBERT NEWMAN. NOW, THIS IS A FIVE-YEAR-
5 OLD CHINCHILLA. HE WAS ADOPTED FROM OUR ANIMAL SHELTER BACK IN
6 1999, ONE DAY BEFORE HE WAS SCHEDULED TO BE EUTHANIZED. HE
7 COMPLETED OBEDIENCE TRAINING WHEN HE WAS A YEAR AND A HALF OLD
8 AND, BY THE TIME HE WAS TWO, HE HAD EARNED THE CANINE GOOD
9 CITIZEN AWARD. NOW, WHAT DOES THIS MEAN? WELL, THROUGH HIS
10 HARD WORK AND THAT OF HIS OWNER, ROBERT, REUBEN PASSED THE
11 INTERNATIONAL THERAPY DOGS ADMITTANCE TEST ON HIS FIRST
12 ATTEMPT. SO HE DIDN'T HAVE TO REPEAT. AS A MEMBER OF THE
13 THERAPY DOGS OF SOUTHERN CALIFORNIA, REUBEN PROVIDES COMFORT
14 AND COMPANIONSHIP FOR PATIENTS IN OUR HOSPITALS, NURSING
15 HOMES, AND OTHER INSTITUTIONS. THESE VISITS INCREASE EMOTIONAL
16 WELLBEING, PROMOTE HEALING AND IMPROVE THE QUALITY OF LIFE FOR
17 PEOPLE WITH ILLNESSES, LONELINESS, OR OTHER PROBLEMS. IN THREE
18 YEARS, REUBEN HAS LOGGED MORE THAN 200 VISITS AT CHILDREN'S
19 HOSPITAL, THE MAKE A WISH FOUNDATION, THE SPECIAL OLYMPICS,
20 THE GROSSMAN BURN CENTER, RANCHO LOS AMIGOS HOSPITAL, WESTERN
21 MEDICAL CENTER, AND MANY OTHER INSTITUTIONS IN OUR COUNTY.
22 NOW, THOSE WHO ARE WATCHING AT HOME WOULD LIKE INFORMATION ON
23 THERAPY DOGS OF SOUTHERN CALIFORNIA, YOU CAN CALL THE
24 TELEPHONE NUMBER OF 562-923-5845. 562-923-5845. I HAVE A
25 LITTLE PROGRAM WHERE WE TAKE ANIMALS FROM OUR ANIMAL CONTROL



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1 SHELTER TO THE VARIOUS CONVALESCENT HOMES. TWO WEEKS AGO, IN
2 THE SANTA CLARITA VALLEY WHERE WE WERE, FOUR OF THE FIVE
3 ANIMALS WERE ADOPTED BY THE STAFF OF THAT FACILITY AND IT'S A
4 GREAT OPPORTUNITY WHERE THE PEOPLE, MANY TIMES, WHO DON'T HAVE
5 LOVED ONES VISITING THEM, HAVE THE OPPORTUNITY TO HAVE A
6 KITTEN, A DOG, WHATEVER, TO PLAY WITH, IT BRINGS THEM BACK TO
7 A SENSE OF THEIR-- OF HIGHER QUALITY OF LIFE AND I KNOW HOW
8 WONDERFUL THIS IS. SO THOSE WHO ARE WATCHING AT HOME WOULD
9 LIKE TO ENTER THIS PROGRAM BY ADOPTING A DOG OR TRAINING YOUR
10 DOG, IT'S 562-923-5845. SO LET ME ASK BOB TO SAY A FEW WORDS
11 ON BEHALF OF REUBEN. HE HAS LARYNGITIS TODAY AND CAN'T SPEAK.

12

13 **ROBERT:** FIRST OF ALL, I WOULD JUST LIKE TO THANK THE ENTIRE
14 BOARD OF DIRECTORS AND ESPECIALLY SUPERVISOR ANTONOVICH, NOT
15 ONLY FOR RECOGNIZING REUBEN BUT ALSO FOR ALL OF THE WORK THAT
16 HE DOES ON BEHALF OF OUR GREAT ANIMALS THAT ARE OUT THERE IN
17 SHELTERS. REUBEN WAS SLATED TO BE EUTHANIZED AND HERE WE ARE,
18 FIVE YEARS LATER. HE HAS BROUGHT JOY TO A GREAT MANY PEOPLE
19 OUT THERE. AND WHAT'S BEEN AMAZING TO ME ABOUT REUBEN IS HIS
20 ABILITY TO BREAK DOWN WALLS AND BARRIERS WITH OTHER PEOPLE.
21 WE'VE HAD CHILDREN WHO HAVE BEEN IN THE HOSPITAL THAT HE'S
22 VISITED WHO WOULDN'T SPEAK ABOUT WHY THEY WERE IN THE HOSPITAL
23 WHO, FOR SOME REASON, WHEN REUBEN WAS AROUND, THEY DECIDED
24 THAT THEY WOULD TALK, AND HE'S JUST BROUGHT DOWN A LOT OF



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1 WALLS AND BROKEN DOWN BARRIERS FOR PEOPLE, SO THANKS VERY
2 MUCH.

3

4 **SUP. ANTONOVICH:** THANK YOU REUBEN. HIGH FIVE? HIGH FIVE?
5 REUBEN, LOOK OVER AT THE CAMERA. [APPLAUSE]

6

7 **SUP. ANTONOVICH:** NOW WE HAVE A LITTLE 10-YEAR-OLD, COFFEE, WHO
8 IS A WHITE/BROWN COCKER SPANIEL LOOKING FOR A HOME. AND MAYBE
9 WE COULD PUT COFFEE UP HERE ON THE TABLE. SO THIS IS COFFEE.
10 ANYBODY WHO WOULD LIKE TO ADOPT COFFEE, HE'S LOOKING FOR A
11 HOME. HE'S 10 YEARS OLD AND WOULD LIKE TO BRING A LOT OF LOVE
12 TO YOUR HOME. AND YOU CAN CALL THE NUMBER AT THE BOTTOM OF
13 YOUR SCREEN AND THAT'S (562) 728-4644 AND LITTLE COFFEE CAN BE
14 YOURS. OKAY? HE BRINGS HIS OWN HONEY.

15

16 **SUP. KNABE, CHAIR:** OKAY. ARE THERE ANY OTHER PRESENTATIONS? IF
17 NOT, WE BEGIN WITH-- LET ME PROCEED ON SOME OF THE HELD ITEMS.
18 MR. HOLLOWAY, IF YOU'LL COME FORWARD. 1-H, 1, 2, 4, 5, 6, 7,
19 8, 10, 12, 14 THROUGH 18, 21 THROUGH 26, 33, 32, 35 THROUGH
20 45, 47-A, 47-B AND C.

21

22 **MERRITT HOLLOWAY:** HI. GOOD MORNING. I'D LIKE TO SAY BEFORE YOU
23 START THAT, YOU KNOW, I WOULD APPRECIATE IT, LIKE YOU'RE
24 STARTING AGAIN, YOU KNOW, BEFORE I CAN EVEN SAY WHO MY NAME



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1 IS, SO I'M SAYING TO MS. BURKE, WOULD YOU PLEASE GET OFF THE
2 PHONE? IN FACT, MR. CHAIRMAN, WOULD YOU PLEASE...

3

4 **SUP. KNABE, CHAIR:** PLEASE, WOULD YOU ADDRESS YOUR ITEMS? YOUR
5 TIME IS RUNNING, PLEASE.

6

7 **MERRITT HOLLOWAY:** OF COURSE, YOU'RE WASTING MY-- YOU'RE
8 SPEAKING ON MY TIME BUT SINCE YOU WANT TO...

9

10 **SUP. KNABE, CHAIR:** NO, YOU'RE SPEAKING ON MINE.

11

12 **MERRITT HOLLOWAY:** OKAY. WELL, SINCE YOU WANT TO-- SINCE YOU
13 ENJOY INTERRUPTING SO MUCH, THEN I WANT YOU TO ANSWER THE
14 QUESTIONS, LIKE, MOLINA, WHEN ARE YOU SUPERVISORS GOING TO GO
15 TO KING FOR THE TOWN HALL MEETING? OKAY. YOU GUYS SAID YOU
16 WERE GOING TO HAVE A TOWN HALL MEETING AT KING AND I WANT TO
17 KNOW WHEN YOU'RE GOING. AS FAR AS THE PUBLIC DEMANDS, THIS IS
18 MY WRITTEN, WHERE I'VE WRITTEN EVERYTHING, AND LIKE ALL
19 PROJECTS CONFORM TO THE C.E.Q.A.. NO LIMITS, FEES, TRANSFERS,
20 WAIVERS OR REDUCTIONS. NO BONDS FLOTATION, NO EXEMPTIONS,
21 AMENDMENTS, AUTOMATIC RENEWALS, INCREASES, ADJUSTMENTS,
22 APPROPRIATIONS, RATIFICATIONS OR TRANSFERS. WORK WITHIN
23 EXISTING GUIDELINES. INDIVIDUAL CITIES TO PAY ALL COSTS FOR
24 ELECTION. 35, 36, 37, 38, 39, THE EXEMPTION, 16, 17, 18, 24,
25 25, 26, 31, 32, 45, 44, AND 47-C, NO LIMITS, FEE WAIVERS. 1,



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1 2, 5, 12, 15, 22, NO BOND FLOTATION. EXCUSE ME, MISS GUERRERO.
2 YOU GUYS ARE REALLY-- YOU GUYS ARE REALLY OUT OF LINE. YOU,
3 TOO, MR.-- SUPERVISOR ANTONOVICH. SO, TODAY, I'M TURNING IN
4 THIS CLAIM. SO WHAT I WANT YOU GUYS TO DO IS TO, YOU KNOW, YOU
5 KNOW, ONE OF YOUR SOCIAL WORKERS STOLE MY SON AND-- FROM THE
6 HOSPITAL, OKAY, AND SO WE WANT THIS INVESTIGATED AND ALSO,
7 TOO, WE WANT IT CRIMINALLY PROSECUTED ONCE SHE'S FOUND GUILTY.
8 AND, ALSO, TOO, I WANT TO KNOW SINCE, AGAIN, YOU LIKE TO
9 INTERRUPT ME, SUPERVISOR KNABE, I WANT TO KNOW WHY YOU BOARD
10 MEMBERS, IN ADDITION TO-- IN ADDITION TO ALL THE MONEY THAT
11 YOU PAY THE JUDGES UNDER THE TABLE, WHY, ON SEPTEMBER 21,
12 2001, THAT, IN ADDITION TO THE OVER 30,000 DOLLARS THAT YOU
13 GIVE TO THESE JUDGES, EACH INDIVIDUAL JUDGE, YOU GAVE DIANA
14 WHEATLEY A GIFT OF \$787. WE WANT THAT MONEY REFUNDED, OKAY?
15 AND ALSO, TOO, YOU KNOW-- WELL, I GUESS I STILL HAVE 49
16 SECONDS. SO, BASICALLY, IF YOU REALLY WANT TO DO SOMETHING FOR
17 CHILDREN, THEN STOP ALL THE ADMINISTRATIVE OVERHEAD AND WORK
18 ON A VOLUNTEER BASIS. OKAY? ALSO, TOO, WE WANT TO CHECK INTO
19 THE CHILD KIDNAPPING CHARGES IN MY CASE PERPETRATED BY THE
20 CENTINELA HOSPITAL AND THE D.C.F.S. AND THE SHERIFFS TAKE THE
21 PLACE OF THE ESCAPEES THAT ESCAPE AND WE REQUEST THE D.A. TO
22 INCLUDE VEHICLE FORFEITURE OF ALL THE L.A. COUNTY BOARD
23 SUPERVISORS DUE TO ONGOING CRIMINAL INTRINSIC FRAUD,
24 MISMANAGEMENT, OVERT AND COVERT CRIMINAL ACTIVITY. AND ALSO
25 THAT INCLUDE MR. LLOYD PELLMAN AND DAVID JANSSEN. NUMBER 12,



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1 SEPARATION OF CHURCH AND STATE, 21 ENGLISH PROFICIENT WORKERS
2 AND THE PUBLIC OBJECTS TO EVERYTHING WHAT I SAID. ALSO, HAVE
3 THE GOVERNOR LOOK INTO THE MEDICAL FRAUD PERPETRATED BY
4 CENTINELA HOSPITAL AND I'M GOING TO BE TURNING IN MY CLAIM
5 TODAY AND I WANT TO-- I'M TURNING IN THE ORIGINAL AND I NEED
6 TO HAVE A REQUEST BACK, SO, I MEAN, I WANT TO HAVE A COPY BACK
7 AND ALSO I WANT ALL OF YOU BOARD OF SUPERVISORS TO GET A COPY
8 AND START LOOKING. THIS IS GOING TO BE MY FIRST CLAIM OF MANY.
9 AND ALSO, TOO, YOU'RE IN VIOLATION BY NOT ALLOWING THE PUBLIC
10 TO SPEAK EVERY WEEK. YOU KNOW, I SIGN UP AND YOU GUYS ARE IN
11 VIOLATION, AND EVEN YOU, SUPERVISOR...

12

13 **SUP. KNABE, CHAIR:** YOU'RE DOING A PRETTY GOOD JOB OF SPEAKING
14 EVERY WEEK THERE, SIR. YOU'RE DONE. THANK YOU.

15

16 **MERRITT HOLLOWAY:** SIR, WELL, LET IT BE NOTED ON THE RECORDS
17 THAT YOU GAVE ME AN EXTRA 17 MINUTES TODAY, I MEAN 17 SECONDS.
18 THANK YOU VERY MUCH AND, LOOK, I DO WANT A COPY OF MY CLAIM,
19 OKAY? AND ALSO, TOO, A COPY FOR EACH BOARD OF SUPERVISORS.
20 THANK YOU.

21

22 **SUP. KNABE, CHAIR:** AND WHAT ELSE? OKAY. THEN THE CHAIR WILL
23 MOVE APPROVAL OF ITEM 1, 5, 10, 12, 14, 17, 18, 21 THROUGH 26,
24 30 THROUGH 32, 35 THROUGH 45, 47-B, 47-C. SUPERVISOR BURKE



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1 WILL SECOND. WITHOUT OBJECTION, SO ORDERED. 35 THROUGH 45.

2 OKAY. SUPERVISOR MOLINA, YOU'RE UP FIRST.

3

4 **SUP. MOLINA:** ALL RIGHT. I GUESS I MIGHT AS WELL CALL UP ITEM
5 NUMBER 6. I DON'T KNOW IF ANYONE ELSE HELD THAT.

6

7 **SUP. YAROSLAVSKY:** MR. CHAIR, I...

8

9 **SUP. ANTONOVICH:** THERE'S A SPEAKER IN THE AUDIENCE WHO WOULD
10 LIKE TO SPEAK ON IT.

11

12 **SUP. YAROSLAVSKY:** I HAD ASKED, AND I SOMEHOW DIDN'T GET
13 REPORTED, FOR A ONE-WEEK CONTINUANCE ON THAT. I KNOW THERE'S
14 SOMEBODY AND I THINK WE SHOULD HEAR FROM THEM BUT...

15

16 **SUP. KNABE, CHAIR:** RIGHT, AND THERE WERE OTHER REQUESTS FOR
17 HOLDS, BOTH FROM SUPERVISOR ANTONOVICH AND MYSELF.

18

19 **SUP. YAROSLAVSKY:** OKAY. I JUST WANTED TO MAKE SURE THAT...

20

21 **SUP. KNABE, CHAIR:** WE GOT THAT. OKAY. ITEM NUMBER 6, GEORGE
22 MINTER.

23

24 **GEORGE MINTER:** THANK YOU. GOOD MORNING, MR. CHAIR, HONORABLE
25 MEMBERS OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. MY



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1 NAME IS GEORGE MINTER, 500 SOUTH GRAND AVENUE, LOS ANGELES. I
2 APPRECIATE THE OPPORTUNITY TO SPEAK TO YOU TODAY ON BEHALF OF
3 BOTH THE VALLEY INDUSTRY AND COMMERCE ASSOCIATION AND NOW ALSO
4 ON BEHALF OF THE LOS ANGELES AREA CHAMBER OF COMMERCE.
5 SPECIFICALLY, I'M HERE TODAY ON ITEM 6 TO ASK THAT YOU
6 FORMALLY ENDORSE PROPOSITIONS 57 AND PROPOSITION 58, BOTH OF
7 WHICH APPEAR ON THE MARCH 2ND CALIFORNIA BALLOT. AS YOU KNOW,
8 CALIFORNIA HAS EXPERIENCED MAJOR BUDGET DIFFICULTIES IN RECENT
9 YEARS AND, YES, YOU KNOW WELL. AFTER A PERIOD OF HIGH GROWTH,
10 BOTH IN REVENUES AND IN EXPENDITURES IN THE LATE '90S, STATE
11 TAX REVENUES PLUNGED IN 2001 AND THE BUDGET FELL BADLY OUT OF
12 SHAPE. BADLY OUT OF BALANCE. LATE LAST YEAR, GOVERNOR
13 SCHWARZENEGGER AND THE LEGISLATURE WORKED TOGETHER AND THEY
14 APPROVED, WORKING TOGETHER, A CALIFORNIA RECOVERY PLAN. THIS
15 INCLUDES PROPOSITIONS 57 AND 58 PLACED ON THE MARCH BALLOT AND
16 THEY'LL BRING STABILITY AND RELIABILITY BACK TO CALIFORNIA'S
17 ECONOMY. WE URGE YOU TO SIMILARLY CAST ASIDE BIPARTISAN--
18 EXCUSE ME, CAST ASIDE YOUR PARTISAN DIFFERENCES, ACT IN THE
19 BIPARTISAN MANNER AS WE'VE SEEN AT THE LEGISLATURE AND WORK
20 TOGETHER TO SUPPORT THESE NECESSARY PROPOSITIONS. BOTH
21 V.I.C.A. AND THE L.A. CHAMBER BELIEVE THAT PASSAGE OF BOTH
22 PROPOSITION 57 AND 58 IS CRITICAL TO ALLEVIATE THE CURRENT
23 BUDGET DEFICIT AND TO ENSURE THAT OUR STATE DOES NOT FIND
24 ITSELF IN THIS SORT OF FINANCIAL MORASS AGAIN. WE BELIEVE THAT
25 VOTER APPROVAL OF BOTH MEASURES CAN HELP PROTECT IMPORTANT



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1 PROGRAMS LIKE EDUCATION AND PUBLIC SAFETY, AND PROGRAMS FOR
2 THE ELDERLY AND DISABLED, FROM EVER MORE DRASTIC CUTS.
3 PROPOSITION 57, THE ECONOMIC RECOVERY ACT, PROVIDES ONE-TIME
4 15-BILLION-DOLLAR BOND TO REFINANCE THE STATE'S ECONOMIC --
5 THE STATE'S ACCUMULATED GENERAL FUND DEFICIT AND PROVIDES TIME
6 FOR CALIFORNIA TO GET ITS FINANCIAL HOUSE IN ORDER.
7 PROPOSITION 58, THE CALIFORNIA BALANCED BUDGET ACT, REQUIRES
8 ENACTING A BALANCED STATE BUDGET EVERY YEAR, MAKE SURE THE
9 STATE LIVES WITHIN ITS MEANS AND REQUIRES THE ESTABLISHMENT OF
10 A RAINY DAY SAVINGS ACCOUNT FOR THE STATE TO HELP CALIFORNIA
11 THROUGH FINANCIAL ECONOMIC DOWNTURNS. THE MEASURES ENJOY
12 BROAD-BASED AND BIPARTISAN SUPPORT. GOVERNOR SCHWARZENEGGER
13 AND STATE CONTROLLER STEVE WESTLY ARE CO-CHAIRING THE
14 CAMPAIGN, AND ADDITIONAL SUPPORTERS INCLUDE FORMER ASSEMBLY
15 SPEAKER, HERB WESSON, THE CALIFORNIA STATE ASSOCIATIONS OF
16 COUNTIES, C.S.A.C., CALIFORNIA'S TEACHERS ASSOCIATION AS WELL
17 AS THE HOWARD JARVIS TAXPAYERS ASSOCIATION, ALONG WITH
18 HUNDREDS OF OTHER INDIVIDUALS AND ORGANIZATIONS ACROSS
19 CALIFORNIA. ON BEHALF OF V.I.C.A. AND THE L.A. CHAMBER AND THE
20 L.A. REGIONS BUSINESS COMMUNITY, I URGE YOU TO FORMALLY
21 ENDORSE PROPS 57 AND PROPS 58. THANK YOU.

22
23 **SUP. KNABE, CHAIR:** THANK YOU. MR. ANTONOVICH?
24



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1 **SUP. ANTONOVICH:** WHAT WE HAVE BEFORE US TODAY IS A
2 PROPOSITION, THERE ARE TWO PROPOSITIONS...

3

4 **SUP. YAROSLAVSKY:** CAN I JUST ASK THAT HE STAY? BECAUSE AFTER
5 MR. ANTONOVICH, I HAVE A QUESTION I WANTED TO ASK MR. MINTER.

6

7 **SUP. KNABE, CHAIR:** OKAY.

8

9 **SUP. ANTONOVICH:** IT'S PROPOSITION 57 AND 58, WHILE NOT
10 PERFECT, ARE TWO PROPOSITIONS THAT ARE CRITICAL AND VITAL FOR
11 THE STABILITY AND ECONOMIC VITALITY OF EVERY CITY, COUNTY, AND
12 SCHOOL DISTRICT OF THE STATE OF CALIFORNIA. THE REASON FOR
13 THESE TWO PROPOSITIONS IS THE FACT THAT, DURING THE PAST THREE
14 YEARS, THE STATE HAS BEEN SPENDING APPROXIMATELY 45% OF THE
15 TIME OF NEW FUNDING, NEW PROGRAMS, NEW EXPENDITURES, WHEREAS
16 STATE INCOME WAS ONLY INCREASING AT ABOUT A 24 TO 25% RATE
17 AND, AS A RESULT OF THAT, WE HAD A SERIOUS DEFICIT. THIS WILL
18 ALLOW US TO CONSOLIDATE THAT DEFICIT, ALLOW US TO PAY OFF
19 THOSE BILLS, AND 57 WILL PROVIDE THAT OPPORTUNITY. AND 58 WILL
20 ENSURE THAT WE RETAIN A PRUDENT RESERVE AND THAT WE WILL NO
21 LONGER HAVE BUDGETS THAT ARE NOT FULLY BALANCED AND THAT ARE
22 NOT GOING TO LEAD TO FUTURE DEFICIT SPENDING. SO 58 REQUIRES
23 THE GOVERNOR AND THE LEGISLATURE TO ENACT THE BALANCED BUDGET,
24 NOT JUST PROPOSE ONE. THEY'RE GOING TO ENSURE THAT REVENUES
25 WILL NOT EXCEED-- OR EXPENDITURES WILL NOT EXCEED STATE



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1 REVENUES AND, AS A FACT, THEY WILL PREVENT THE BORROWING TO
2 PAY OFF FUTURE DEFICITS AND REQUIRE BUILDING THAT SIZABLE
3 PRUDENT RESERVE. IT CREATES A MID-YEAR PROCESS TO ADDRESS
4 FISCAL CRISIS AND BRINGS THE BUDGET BACK INTO BALANCE, FORCING
5 THE GOVERNOR AND THE LEGISLATURE TO WORK TOGETHER. WITHOUT 57
6 AND 58, THE DRACONIAN CUTS THAT HAVE BEEN TALKED ABOUT ARE A
7 REALITY. THERE IS NO WAY THAT WE CAN GET AROUND THAT AND, IN
8 TURN, IT'S NECESSARY FOR THE VITALITY OF OUR SCHOOLS, OUR
9 CITIES, AND OUR COUNTIES, MORE IMPORTANTLY, PUBLIC SAFETY AND
10 LAW ENFORCEMENT.

11
12 **SUP. KNABE, CHAIR:** YEAH, I-- MR. YAROSLAVSKY, YOU HAD A
13 QUESTION OR A COMMENT.

14
15 **SUP. YAROSLAVSKY:** I'M GOING TO ASK THAT THIS ITEM BE PUT OVER
16 ONE MORE WEEK. I STILL AM TRYING TO UNDERSTAND WHAT SOME OF
17 THE FINE DETAILS ARE IN THIS MEASURE AND I'M NOT GOING TO GET
18 INTO THE MERITS OF IT. I'M JUST CURIOUS, SINCE MR. MINTER,
19 YOU'RE HERE REPRESENTING THE CHAMBER OF COMMERCE AND V.I.C.A.,
20 WHETHER EITHER OF THOSE ORGANIZATIONS HAS TAKEN A POSITION ON
21 THE GOVERNOR'S PROPOSED BUDGET, WHICH AIMS TO STEAL \$1.3
22 BILLION IN LOCAL PROPERTY TAXES AND TAKE THEM TO HELP BALANCE
23 THE STATE'S BUDGET AND REALLY NOT ADDRESS THE STATE BUDGET
24 STRUCTURAL DEFICIT, BUT PERPETUATE, ALLOW THEM TO PERPETUATE



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1 THEIR OUT OF WHACK SPENDING. DO YOU HAVE A POSITION ON THAT?

2 DOES THE CHAMBER HAVE A POSITION ON THAT?

3

4 **GEORGE MINTER:** I CANNOT SPEAK FOR THE CHAMBER. I DO NOT
5 BELIEVE THEY HAVE A POSITION ON THE GOVERNOR'S PROPOSED
6 BUDGET. V.I.C.A., AS WELL, DOES NOT HAVE A POSITION ON THE
7 GOVERNOR'S PROPOSED BUDGET BUT, IN ITS DELIBERATIONS ON BOTH
8 PROPOSITION 57 AND 58, YOU KNOW, DURING WHICH THERE WERE LOTS
9 OF QUESTIONS ABOUT WHAT DOES THIS MEAN AND HOW WILL THE
10 GOVERNOR'S PROPOSED BUDGET GOING FORWARD ADDRESS THE NEEDS OF
11 LOCALITIES, THAT THERE IS INTEREST, AND I BELIEVE THAT THE
12 STATE ISSUES COMMITTEE AND THE LOCAL ISSUES COMMITTEE OF
13 V.I.C.A. IS LOOKING AT THE GOVERNOR'S BUDGET.

14

15 **SUP. YAROSLAVSKY:** WELL, I'VE KNOWN YOU A LONG TIME AND IT'S
16 NOTHING PERSONAL, SO DON'T TAKE IT PERSONALLY, BUT I WOULD
17 THINK A MAN OF YOUR EXPERIENCE WOULDN'T COME TO THIS BOARD
18 WHEN WE'RE FACING A \$300 MILLION RIP-OFF, AS PROPOSED BY THE
19 GOVERNOR'S BUDGET, AND ASK US TO HELP THE GOVERNOR ON HIS TWO
20 PROPOSITIONS AT A TIME WHEN THE GOVERNOR IS PUTTING THE
21 STATE'S STICKY FINGERS INTO OUR TREASURY. BECAUSE THE PROBLEM
22 I HAVE WITH THIS MEASURE, AND I'M FULLY AWARE OF THE PROS AND
23 CONS OF THE MEASURE, WE ALL ARE, IT DIDN'T HAVE TO BE A LESSER
24 OF TWO-- A-- WHAT'S THE TERM I'M LOOKING FOR? IT DIDN'T HAVE
25 TO BE THIS KIND OF A HOBSON'S CHOICE. THAT WAS THE CHOICE THE



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1 GOVERNOR AND THE LEGISLATURE MADE LAST NOVEMBER TO STRUCTURE
2 THIS BOND THE WAY IT DID. BUT ANYBODY WHO SAYS THIS IS GOING
3 TO GET THE STATE OUT OF ITS MESS IS EITHER SMOKING SOME GOOD
4 STUFF OR HASN'T READ EITHER THE BOND MEASURE OR THE PROPOSED
5 BUDGET BY THE GOVERNOR. THE PROBLEM I HAVE WITH THIS IS THAT
6 IT DOESN'T SOLVE THE PROBLEM. THAT'S THE PROBLEM I HAVE WITH
7 IT. IF IT SOLVED THE PROBLEM, I'D BE WILLING, WITHOUT A BLINK
8 OF AN EYE, TO TAKE THE BITTER MEDICINE BUT THIS ISN'T SOLVING
9 THE PROBLEM. THIS IS JUST POSTPONING THE PROBLEM AS WE SEE.
10 THIS ONLY TAKES CARE OF HALF OF A 30-BILLION-DOLLAR PROBLEM.
11 THE OTHER HALF, WE STILL DON'T KNOW HOW IT'S GOING TO BE DEALT
12 WITH, ALTHOUGH WE DO KNOW IT'S GOING TO-- IF THE GOVERNOR'S
13 BUDGET SURVIVES THE WAY IT IS, IT'S GOING TO COME OUT OF OUR
14 HIDE, OUT OF OUR HIDE. AND SOME OF THE THINGS THAT THE CHAMBER
15 OF COMMERCE CARES ABOUT AND SOME OF THE THINGS THAT V.I.C.A.
16 CARES ABOUT ARE GOING TO GO RIGHT UP IN SMOKE BECAUSE WE WON'T
17 BE ABLE TO AFFORD TO DO IT.

18

19 **GEORGE MINTER:** I THINK THAT THESE SENTIMENTS WERE PART OF THE
20 DELIBERATION, PARTICULARLY BY V.I.C.A. I THINK BOB HERTZBERG
21 WAS AT THAT MEETING. I THINK HE PRETTY MUCH SUCCINCTLY PUT IT
22 IN PERSPECTIVE AND THAT WAS THAT THIS IS WHAT'S BEFORE US
23 TODAY. IT ISN'T A PERFECT SOLUTION. THERE IS NO PERFECT
24 SOLUTION. THE LEGISLATURE AND THE GOVERNOR HAVE NOT BEEN ABLE



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1 TO CRAFT A PERFECT SOLUTION BUT THESE TWO PROPOSITIONS, TAKEN
2 TOGETHER, PUTS OUR FINANCIAL AND OUR FISCAL HOUSE IN ORDER...

3

4 **SUP. YAROSLAVSKY:** WELL, IT DOES NOT PUT THE FISCAL HOUSE IN
5 ORDER AND THAT'S...

6

7 **GEORGE MINTER:** IT DOESN'T SOLVE THE PROBLEMS, WE AGREE.

8

9 **SUP. YAROSLAVSKY:** NO, NO, IT DOESN'T PUT THE FISCAL HOUSE IN
10 ORDER. AND I HOPE YOU DON'T BELIEVE THAT. I HOPE YOU DON'T
11 BELIEVE THAT. IT'S JUST NOT PUTTING THE FISCAL HOUSE IN ORDER.
12 IT IS ADDRESSING, THROUGH A HEAVY DOSE OF BORROWING, AT A
13 MULTI-BILLION-DOLLAR COST TO THE TAXPAYERS OF THIS STATE,
14 PARTIALLY ADDRESSING PRIOR PROFLIGATE SPENDING BY THE STATE.
15 IT DOES NOTHING TO ADDRESS THE STRUCTURAL DEFICIT GOING
16 FORWARD. IT REMINDS ME, FRANKLY, OF-- I JUST PICKED UP A COPY
17 OF PAUL O'NEILL'S BOOK WHICH I THINK IS-- OUGHT TO BE REQUIRED
18 READING OF EVERYBODY IN GOVERNMENT. IT'S CERTAINLY BEEN AN
19 EYE-OPENER TO ME, JUST HIS PERSONAL TESTIMONY OF WHAT HAPPENS
20 WHEN YOU CLOSE YOUR EYES TO DEFICIT SPENDING. IT'S ODD THAT
21 THE ARGUMENT IS THAT THE STATE'S GOING TO BE PREVENTED FROM
22 DEFICIT SPENDING IN THE FUTURE. THIS IS DEFICIT SPENDING. THIS
23 IS LIKE 1984. THIS IS GEORGE ORWELLIAN KIND OF RHETORIC. WE'RE
24 GOING TO PREVENT DEFICIT SPENDING BUT THIS IS DEFICIT
25 SPENDING. WE'RE GOING TO BORROW TO PAY FOR PRIOR OVERSPENDING



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1 ON OPERATIONS, NOT EVEN ON CAPITAL. AND I'M AWARE THAT THE WAY
2 IT WAS SET UP, IT LEAVES EVERYBODY A VERY DIFFICULT CHOICE BUT
3 THAT DOESN'T-- I JUST RESENT PEOPLE COMING UP ON TELEVISION
4 AND ADVOCATING FOR THIS, SAYING THAT THIS IS GOING TO
5 STABILIZE THE STATE, IT'S GOING TO PUT THE STATE'S HOUSE IN
6 ORDER. IT DOES NOTHING OF THE KIND. IT DOES NOT PUT THE
7 STATE'S HOUSE IN ORDER. MAKE IT CLEAR RIGHT HERE AND NOW THAT,
8 A YEAR FROM NOW, WE'RE GOING TO BE SITTING HERE ARGUING ABOUT
9 HOW TO SOLVE A 15-BILLION-DOLLAR HOLE BECAUSE THIS DOESN'T
10 SOLVE THE PROBLEM AND, UNTIL THE LEGISLATURE AND THE GOVERNOR
11 FACE UP TO THEIR OWN PROBLEM, AND TIGHTENING THEIR BELTS AND
12 LIVING WITHIN THEIR MEANS INSTEAD OF TAKING MONEY OUT OF OUR
13 TREASURY AND FORCING US TO RAISE TAXES AND FORCING US TO LAY
14 OFF EMPLOYEES AND FORCING US TO CUT SERVICES WHILE THEY
15 CONTINUE THEIR PROFLIGATE SPENDING, UNTIL THAT HAPPENS, YOU'RE
16 NOT SOLVING THE PROBLEM. AND I CAN TELL YOU THAT NOT
17 EVERYBODY'S GOING TO SAY THIS AROUND LOCAL GOVERNMENT OR, YOU
18 KNOW, EVERYBODY'S AFRAID TO SPEAK THE TRUTH HERE AND YOU SAW
19 WHAT HAPPENED TO PAUL O'NEILL WHEN HE SPOKE THE TRUTH, HE WAS
20 SHOWN THE DOOR. BUT I ACTUALLY THINK THIS HAS GOT TO BE PART
21 OF THE DISCUSSION AND ANY DISCUSSION ABOUT THIS WITHOUT BEING
22 HONEST ABOUT IT IS NOT DOING THE SERVICE-- ANY SERVICE AT ALL
23 TO THE PEOPLE OF THIS STATE. AND THAT'S ALL I'LL SAY ON THE
24 SUBJECT TODAY.

25



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1 **SUP. KNABE, CHAIR:** WELL, OBVIOUSLY YOU INDICATED YOU NEEDED A
2 WEEK TO UNDERSTAND THE DETAILS. YOU'RE PRETTY CLEAR ON THE
3 DETAILS.

4

5 **SUP. YAROSLAVSKY:** WELL, NO, BUT...

6

7 **SUP. KNABE, CHAIR:** BUT ANYWAY, SUPERVISOR MOLINA, I KNOW YOU
8 HAD A COMMENT.

9

10 **SUP. MOLINA:** THANK YOU. YOU KNOW, EARLIER TODAY, WE SAW ALL
11 THE CHILDREN THAT CAME UP FROM MANY OF OUR COUNTY LIBRARIES TO
12 RECEIVE AN AWARD FOR A CONTRIBUTION THAT THEY MADE BUT THE
13 REALITY IS THAT THIS BOARD IS GOING TO HAVE TO MAKE SOME VERY
14 CRITICAL DECISIONS AND ONE OF THE FIRST PLACES, BECAUSE OF
15 THIS GRAB AND THIS STEAL ONCE AGAIN FROM STATE GOVERNMENT, IS
16 WE'RE GOING TO CUT OUR LIBRARIES AND OUR PARKS, WHICH IS
17 BASICALLY WHERE WE'RE GOING TO HAVE TO BEGIN ELIMINATING MANY
18 OF THOSE SERVICES. AND WHAT'S AMAZING TO ME IS THAT EVERYBODY
19 WHO IS JOINING THIS BANDWAGON, IT'S LIKE WE DO NOT KNOW
20 EXACTLY WHERE WE'RE GOING. AND I UNDERSTAND WHY DAVID JANSSEN
21 WANTS US TO SUPPORT IT BECAUSE I THINK THAT, VERY FRANKLY, IF
22 COUNTIES DON'T JOIN UP, THERE'S SOMEBODY UP IN SACRAMENTO WHO
23 IS GOING TO MAKE SURE THAT WE FEEL THE HURT BIGGER THAN ANYONE
24 ELSE, EVEN THOUGH WE DO PRETTY REGULARLY. MY CONCERN IS, IS
25 THAT, AND VERY SIMILAR TO ZEV, WE DON'T KNOW WHERE WE'RE GOING



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1 WITH THIS. THERE'S NO ONE TALKING TO US UNLESS THE CHAIR HAS
2 BEEN CONTACTED. WE'RE THE LARGEST COUNTY IN THE STATE OF
3 CALIFORNIA. BOB HERTZBERG SAYS, "WELL, IT IS WHAT IT IS".
4 WELL, THANK YOU VERY MUCH, MR. HERTZBERG, BUT THE REALITY IS,
5 COME AND SIT HERE ON THE DAY THAT WE MAKE THESE DRAMATIC CUTS.
6 AND THE WORST PART, NOT OF OUR DOING. NOT OF OUR DOING. WE'RE
7 MANAGING OUR BUDGET AS WELL AS WE CAN. WE HAVE, EVERY SINGLE
8 YEAR, DEVELOPED A PRUDENT RESERVE, A PRUDENT RESERVE THAT
9 WE'RE GOING TO HAVE TO DIP INTO AND STILL CUT. AND IT'S
10 SHAMEFUL BECAUSE, FROM SACRAMENTO, THEY WILL POINT THE FINGER
11 HERE WHETHER IT IS ABOUT, OH, THEY DON'T MANAGE THEIR
12 HOSPITALS WELL; OH, GEE, THEY MISMANAGE, YOU KNOW, ALL OF
13 THESE RESOURCES. RIGHT NOW, THE STATE IS MANDATING THAT WE
14 PROTECT A LAKE FOR THEM. I'M GOING TO CUT MY LITTLE COMMUNITY
15 PARKS AND I HAVE TO PROVIDE MONEY FOR THE STATE, AFTER THEY
16 RIP US OFF, AND PROTECT THEIR STATE LAKE. I HAVE TO PUT
17 LIFEGUARDS ON IT, I HAVE TO MAKE SURE IT'S OPEN AND AVAILABLE
18 TO PEOPLE. AND YET, WHEN YOU LOOK AT THE CUTS, YOU KNOW,
19 WHITTIER NARROWS AND ITS PEEWEE LITTLE LAKE IS GOING TO BE CUT
20 BACK. AND SO, YOU KNOW, I AM VERY, VERY DISAPPOINTED, AND I
21 KNOW THAT, IN THE END, THEY ARE GOING TO LOOK TO US, WHO DID
22 NOT SUPPORT THIS, AND MAKE THE CUTS EVEN DEEPER. BUT WE HAVE
23 NO IDEA WHERE WE'RE GOING. WE HAVE NO IDEA. NOW, I AM TOLD
24 THAT I'M SUPPOSED TO GET LEGISLATORS WHO ARE GOING TO CALL ME
25 ON THIS AND SAY, "GLORIA, YOU GOT TO SUPPORT IT". I'M WAITING



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1 FOR THAT PHONE CALL BECAUSE THE QUESTION THAT I HAVE TO SAY TO
2 THEM IS, "ARE YOU APPROVING THE STEALING OF THIS MONEY? WHAT
3 ARE YOU GOING TO DO FOR US? ARE YOU GOING TO GIVE IT BACK? IS
4 THIS GOING TO BE AN ONGOING KIND OF SITUATION?" THE REALITY
5 IS, IT'S INAPPROPRIATE FOR US TO SAY, "OH, OKAY, LET US JOIN
6 THIS BANDWAGON OF BORROWING THIS \$15 BILLION AND THEN LET'S
7 SEE WHAT HAPPENS." WE KNOW WHERE WE'RE GOING. I MEAN, UNLESS
8 THERE'S SOME MAGIC PROPOSAL, THE GOVERNOR'S ALREADY RIPPED OFF
9 OUR MONEY AND WE'RE IN A TOUGH SITUATION OF WHAT WE'RE GOING
10 TO HAVE TO DO THIS JUNE, AND WE NEED TO OPERATE OUT OF A
11 BALANCED BUDGET. AND SO WE ARE IN-- IT IS REALLY SHAMEFUL.
12 YES, IT MIGHT BE A TEMPORARY SOLUTION, AND I HAVE NO IDEA, YOU
13 KNOW, IF THIS DOESN'T PASS, WHAT HAPPENS. BUT MAYBE SOMEBODY
14 WILL HAVE THE COURAGE, THE COURAGE TO TALK ABOUT OUR TAX
15 SYSTEM IN THIS STATE, TO TALK ABOUT HOW PROP. 13 NEEDS TO BE
16 REVIEWED, HOW WE NEED TO START LOOKING AT HOW TO BRING MORE
17 EQUITABLE SHARING OF COSTS TO EVERYONE IN THIS STATE. NOW,
18 THAT'S, YOU KNOW, WORDS THAT NOBODY'S GOING TO ADDRESS BECAUSE
19 HEAVEN FORBID, YOU KNOW, UP FOR REELECTION, AND IF YOU USE THE
20 "T" WORD SOMEWHERE, YOU MIGHT AS WELL SLIT YOUR OWN THROAT.
21 BUT SOMEBODY IS GOING TO HAVE TO HAVE THE COURAGE TO DO IT.
22 NOW, YOU KNOW, THIS GUY SWEEPED THE STATE BY SAYING HE WAS ONE
23 COURAGEOUS HOMBRE. WELL, WHERE THE HELL IS HE? HE HASN'T SHOWN
24 UP ON MY DOORSTEP. NOW, I SEE THE COMMERCIALS THAT HE'S PAYING
25 LOTS OF MONEY FOR AND I HEAR ABOUT THE BIG, BIG FUNDRAISERS



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1 THAT HE'S DOING FOR THIS NUMBER, BUT I'D LIKE HIM TO TALK TO
2 SOME OF US WHO ARE ON THE RECEIVING END OF HIS BRUTALITY. I'D
3 LIKE HIM TO COME TO ME AND TELL ME HOW I'M GOING TO CUT THIS
4 COUNTY, WITH THE MILLIONS AND MILLIONS OF DOLLARS THAT HE HAS
5 STOLEN FROM US, AND HAVE NO IDEA WHAT'S GOING TO HAPPEN IF
6 THIS DOES NOT PASS, BECAUSE HE'LL ONLY STEAL MORE. I MEAN, I'M
7 ONLY A PEEWEE IN THE LINEUP, OKAY? BUT THE REALITY IS, IS THAT
8 SOMEBODY HAS TO CONFRONT THE SITUATION BECAUSE THE DRAMA IS
9 THESE CHILDREN AND OUR SENIORS AND OUR ABUSED CHILDREN AND ALL
10 OF THE NEEDY PEOPLE THAT WE ARE MANDATED TO SERVE. NOW, I
11 ENJOY PROPOSING THOSE PROGRAMS AND TRYING TO FIND BUDGETS TO
12 MAKE AND MEET ALL OF THOSE NEEDS AND TRYING TO ELIMINATE THE
13 BUREAUCRATIC WASTE IN ALL THAT WE DO. AND, BY THE WAY, WE
14 INVESTIGATE PRETTY REGULARLY AND WE POINT OUT BUREAUCRATIC
15 WASTE. AGAIN, HE SAID, "I'M GOING TO LOOK FOR IT". WELL, SO
16 FAR, I HAVEN'T SEEN HIM PRODUCE ANY OF IT. SO THOSE ARE TOUGH
17 WORDS TO THIS GOVERNOR WHO HAS PROPOSED THIS, BUT HE NEEDS TO
18 BE TOUGH HERE. HE NEEDS TO SIT WHERE YOU ARE, SIR. COME TO THE
19 LARGEST COUNTY IN THIS STATE AND TRY AND CONVINCE US AND NOT
20 WITH THOSE MICKEY MOUSE CARTOON COMMERCIALS THAT HE'S PUTTING
21 UP WITH MEMBERS OF THE STATE LEGISLATURE THROWING GARBAGE AT
22 EACH OTHER. IT IS ABOUT THE REALITY OF WHERE THE DOLLARS ARE.
23 THAT'S THE OTHER ONE.

24

25 **SUP. KNABE, CHAIR:** THAT'S THE ONE YOU LIKE.



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1

2 **SUP. ANTONOVICH:** THAT'S THE ONE YOU ARE SUPPORTING. HE'S
3 SUPPORTING THAT.

4

5 **SUP. YAROSLAVSKY:** AND IT IS A STUPID COMMERCIAL.

6

7 **SUP. MOLINA:** IT'S A STUPID COMMERCIAL. I'M ENTITLED TO AN
8 OPINION. I THINK IT'S A STUPID COMMERCIAL. ALL RIGHT? AND
9 RIGHT NOW, HE'S RAISING DOLLARS FOR MORE OF THOSE THINGS.
10 LET'S TALK ABOUT THE HARD CORE DOLLARS. I'D LIKE HIM TO COME
11 AND MEET WITH US. I'D LIKE HIM TO BE RESPECTFUL, IF MAYBE NOT
12 ME AS A DEMOCRAT, AT LEAST THE REPUBLICAN MEMBERS OF THIS
13 BOARD AND MAYBE SHARE WITH THEM WHERE WE'RE GOING. I THINK
14 WE'RE ENTITLED TO KNOW. BUT TO COME HERE AND JUST SAY, "YOU
15 SHOULD DO IT BECAUSE YOU GOT TO DO IT BECAUSE WE'VE GOT
16 NOTHING ELSE TO DO," SORRY.

17

18 **GEORGE MINTER:** I'VE KNOWN A LOT OF YOU FOR QUITE SOME TIME,
19 AND I APPRECIATE YOUR CONCERNS, AND, FRANKLY, I SHARE A LOT OF
20 YOUR SENTIMENTS. I LOOK AT THIS, PROP 57 AND 58, AS A TOUGH
21 CHOICE, ESSENTIALLY TAKING ALL YOUR CREDIT CARD DEBT,
22 REFINANCING IT WITH A NEW MORTGAGE AT A LOWER INTEREST RATE
23 WHEN RATES ARE GOOD RIGHT NOW AND MAY NOT BE AS GOOD IN THE
24 FUTURE, AND THEN CUTTING UP YOUR CREDIT CARDS. BUT, YOU'RE
25 RIGHT. THE REAL QUESTION, ZEV, THAT YOU BRING UP, SUPERVISOR



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1 YAROSLAVSKY, IS GOING FORWARD, HOW DO YOU ADDRESS WHAT EXISTS?
2 THE REVENUE SHORTFALL, THE DECISIONS THAT IT MADE WHICH HAS
3 TAKEN MONEY FROM LOCALITIES, AND HOW DO YOU ADDRESS CUTS? AND
4 I THINK, GOING FORWARD, THOSE ARE THE TOUGH QUESTIONS. BUT IF
5 WE DON'T PUT OURSELVES ON THE BASIS TO EVEN BE ABLE TO, IN A
6 RATIONAL WAY, HAVE THAT DEBATE AND THOSE DISCUSSIONS BY
7 ESSENTIALLY REFINANCING A 15-BILLION-DOLLAR DEBT, WE'RE GOING
8 TO HAVE A MUCH TOUGHER TIME ANSWERING THOSE QUESTIONS AND
9 THAT'S WHY I'M SIMPLY SAYING WE SHOULD SUPPORT 57 AND 58.

10

11 **SUP. YAROSLAVSKY:** GEORGE, THE PROBLEM WITH THE METAPHOR OR THE
12 ANALOGY OF CUTTING UP THE CREDIT CARDS, OF REFINANCING CREDIT
13 CARD DEBT, IS THAT IT'S NOT EXACTLY-- IF THAT'S WHAT IT WAS,
14 I'D BE LEADING THE CHARGE. THIS ISN'T REFINANCING CREDIT CARD
15 DEBT AND CUTTING UP THE CARDS. THIS IS BORROWING MONEY TO PAY
16 OFF THE DEBT AND THEN AUTHORIZING YOUR SON TO GO OUT AND ROB A
17 BANK, DEPOSIT THAT MONEY BACK IN YOUR ACCOUNT SO THAT YOU CAN
18 KEEP SPENDING THE WAY YOU WERE SPENDING, THE WAY THAT GOT YOU
19 INTO DEBT IN THE FIRST PLACE, BECAUSE THEY'RE STEALING LOCAL
20 PROPERTY TAX MONEY. THAT IS-- AND THAT'S JUST A PIECE OF IT.
21 THAT'S NOT THE WHOLE-- THEY'VE GOT A BIG PROBLEM. BUT WHAT
22 THEY HAVE NOT DONE, EITHER IN PROPOSITIONS 57 OR 58, OR IN THE
23 PROPOSED BUDGET FOR NEXT YEAR, IS THEY HAVE NOT SHOWN ANYBODY
24 HOW THEY'RE GOING TO REIN IN STATE SPENDING. TAKING MONEY FROM
25 CITIES AND COUNTIES IN ORDER TO PLUG A HOLE IN THE STATE



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1 BUDGET IS NOT THE SAME AS CUTTING STATE SPENDING. MS. MOLINA
2 IS ABSOLUTELY CORRECT. WE WERE NEAR BANKRUPTCY EIGHT, NINE
3 YEARS AGO. WE GOT OUR ACT TOGETHER. WE TIGHTENED OUR BELTS, WE
4 LIVED WITHIN OUR MEANS, WE PUT TOGETHER A PRUDENT RESERVE, AND
5 NOW WE'RE BEING PUNISHED FOR IT. AND IT'S NOT JUST US, IT'S
6 EVERY CITY AND COUNTY, VIRTUALLY EVERY CITY AND COUNTY UP AND
7 DOWN THE STATE, FROM CHULA VISTA TO CRESCENT CITY IS HAVING
8 THE SAME SITUATION. WE HAVE TO LIVE WITHIN OUR MEANS. WE LIVE
9 WITHIN OUR MEANS. WE TRY TO SET ASIDE A RESERVE FOR
10 EARTHQUAKES AND BRUSH FIRES AND THOSE KINDS OF THINGS AND WHAT
11 DOES THE STATE DO AFTER GOING INTO A 30-BILLION-DOLLAR
12 SPENDING SPREE? THE STATE THEN COMES AFTER OUR PRUDENT RESERVE
13 BUT OUR RESERVES AREN'T BIG ENOUGH TO SOLVE THEIR PROBLEMS, SO
14 THEY'RE COMING AFTER THE MEAT ON OUR BONES AS WELL. THEY'RE
15 COMING AFTER LIBRARIES, THEY'RE COMING AFTER PROBATION CAMPS,
16 THEY'RE COMING AFTER PARKS, THEY'RE COMING AFTER SHERIFF'S
17 DEPARTMENT, THEY'RE COMING AFTER THE DISTRICT ATTORNEY'S
18 PROSECUTORS. THAT'S WHAT THIS IS ABOUT. AND THEN, UP IN
19 SACRAMENTO, IT'S LIKE LA LA LAND. IT'S LIKE THEY'RE NOT IN THE
20 SAME WORLD AS THE REST OF US. WE'RE NOT GOING TO RAISE TAXES
21 AND EVERYBODY'S GOT TO SHARE THE PAIN. WELL, I DON'T SEE A LOT
22 OF SHARING OF THE PAIN HERE. STATE EMPLOYEES ARE GETTING THE
23 PAY RAISE THIS YEAR, WE ALL KNOW THAT. STATE EMPLOYEES ARE
24 GETTING -- HAVE GOTTEN A RAISE EVERY YEAR. WE JUST FROZE OUR
25 SALARIES HERE IN THIS COUNTY. WE HAD TO-- WITH THE COOPERATION



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1 OF OUR LABOR PARTNERS BUT IT WASN'T EASY AND IT WASN'T
2 PLEASANT FOR THEM OR FOR US. WHERE IS THE SAME KIND OF-- I
3 WOULDN'T EVEN CALL IT COURAGE. WHERE IS THE SAME KIND OF
4 COMMON SENSE AT THE STATE LEVEL? SINCE I'VE BEEN HERE, WE'VE
5 HAD TO LAY PEOPLE OFF. HOW MANY EMPLOYEES HAS THE STATE LAID
6 OFF FACING A 30-BILLION-DOLLAR DEFICIT? NOW, I UNDERSTAND
7 NOBODY WANTS TO TICK OFF THE GOVERNOR. I DON'T WANT TO TICK
8 OFF THE GOVERNOR. I DIDN'T WANT TO TICK OFF THE LAST GOVERNOR
9 BUT WHAT AM I SUPPOSED TO DO WHEN SOMEBODY COMES AFTER US LIKE
10 THIS AND ESSENTIALLY TRIES TO EVISCERATE OUR ABILITY TO
11 FULFILL OUR CORE MISSION? WHAT AM I PROTECTING? WHAT-- MS.
12 MOLINA ASKED THE QUESTION RHETORICALLY, AND SHE'S RIGHT, THE
13 STATE COULD RETALIATE AGAINST US. WELL, YOU KNOW, AT THIS
14 POINT, WHAT DIFFERENCE DOES IT MAKE?

15

16 **SUP. KNABE, CHAIR:** MAKES A LOT OF DIFFERENCE. MIKE?

17

18 **SUP. ANTONOVICH:** LET ME JUST SAY THAT WE ARE WHERE WE ARE
19 TODAY BECAUSE OF THE PREVIOUS GOVERNOR'S OVERSPENDING. WE ARE
20 THERE TODAY AND NOW TO BLAME EVERYTHING ON A MAN THAT'S BEEN
21 ELECTED AND SERVING OFFICE FOR THE PAST 12 WEEKS AS
22 RESPONSIBLE FOR THIS CONDITION OF ECONOMIC CHAOS IS ABSURD.
23 WHAT THE GOVERNOR HAS DONE, HE'S NOW HAD THE LEGISLATURE SIT
24 DOWN AND WORK TOGETHER IN A BIPARTISAN WAY TO BEGIN LOOKING AT
25 BIPARTISAN SOLUTIONS TO THE ANSWERS. TAX INCREASES ARE NOT THE



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1 ANSWER. CURRENTLY THOSE-- LET'S SAY TWO TEACHERS OR A POLICE
2 OFFICER, PROBATION OFFICER AND A SCHOOL TEACHER, HUSBAND AND
3 WIFE TEAM ARE PAYING 71% OF THE TAXES IN THE STATE OF
4 CALIFORNIA TODAY. THAT'S THE FACT. THEY ARE PAYING OVER 71% OF
5 THE TAXES. INCREASING TAXES IS GOING TO HELP OTHER ECONOMIES
6 IN OUR NEIGHBORING STATES, NOT CALIFORNIA'S ECONOMY. AND, AS I
7 BELIEVE IT WAS V.I.C.A., S.C.A.G. DID A STUDY THAT INDICATED
8 WE HAVE MORE JOB PRODUCERS LEAVING THE STATE THAN COMING INTO
9 THE STATE. WE HAVE A VERY SERIOUS ECONOMIC PROBLEM AND HOW DO
10 WE RESOLVE IT? YOU TAKE WHAT WE HAVE BEFORE US TODAY AND MOVE
11 FORWARD BY PASSING 57 AND 58. THAT WILL GIVE US TIME TO
12 DISCUSS OTHER ISSUES. THE GOVERNOR IS TALKING ABOUT RETURNING
13 GREATER SHARES OF SALES TAXES TO LOCAL GOVERNMENT. CURRENTLY,
14 WE ONLY RECEIVE ONE PENNY OUT OF THE CURRENT SALES TAX. SURELY
15 WE NEED MORE OF THOSE DOLLARS, NOT HIGHER TAXES, BUT A BETTER
16 FORMULA IN DIRECTING PROPERTY TAXES AND SALES TAXES TO CITIES,
17 COUNTIES, AND SCHOOL DISTRICTS THAT DO THE JOB THAT WE'RE
18 INTENDED TO DO. BUT TO SAY THAT THESE TWO PROPOSITIONS ARE NOT
19 THE ANSWER. THEY ARE PART OF THE ANSWER, NOT THE COMPLETE
20 ANSWER. THE SECOND PART WILL BE WHEN WE'RE ALL WORKING
21 TOGETHER TO ENSURE THAT WE HAVE GOOD VITALITIES IN OUR LOCAL
22 GOVERNMENTS AND THAT CAN ONLY BE DONE WHEN LOCAL GOVERNMENTS
23 ALSO STEP UP TO THE PLATE. WE CAN DO A BETTER JOB OF
24 ECONOMIZING. WE CAN DO A BETTER JOB IN PUBLIC/PRIVATE
25 PARTNERSHIPS. WE CAN DO A BETTER JOB IN NOT HANDING OUT



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1 TAXPAYERS' DOLLARS TO ORGANIZATIONS THAT WE ARE NOT
2 RESPONSIBLE FOR BUT YET ONE TOOK \$36 MILLION OUT OF OUR
3 BUDGET. THAT WAS WRONG. WE CAN DO A BETTER JOB OF ECONOMIZING
4 AS WELL HERE. WE ARE NOT PERFECT. THE STATE'S NOT PERFECT. BUT
5 THESE TWO PROPOSITIONS WILL ALLOW US THAT OPPORTUNITY TO MOVE
6 FORWARD SO WE CAN SIT DOWN AND NEGOTIATE IN A GOOD MANNER,
7 WORKING TOGETHER FOR A BETTER CITY, COUNTY, AND STATE.

8

9 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE?

10

11 **SUP. BURKE:** I WASN'T GOING TO GET INTO THIS BUT NOW THAT SOME
12 OF THE STATEMENTS HAVE BEEN MADE THAT, TO ME, ARE JUST VERY,
13 VERY IRRESPONSIBLE, I HAVE TO RESPOND TO IT. WE'RE IN A BAD
14 SITUATION AND SPENDING WAS UP. BUT WHAT DID THEY SPEND ON? IF
15 YOU LOOK AT WHERE THE INCREASE IN EXPENDITURES IN THE STATE OF
16 CALIFORNIA ACCOUNT FOR EDUCATION AND THE THING THAT'S SO
17 DEVASTATING ABOUT EDUCATION, YOU CAN'T ROLL IT BACK. WE WERE
18 SOMETHING LIKE 48TH OUT OF 52 IN TERMS OF CLASS SIZE. WE ARE
19 NOW, I THINK, UP AROUND EIGHTH OR NINTH IN TERMS OF CLASS
20 SIZE. THOSE MONIES, MONIES THAT WENT TO TEACHERS TO ASSIST
21 THEM IN GETTING HOMES, ALL GOOD THINGS BUT DEPENDING UPON
22 INCOME THAT WE NO LONGER HAVE. WE ENJOYED A VERY PLUSH INCOME
23 SITUATION WHEN WE HAD ALL OF THESE ELECTRONIC COMPANIES AND
24 SILICON VALLEY WHERE WE HAD OPTIONS AND ALL OF THAT INCOME TAX
25 WAS FLOWING IN. SHOULD WE HAVE SPENT IT DIFFERENTLY? YES.



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1 COULD YOU HAVE SPENT IT ON EDUCATION AND ENABLE TO ROLL BACK
2 THE-- UNFORTUNATELY, RIGHT NOW, YOU CAN'T SPEND ON EDUCATION.
3 DIDN'T ROLL IT BACK. SO YOU KNOW, WHEN YOU START TALKING ABOUT
4 WHERE DID THE MONEY GO? SOME OF IT CAME HERE FOR HEALTHCARE.
5 YOU KNOW, THE MONEY THAT CAME, THE EXPENDITURES THAT WERE
6 MADE, MOST OF THEM WERE NOT ON FRIVOLOUS PLANS AND PARTIES.
7 THEY WERE ON EDUCATION, THEY WERE ON HEALTHCARE AND THESE ARE
8 THE THINGS-- IF YOU WANT TO GIVE THOSE UP, THAT'S WHAT YOU
9 HAVE TO TRY TO ROLL BACK. BUT NO ONE WANTS TO TALK ABOUT THAT.
10 THE REALITY IS, INCOME IS DOWN, RESOURCES ARE DOWN. WE
11 PROBABLY WILL NEVER GET BACK THE LEVEL OF INCOME TAX WE
12 ENJOYED DURING THOSE PLUSH YEARS WHEN THERE WERE ALL OF THOSE
13 OPTIONS AND PEOPLE WERE GETTING HIGH SALARIES IN SILICON
14 VALLEY AND EVERYWHERE ELSE THROUGHOUT THE STATE. I CAN SAY-- I
15 CAN REMEMBER, AS AN ATTORNEY, THAT LAW FEES, THEY WERE HIRING
16 NEW LAWYERS AT SUCH A HIGH RATE UP THERE THAT EVERYONE
17 THROUGHOUT THE STATE HAD TO START HIRING LAWYERS AT TWICE THE
18 AMOUNT THEY WERE HIRING THEM BECAUSE THAT WAS THE SITUATION,
19 BECAUSE THE ECONOMY WAS BOOMING AND PEOPLE WERE SELLING AND
20 STOCK MARKETS WERE HIGH AND EVERYONE THOUGHT IT WAS GOING TO
21 LAST FOREVER. IT DIDN'T LAST FOREVER. BUT HOW DO YOU RECOUP
22 AND HOW DO YOU MOVE FORWARD? FOR ONE THING, I'M NOT TALKING
23 ABOUT TAXING SCHOOLTEACHERS AND POLICE OFFICERS BUT THERE ARE
24 PLENTY PEOPLE WHO ARE IN THE TOP ONE-HALF AND ONE PERCENT OF
25 THE STATE OF CALIFORNIA IN TERMS OF INCOME WHO COULD PAY



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1 HIGHER TAX. AND WHAT HAPPENS WHEN WE DO THAT? FIRST OF ALL, WE
2 START RECOUPING SOME OF THE MONEY THAT WE SEND TO THE FEDERAL
3 GOVERNMENT, THAT WE SEND MORE THAN WE GET BACK. YOU KNOW WHY?
4 WE HAVE TO GET A MECHANISM WHERE WE CAN GET SOME OF THOSE
5 FUNDS BACK IN TERMS OF-- OR AT LEAST SAYING WE GET THE MONEY
6 INSTEAD OF IT GOING TO THE FEDERAL GOVERNMENT. SO THESE ARE
7 SOME OF THE THINGS WE HAVE TO TALK ABOUT. NOW, WE ALSO HAVE TO
8 TALK ABOUT THE BOND RATINGS. IF WE KEEP BORROWING AND
9 BORROWING AND BORROWING IN ORDER TO DO EVERYTHING, THEY'RE NOT
10 GOING TO KEEP GIVING US HIGH BOND RATINGS AND THE STATE IS
11 ALMOST JUST NEXT TO JUNK BOND ANYHOW. AND I'LL PROBABLY VOTE
12 FOR THIS BECAUSE I DON'T HAVE ANY CHOICE. YOU'RE DAMNED IF YOU
13 DO, YOU'RE DAMNED IF YOU DON'T. I KNOW THAT WE HAVE TO GET
14 THROUGH LAST YEAR'S DEBTS, LAST YEAR'S DEBTS. THIS DOES NOT
15 TAKE CARE OF NEXT YEAR'S DEBTS OR THIS YEAR'S DEBTS. THOSE ARE
16 THINGS WE HAVE TO TALK ABOUT AND HOW WE'RE GOING TO GET OUT OF
17 THEM. SO, YOU KNOW, LET'S NOT START BEING HYPOCRITICAL ABOUT
18 THIS. LET'S FACE IT AND TELL THE TRUTH. WE KNOW WHERE WE ARE,
19 WE KNOW HOW WE GOT THERE, AND IT DIDN'T GET THERE WITH 41
20 VOTES ON MOST OF THESE THINGS TO INCREASE EDUCATION COSTS AND
21 EVERYTHING ELSE. THEY WERE GOOD THINGS. THEY WERE THINGS THAT
22 MADE A DIFFERENCE IN THE COUNTY OF LOS ANGELES. THEY WERE
23 THINGS THAT MADE A DIFFERENCE IN TERMS OF THE EDUCATIONAL
24 QUALITY OF YOUNG PEOPLE IN CALIFORNIA. BUT, AT THIS POINT, WE
25 CAN'T AFFORD THEM. THAT'S THE REALITY.



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1

2 **SUP. KNABE, CHAIR:** WE CAN GO ON AND TALK ABOUT A LOT OF
3 DIFFERENT THINGS. I MEAN, WE HAVE THE PROP. 98 RESTRICTION OF
4 EDUCATION...

5

6 **SUP. BURKE:** (UNINTELLIGIBLE).

7

8 **SUP. KNABE, CHAIR:** WELL, I UNDERSTAND THAT, SUPERVISOR BURKE,
9 BUT ON THE OTHER HAND, THE HEALTHCARE ISSUE, I WISH WE WOULD
10 HAVE BENEFITED FROM HEALTHCARE DOLLARS COMING TO THE COUNTY OF
11 LOS ANGELES BECAUSE THAT WAS NOT A REALITY. THAT WAS NOT A
12 REALITY AND THE EDUCATIONAL DOLLARS ARE BECAUSE OF PROP. 98
13 AND THEN THEY REDUCED SPENDING BACK THAT WAY. SO TO SAY THAT
14 WE HAVE BENEFITED TO ANY GREAT DEAL, ALL YOU HAVE TO DO IS
15 LOOK AT THE REDUCTIONS THAT THIS COUNTY HAS MADE IN THE LAST
16 SEVERAL YEARS IN OUR OWN BUDGET TO TRY TO RIGHT THIS SHIP
17 BECAUSE OF REDUCED FUNDING EITHER FROM THE FEDS OR THE STATE.
18 SO, YOU KNOW, AGAIN, I THINK THAT, YOU KNOW, IF YOU WANT TO
19 CONTINUE IT, FINE, WE'LL CONTINUE IT FOR ANOTHER WEEK, BUT
20 IT'S OBVIOUS YOU DON'T NEED MORE DETAILS, ZEV. BUT, I MEAN,
21 THE IMPORTANT THING IS, I DON'T THINK THE BEST WAY TO TRY TO
22 SOLVE OUR SITUATION OR BE AT THE TABLE OR TO BE A PART OF THE
23 SOLUTION OR ATTEMPT TO MAKE A GOOD FAITH EFFORT IS TO BURY OUR
24 HEAD IN THE SAND AND SAY, "WELL, UNLESS YOU TALK TO US, WE'RE
25 NOT GOING TO TAKE A POSITION ON THIS." THAT CERTAINLY HASN'T



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1 AFFECTED THIS BOARD ON TAKING POSITIONS ON OTHER BALLOT
2 MEASURES THAT HAVE BEEN BEFORE THIS BOARD EITHER ON A SPLIT
3 VOTE OR WHATEVER IT MAY BE. FROM MY PERSPECTIVE, AT LEAST, I
4 THINK, AND WE WENT THROUGH THE SAME CONVERSATION ON THE
5 CONFERENCE CALL WITH C.S.A.C. ABOUT, YOU KNOW, I MEAN, I HAVE
6 A CONCERN ABOUT THE POTENTIAL OF AN EXTRA BALANCE TOWARDS THE
7 STATE FOR THEIR RESERVE ON THE BACKS OF LOCAL GOVERNMENT AND I
8 WANT TO CONTINUE THAT FIGHT AND WE'RE TRYING TO GET THAT
9 MEETING TO TAKE PLACE. BUT, ON THE OTHER HAND, I DON'T THINK
10 IT'S PRUDENT FOR US JUST TO SIT BACK AND SAY, "WELL, YOU KNOW,
11 IF YOU DON'T TALK TO US, THEN WE'RE NOT GOING TO TRY TO BE
12 PART OF THE SOLUTION." SO I'LL ACCEPT WHATEVER YOU'D LIKE TO
13 DO. WE CAN EITHER CONTINUE IT A WEEK...

14

15 **SUP. YAROSLAVSKY:** I MOVE TO CONTINUE IT ONE WEEK.

16

17 **SUP. BURKE:** SECOND.

18

19 **SUP. ANTONOVICH:** WELL, THE-- WITH 21 DAYS BEFORE THE ELECTION,
20 THE IMPORTANCE OF THIS ISSUE IS SO VITAL THAT IT'S BETTER TO
21 APPROVE THE ITEM TODAY AND MOVE FORWARD, VOTE IT UP OR VOTE IT
22 DOWN TODAY, BUT JUST TO CONTINUE IT IS DOES NO ONE ANY GREAT
23 SERVICE. THIS HAS A BIPARTISAN EFFORT TO REACH OUT TO OUR
24 ENTIRE COMMUNITIES, LIBERAL, CONSERVATIVE, MODERATE, DEMOCRAT,
25 REPUBLICAN, LEADERSHIP IN BOTH PARTIES BECAUSE OF A NECESSITY,



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1 AND WE HAVE TO STEP UP TO THE PLATE. YOU'RE IN A COMBAT
2 POSITION AND WE NEED TO MOVE FORWARD. IF WE'RE GOING TO
3 RETREAT...

4

5 **SUP. BURKE:** IT DIDN'T SOUND TOO BIPARTISAN A FEW MINUTES AGO,
6 YOU KNOW, SO IF YOU WANT BIPARTISAN, YOU HAVE TO BE
7 BIPARTISAN, YOU KNOW?

8

9 **SUP. ANTONOVICH:** WELL, NO, NO, I'M JUST SAYING THIS IS NOT A
10 ONE-WAY STREET...

11

12 **SUP. ANTONOVICH:** WAIT A MINUTE...

13

14 **SUP. BURKE:** WAIT A MINUTE. IT'S NOT A ONE-WAY STREET.

15

16 **SUP. KNABE, CHAIR:** DON, DON'T PUT YOUR HAND UP.

17

18 **SUP. BURKE:** IF YOU WANT IT BIPARTISAN...

19

20 **SUP. KNABE, CHAIR:** NO ONE SAID IT'S A ONE-WAY STREET.

21

22 **SUP. BURKE:** RIGHT. IF YOU WANT IT BIPARTISAN, YOU'RE GOING TO
23 HAVE TO APPROACH IT IN A BIPARTISAN WAY. LET'S FACE THAT.

24

25 **SUP. KNABE, CHAIR:** IS THAT RIGHT? OKAY.



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1

2 **SUP. ANTONOVICH:** OKAY, YVONNE, I BELIEVE WHEN YOU HAVE THE
3 FORMER SPEAKERS ENDORSING THIS, I DON'T KNOW ABOUT THE CURRENT
4 SPEAKER, HE JUST ASSUMED THAT POSITION YESTERDAY, BUT MR.
5 WESSON AND MR. HERTZBERG, THE CONTROLLER WHO IS A DEMOCRAT, I
6 BELIEVE THE DEMOCRAT PARTY HAS ALSO ENDORSED 57 AND 58, THE
7 REPUBLICANS HAVE ALSO BEEN INVOLVED IN SUPPORTING THIS...

8

9 **SUP. BURKE:** I KNOW THEY DID BUT I'M SAYING ON THIS BOARD, YOU
10 DON'T START OFF ATTACKING AND THEN EXPECT IT TO BE BIPARTISAN.

11

12 **SUP. KNABE, CHAIR:** OKAY.

13

14 **SUP. ANTONOVICH:** I DON'T KNOW WHO'S ATTACKING. WE'RE TALKING
15 ABOUT, WE HAVE A SERIOUS PROBLEM...

16

17 **SUP. BURKE:** WELL, MAYBE I DIDN'T HEAR YOU RIGHT.

18

19 **SUP. ANTONOVICH:** ...WHEN YOU HAVE A SITUATION WHERE AN
20 INDIVIDUAL'S BEEN GOVERNOR FOR 12 WEEKS. HE HAS DONE SOMETHING
21 THAT THE PREVIOUS GOVERNOR HASN'T DONE, HE'S WORKING WITH BOTH
22 HOUSES OF THE LEGISLATURE, HE'S WORKING WITH SENATOR BURTON,
23 HE'S WORKING WITH THE PREVIOUS SPEAKER...

24

25 **SUP. BURKE:** ARE WE GOING TO GO ON WITH HIS?



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1

2 **SUP. ANTONOVICH:** ...AND I BELIEVE, FOR THE VITALITY OF THE
3 STATE, WE OUGHT TO MOVE FORWARD AND MAKE A DECISION TODAY.
4 THAT'S ALL I'M SAYING.

5

6 **SUP. KNABE, CHAIR:** OKAY. SO YOU'RE MOVING TO MOVE TO...

7

8 **SUP. BURKE:** I SECOND THE MOTION TO CONTINUE.

9

10 **SUP. YAROSLAVSKY:** ACTUALLY, I MADE A MOTION TO CONTINUE A WEEK
11 AND IT WAS SECONDED.

12

13 **SUP. BURKE:** AND I SECONDED IT.

14

15 **SUP. KNABE, CHAIR:** OKAY. ROLL CALL.

16

17 **SUP. YAROSLAVSKY:** IT'LL LEAVE US PLENTY OF TIME NEXT WEEK IF
18 WE TAKE A POSITION.

19

20 **SUP. KNABE, CHAIR:** ROLL CALL.

21

22 **CLERK VARONA-LUKENS:** ALL RIGHT. SUPERVISOR MOLINA? YES, TO
23 CONTINUE ONE WEEK.

24

25 **SUP. MOLINA:** AYE.



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1

2 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

3

4 **SUP. BURKE:** AYE.

5

6 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** AYE.

9

10 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

11

12 **SUP. ANTONOVICH:** NO.

13

14 **CLERK VARONA-LUKENS:** AND SUPERVISOR KNABE?

15

16 **SUP. KNABE, CHAIR:** NO.

17

18 **CLERK VARONA-LUKENS:** THE MOTION CARRIES, 3-TO-2.

19

20 **SUP. BURKE:** MR. CHAIRMAN, I WANT TO COMMENT...

21

22 **SUP. KNABE, CHAIR:** EXCUSE ME, CAN I JUST GO BACK HERE? I

23 FORGOT THAT I HAD ALAN CLAYTON HAD SIGNED UP TO SPEAK ON ITEM

24 NUMBER 6. ALAN, I APOLOGIZE. DO YOU WANT TO SPEAK TODAY OR

25 NEXT WEEK, ALAN? PARDON ME?



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1

2 **ALAN CLAYTON:** I'LL SPEAK NOW.

3

4 **SUP. KNABE, CHAIR:** OKAY. SORRY ABOUT THAT, ALAN.

5

6 **ALAN CLAYTON:** THAT'S OKAY. MY NAME IS ALAN CLAYTON. I'M A
7 RESIDENT OF THE COUNTY OF LOS ANGELES AND I'M SPEAKING AS A
8 RESIDENT OF THE COUNTY AND ALSO AS A TAXPAYER. AND, HAVING
9 BEEN UP IN SACRAMENTO OVER THE YEARS AND HAVING BEEN THROUGH
10 THE PROP. 13 CRISIS AND SEEING WHAT THE IMPACT OF THE CURRENT
11 BUDGET IS ON L.A. COUNTY, MY BELIEF IS THAT, EVEN THOUGH I
12 DISAGREE WITH THE GOVERNOR'S APPROACH DEALING WITH TAXES, I
13 THINK THAT WE DO NEED TO HAVE A INCREASE FOR THE UPPER INCOME.
14 MY BELIEF IS, AS SOMEBODY WHO'S BEEN INVOLVED IN THIS PROCESS,
15 IS THAT, UNFORTUNATELY, THE DIE HAS BEEN CAST AND WE HAVE THE
16 ONLY SOLUTION THAT'S OUT THERE RIGHT NOW AND IT IS A SHORT-
17 TERM SOLUTION. IT'S NOT THE SOLUTION THAT I WOULD LIKE, NOT
18 THE SOLUTION THAT PEOPLE I TALK TO WOULD LIKE, BUT I HOPE THAT
19 THE BOARD, WHEN IT DOES CONVENE NEXT WEEK, DOES SUPPORT 57 AND
20 58 BECAUSE, UNFORTUNATELY, SOMETIMES YOU'RE UP WITH VERY TOUGH
21 CHOICES AND IT'S A VERY TOUGH CHOICE. I'M CONCERNED ABOUT
22 WHAT'S HAPPENING WITH THE PROBATION DEPARTMENT, WITH
23 POTENTIALLY 1,700 LAYOFFS AND THE CLOSING OF THE CAMPS, THE
24 GUTTING OF THE DISARM PROGRAM, THE REDUCTION OF GANG
25 INTERVENTION AND PREVENTION SERVICES, AND PROBABLY AN ATTEMPT



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1 IN THE NEXT MONTH OR TWO TO ATTACK THE SCHIFF-CARDENAS MONEY,
2 PROVIDES MONEY FOR COMMUNITY-BASED ORGANIZATIONS, MONEY THAT
3 IS THE ONLY LINE FOR REHABILITATION LEFT IN THE SYSTEM. SO
4 IT'S NOT THAT I'M A FAN OF WHAT THE GOVERNOR'S DONE, IT'S
5 THAT, LOOKING AT THE INFORMATION THAT'S OUT THERE, LOOKING AT
6 WHAT WE'RE FACED WITH AND LOOKING AT WHAT WILL HAPPEN IF WE DO
7 NOT HAVE 57 AND 58 PASSED, I THINK THE REASONABLE CHOICE IN
8 THIS, AFTER YOU LOOK AT ALL THE FACTS, IS TO SUPPORT IT. I
9 SUPPORT IT NOT BECAUSE I'M HAPPY ABOUT IT. I THINK THAT MANY
10 OTHER THINGS SHOULD BE DONE BUT I THINK IT'S THE ONLY CHOICE
11 AND I HOPE THE BOARD WILL SUPPORT IT, AND I'M SPEAKING AS AN
12 INDIVIDUAL.

13

14 **SUP. KNABE, CHAIR:** THANK YOU, AL.

15

16 **ALAN CLAYTON:** THANK YOU.

17

18 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR MOLINA, BACK TO YOU.

19

20 **SUP. MOLINA:** I'D LIKE TO CALL UP ITEM NUMBER 7 AND MR. SANDERS
21 TO JOIN US. MR. SANDERS, ARE YOU AWARE OF THIS ITEM, IVAN M.,
22 CHILD FATALITY REPORT?

23

24 **DAVID SANDERS:** YES, I AM.

25



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1 **SUP. MOLINA:** IS THERE, IN THESE RECOMMENDATIONS THAT HAVE BEEN
2 MADE IN THIS REVIEW OF THIS CASE, WHERE'S THE DISCIPLINE AND
3 WHERE'S THE CORRECTIVE ACTION?

4

5 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR MOLINA, I ANTICIPATE THAT
6 THERE WILL BE SERIOUS DISCIPLINE AND CORRECTIVE ACTION IN
7 THIS.

8

9 **SUP. MOLINA:** BUT WHERE IS THE CORRECTIVE ACTION? I THOUGHT,
10 AFTER A FATALITY, THAT ONE OF THE REQUIREMENTS WAS THAT WE
11 BEGIN THE PROCESS OF CORRECTIVE ACTIONS.

12

13 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR MOLINA, PERHAPS I'M NOT--
14 I'M NOT UNDERSTANDING WHAT YOU'RE REFERENCING. WE ARE THE-- WE
15 WILL RESPOND SPECIFICALLY TO THE INSPECTOR GENERAL REPORT ON
16 THE CORRECTIVE ACTIONS.

17

18 **SUP. MOLINA:** THE INSPECTOR GENERAL, ALL HE SAID IS, "DO WHAT
19 YOU'RE SUPPOSED TO DO BUT DO IT RIGHT." THAT'S ALL HE SAID.
20 RIGHT? ALL THESE PROTOCOLS ARE IN PLACE.

21

22 **DAVID SANDERS:** SUPERVISOR MOLINA, THERE ACTUALLY ARE SOME
23 SPECIFIC CORRECTIVE ACTIONS THAT WE ARE-- THAT WE WILL BE
24 IMPLEMENTING BUT I BELIEVE, SEPARATE FROM THAT, THE ACTIONS IN
25 THIS CASE WERE NOT CONSISTENT WITH WHAT'S ALREADY IN PLACE. I



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1 BELIEVE THAT THERE ARE OTHER THINGS THAT CAN BE DONE THAT WE
2 WILL BE DOING TO STRENGTHEN WHAT CAN HAPPEN BUT THIS WAS NOT A
3 TOLERABLE SITUATION.

4

5 **SUP. MOLINA:** THIS WAS NOT WHAT?

6

7 **DAVID SANDERS:** THIS WAS NOT-- THE ACTIONS ON THE PART OF THE
8 WORKERS WERE OUTSIDE OF WHAT WE WOULD EXPECT FROM OUR C.S.W.S.

9

10 **SUP. MOLINA:** I UNDERSTAND. AND THE REALITY IS, WHY SHOULD WE
11 HAVE ANY-- I MEAN, THIS HAS TAKEN ALL THIS LONG. THIS CHILD
12 DIED LAST YEAR, LAST YEAR. THESE WORKERS STILL WORK FOR US,
13 PROBABLY DOING THE SAME DUMB STUFF THAT THEY WERE DOING THEN
14 THAT MIGHT LEAD TO ANOTHER CHILD'S DEATH. I THINK THIS IS AN
15 URGENT ISSUE AND, WHEN A CHILD DIES LIKE THIS, I MEAN, IT
16 DOESN'T-- WE DON'T WAIT AROUND FOR SOME LITTLE BURRO TO CARRY
17 AROUND A BUREAUCRATIC REPORT FOR SOMEBODY. I'M CONCERNED ABOUT
18 THIS. SO IF MR. ANTONOVICH HAD NOT BROUGHT IN A MOTION ABOUT
19 THIS DEATH AND SAID TO HAVE A CORRECTIVE ACTION REPORT IN 14
20 DAYS, YOU GUYS WOULD BE WAITING AROUND. SO I TAKE IT, IN 14
21 DAYS, YOU'RE GOING TO PUT A LIST OF CORRECTIVE ACTIONS AND
22 THEN YOU'RE GOING TO TELL ME THAT, IN THE NEXT COUPLE OF
23 MONTHS, YOU'RE GOING TO REVIEW WHAT KIND OF DISCIPLINE SHOULD
24 BE METED OUT AND THEN YOU'RE GOING TO TELL ME THAT IT'S GOING
25 TO TAKE SO MANY MONTHS TO IMPLEMENT THE DISCIPLINE, AND YET



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1 YOU HAVE SOCIAL WORKERS THAT VIOLATED EVERY SINGLE BASIC
2 POLICY, NOT JUST TO THE COUNTY, BUT OF SOCIAL WORK.

3

4 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR MOLINA, ACTUALLY, WE HAVE
5 COMPLETED THE INVESTIGATION REALLY TO THE DISCIPLINE. THAT HAS
6 BEEN COMPLETED AND I JUST SAW THE REPORT OF THE DISCIPLINARY
7 RECOMMENDATIONS ABOUT THREE DAYS AGO.

8

9 **SUP. MOLINA:** AND DOES THAT INCLUDE ALL OF THE SUPERVISORS AS
10 WELL?

11

12 **DAVID SANDERS:** YES, IT DOES.

13

14 **SUP. MOLINA:** SO ALL THE WAY UP TO THE TOP, THIS IS GOING TO BE
15 HANDLED? OF PEOPLE WHO VIOLATED THEIR OWN BASIC, THEIR OWN
16 BASIC RESPONSIBILITIES TO THIS CHILD?

17

18 **DAVID SANDERS:** YES.

19

20 **SUP. MOLINA:** WE NEED TO HAVE THAT, MR. SANDERS, BECAUSE THE
21 REALITY IS THAT WE ARE ONLY AS GOOD AS OUR EMPLOYEES AND IF I
22 CAN'T TRUST THAT AN EMPLOYEE IS GOING TO CARRY OUT WHAT
23 THEY'RE TRAINED TO DO, NUMBER ONE, WITHIN THE POLICIES THAT WE
24 DEVELOP HERE, THEN THEY NEED TO STOP WORKING FOR US. WE NEED
25 TO GET RID OF THEM. WE NEED TO DISCIPLINE THEM IN A WAY THAT



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1 THEY'RE NOT GOING TO HANDLE ANOTHER CHILD'S CASE BECAUSE THEY
2 BECOME AS ABUSIVE AS POTENTIALLY THIS PARENT WAS. AND SO I'M
3 ANNOYED THAT, WHEN THIS CAME UP, THAT YOU DIDN'T HAVE ALL OF
4 IT IN PLACE. I MEAN, THE INSPECTOR GENERAL'S REPORT TOOK,
5 WHAT, THREE MONTHS?

6

7 **DAVID SANDERS:** YES.

8

9 **SUP. MOLINA:** THE CORRECTIVE ACTION SHOULD HAVE ONLY TAKEN A
10 WEEK TO A WEEK AND A HALF AFTER THE INCIDENT. ARE WE SUPPOSED
11 TO WAIT AT THE END OF THE DAY? I MEAN, SOMETHING COULD HAVE
12 HAPPENED. THIS SAME ILL-TRAINED, ILL-PREPARED SOCIAL WORKER
13 AND THEIR SUPERVISORS COULD HAVE HURT OTHER CHILDREN. DON'T
14 YOU CONSIDER IT TO BE A DANGEROUS SITUATION WHEN YOU SEE
15 SOMETHING AS BLATANT AS THIS?

16

17 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR MOLINA, THE INVESTIGATION
18 WASN'T OF THE PERSONNEL ACTIONS, WAS INTENDED TO-- INTENDED TO
19 ASSURE THAT WE HAD SUFFICIENT INFORMATION TO DISCIPLINE THE
20 EMPLOYEES AND IT'S CLEAR THAT WE DO.

21

22 **SUP. MOLINA:** AGAIN, I GUESS WHAT I'M SAYING IS, WHEN YOU HAVE
23 AN INCIDENT LIKE THIS, THERE IS ASSESSMENTS THAT MUST BE MADE
24 IMMEDIATELY. YOU KNOW? IF YOU HAVE SOMEONE THAT DOESN'T KNOW
25 WHAT THEY'RE DOING, YOU'VE GOT TO CALL THEM BACK IN QUICKLY



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1 BECAUSE THEY'RE DOING IT SOMEWHERE ELSE AS WELL. AND, TO ME,
2 THAT IS WHAT'S OBVIOUS HERE, OVER AND OVER AND OVER AGAIN, AND
3 THE SUPERVISORS WHO SUPERVISE THEM. BUT I'M VERY CONCERNED
4 ABOUT IT BECAUSE, AS YOU KNOW, PEOPLE HOLD US ACCOUNTABLE
5 EVERY SINGLE DAY. SOME ACCUSE US OF TAKING THEIR CHILDREN AWAY
6 ILLEGALLY, SOME ACCUSE US OF NOT RESOLVING ISSUES FOR FOSTER
7 CARE CHILDREN, SOME ACCUSE US OF NOT BEING ATTENTIVE ENOUGH,
8 AND WE HAVE TO HOLD THE LINE FROM THE STANDPOINT OF NOT
9 GETTING INVOLVED IN THE DECISIONS THAT JUDGES MAKE ABOUT WHERE
10 THE CHILDREN GO. WE ONLY PROVIDE THE REPORTS AND HOPEFULLY OUR
11 SOCIAL WORKERS ARE GETTING THAT INFORMATION TO THOSE JUDGES
12 BUT, AT THE END OF THE DAY, I CAN'T CHANGE THAT OUTCOME. BUT I
13 DO HAVE A DUTY AND A RESPONSIBILITY TO MAKE SURE THAT THE
14 PEOPLE WHO ARE WORKING FOR US ARE WORKING IN THE BEST
15 INTERESTS OF CHILDREN. THIS CASE IS AN EXAMPLE OF PEOPLE WHO
16 SHOULD NOT BE WORKING IN THIS SYSTEM OR PROBABLY ANYWHERE ELSE
17 WHERE CHILDREN ARE THEIR RESPONSIBILITY AND I AM VERY
18 CONCERNED. THIS OCCURRED LAST YEAR AND I, TODAY, DO NOT HAVE
19 ASSURANCES FROM YOU OR ANYONE ELSE THAT THESE PEOPLE AREN'T
20 OUT THERE ILL-PREPARED, ILL-TRAINED, THEY DON'T EVEN KNOW THE
21 BASIC SET OF POLICIES, LET ALONE BASIC COMMON SENSE, MIGHT BE
22 ENDANGERING OTHER CHILDREN RIGHT THIS VERY MOMENT. AND, YOU
23 KNOW, WE ALL SAID THAT WE WANTED TO HAVE YOU COME AND JOIN US
24 AND WE WERE GOING TO BACK OFF BECAUSE YOU NEEDED TO GET SOME
25 THINGS UNDER CONTROL AND WE UNDERSTOOD THAT. AND I JUST WANT



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1 YOU TO KNOW, THIS DOESN'T DEMONSTRATE CONTROL TO ME OR COMMAND
2 BECAUSE THE REALITY IS, THIS IS A FATALITY, A PREVENTABLE
3 FATALITY, POTENTIALLY, ALTHOUGH HOMICIDES, YOU NEVER KNOW. BUT
4 THE REALITY IS, WE HAD ENOUGH INVOLVEMENT IN THIS CASE TO HAVE
5 MADE A DECISION TO PUT THE-- TO KEEP THIS CHILD OUT OF HARM'S
6 WAY AND, UNFORTUNATELY, THAT DECISION DIDN'T HAPPEN BECAUSE
7 THERE WERE TOO MANY PEOPLE INVOLVED THAT SORT OF DISMISSED IT
8 CONTINUOUSLY AND I'M VERY CONCERNED. I THINK YOU NEED TO HAVE
9 -- WHEN YOU HAVE AN INCIDENT LIKE THIS, IT'S LIKE YOU'VE GOT
10 TO TAKE IT HOME THAT DAY, IF YOU NEED TO, TO READ WHAT THE
11 CASE IS AND, THE NEXT DAY, YOU HAVE TO HAVE SOME KIND OF
12 COMMAND FORCE THAT'S GOING TO GO IN THERE AND INVESTIGATE. ALL
13 THE ANSWERS ARE AVAILABLE THE NEXT DAY. DOESN'T TAKE THREE
14 MONTHS TO INVESTIGATE SOMETHING. ALL THESE WORKERS WORK FOR
15 YOU. YOU COULD CALL THEM INTO ONE MEETING, SIT THEM DOWN, GET
16 THE TRUTH OUT OF THEM, GO THE NEXT DAY AND MAKE ANOTHER
17 ASSESSMENT AND THEN START FIGURING OUT WHAT TO DO. THIS IS
18 HERE TOO LATE. SO I REALLY THINK THAT YOU NEED TO BE MUCH MORE
19 COMMANDING OF THESE THINGS AND I'M TROUBLED BY THEM. AND, LIKE
20 I SAID, I'M WILLING TO GIVE AS MUCH ROOM AS POSSIBLE. YOU'RE
21 IN CHARGE OF DISCIPLINE, NOT ME. YOU'RE THE ONE THAT HAS TO
22 PROVIDE ME THE ASSURANCES OF YOUR DEPARTMENT. BUT I AM VERY
23 CONCERNED. THIS CASE TELLS ME-- IT HAPPENED ON YOUR WATCH,
24 CAN'T SAY, "I WASN'T HERE THEN." THE INSPECTOR GENERAL'S
25 REPORT HAPPENED ON YOUR WATCH. ALL OF THIS IS GOING ON ON YOUR



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1 WATCH. SO THE POINT IS THAT YOU CAN'T SAY IT'S SOMETHING THAT
2 HAPPENED THREE YEARS AGO OR "I WASN'T HERE WHEN THAT
3 OCCURRED." SO WE NEED MORE COMMAND OF THIS. I NEED THOSE
4 ASSURANCES. I REALLY DO.

5

6 **SUP. KNABE, CHAIR:** YVONNE, AND THEN SUPERVISOR ANTONOVICH.

7

8 **SUP. BURKE:** WELL, I'LL LET SUPERVISOR ANTONOVICH GO FORWARD IF
9 HE'S GOING INTO THE FACTS OF THIS. I WANT TO TALK ABOUT THE
10 APPROACH IN TERMS OF THIS PROBLEM AND HOW WE GO FORWARD ON IT.

11

12 **SUP. KNABE, CHAIR:** OKAY.

13

14 **SUP. ANTONOVICH:** I WAS JUST GOING TO RESPOND IN THAT YOU HAVE
15 AN INTERNAL AFFAIRS DEPARTMENT?

16

17 **DAVID SANDERS:** YES.

18

19 **SUP. ANTONOVICH:** AND WE ALSO HAVE CIVIL SERVICE REGULATIONS
20 THAT CAN'T BE VIOLATED. THE QUESTION IS, WHEN YOU HAVE-- TAKE
21 THIS CASE THERE WAS THIS FATALITY. THE INDIVIDUAL HAD BEEN
22 VISITED FIVE, SIX, SEVEN TIMES BY PREVIOUS CASEWORKERS WITH
23 ALLEGED COMPLAINTS OF ABUSE AND I GUESS, AFTER THE CHILD WAS
24 KILLED, THEY FOUND OTHER TYPES OF BRUISES ON THE CHILD THAT
25 PRE-DATED THE FATALITY THAT RESULTED FROM HIS MOTHER. HOW



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1 QUICK ARE YOU ABLE TO MOVE THESE INDIVIDUALS OUT TO HAVE THE
2 REVIEW NECESSARY BEFORE YOU CAN GO FORWARD TO DISMISS THEM? OR
3 CORRECT THEM?

4

5 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR ANTONOVICH, THE
6 INVESTIGATION THROUGH OUR INTERNAL AFFAIRS BEGINS IMMEDIATELY.
7 THE PULLING TOGETHER OF INFORMATION IS WHAT ENDS UP TAKING THE
8 LONGEST PERIOD OF TIME AND, OFTENTIMES, THERE IS EITHER
9 INSUFFICIENT INFORMATION OR CONFLICTING INFORMATION. WE HAVE--
10 IT'S CLEAR THAT, FROM THE LENGTH OF TIME THAT IT TOOK FOR ME
11 TO GET THE REPORT THAT THERE IS SOME STRENGTHENING THAT WE
12 NEED TO DO THERE AND WE'LL WORK ON IT.

13

14 **SUP. ANTONOVICH:** THE PERSON IS STILL LEFT IN THAT POSITION
15 THAT THEY, ACCORDING TO THE FACTS, HAVE CREATED A-- HAVE HAD A
16 PROBLEM WITH THEIR ABILITY TO SUPERVISE. ARE THEY LEFT IN THAT
17 POSITION WHILE YOU'RE DATA-GATHERING THAT INFORMATION OR ARE
18 THEY PUT IN A DIFFERENT ASSIGNMENT UNTIL YOU RECEIVE THE
19 INFORMATION NECESSARY TO MAKE THE DECISION?

20

21 **DAVID SANDERS:** BOTH SCENARIOS OCCUR. IT DEPENDS ON WHAT'S
22 AVAILABLE FROM THE VERY BEGINNING, GENERALLY, AND WHAT THE
23 HISTORY HAS BEEN. BUT, AGAIN, THAT SEEMS AN AREA THAT WE NEED
24 TO DO SOME STRENGTHENING OF. WE MAY WANT TO LOOK AT MOVING



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1 WORKERS OUT OF THE ACTIVITY AS EARLY AS POSSIBLE BUT THAT'S
2 NOT BEEN THE CONSISTENT PRACTICE.

3

4 **SUP. ANTONOVICH:** AND FROM THE ACTIONS FROM THIS FATALITY
5 MOVING FORWARD, HOW LONG DOES IT TAKE FOR THOSE ACTIONS TO BE
6 IMPLEMENTED INTO POLICIES?

7

8 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR ANTONOVICH, SPECIFIC TO
9 CHANGES IN THE DEPARTMENT, THERE ARE SEVERAL, ACTUALLY, THAT
10 HAVE BEEN MADE SUBSEQUENT TO THIS AND THERE ARE OTHERS THAT
11 WILL BE MADE. I'LL GIVE A COUPLE OF EXAMPLES. ONE IS THE IDEA
12 OF REPEAT INVESTIGATIONS. WE ARE WORKING ON HAVING A NURSE GO
13 OUT ON SECOND INVESTIGATIONS SO THAT THERE'S A SEPARATE SET OF
14 EYES ON THOSE AND WE'RE WORKING WITH THE DEPARTMENT OF HEALTH
15 AND WE ANTICIPATE HAVING THAT IN PLACE BY THE END OF MARCH. WE
16 HAVE A-- WE HAVE FULLY IMPLEMENTED, WHICH WE HAD NOT AT THE
17 TIME OF THIS DEATH, THE USE OF STRUCTURED DECISION- MAKING
18 WHICH IS A TOOL THAT USED TO ASSESS RISK OF FUTURE ABUSE OR
19 NEGLECT. AND, ALTHOUGH THAT HAD BEEN PARTIALLY IMPLEMENTED,
20 HADN'T BEEN FULLY IMPLEMENTED IN THE DEPARTMENT. SO SOME OF
21 THE CHANGES ARE THINGS THAT ARE EITHER IN PLACE AND/OR ARE
22 MOVING TO BE IN PLACE. THE-- I THINK THAT THE-- IN TERMS OF
23 THE SPECIFIC ACTIONS ON THE PART OF THE WORKERS, I THINK THAT
24 THERE ARE-- THAT SOME OF THE CHANGES ARE SIMPLY NOT POLICY
25 CHANGES, THEY REALLY RELATE TO THE ABILITY TO CARRY OUT THE



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1 WORK AND THAT THAT'S SEPARATE FROM MAKING THE CHANGES TO
2 STRENGTHEN WHAT NEEDS TO HAPPEN. THE IMPROVEMENTS THAT WE CAN
3 MAKE WILL STILL NOT NECESSARILY CHANGE INDIVIDUALS WHO AREN'T
4 CARRYING OUT THEIR RESPONSIBILITIES. WHAT WE ARE-- WHAT WE
5 HAVE BEGUN TO DO TO TRY AND GET AT THAT MUCH EARLIER IS TO
6 LOOK AT THE INFORMATION THAT'S AVAILABLE TO US. FOR EXAMPLE,
7 WE HAVE-- WE KNOW THAT, OVER THE LAST, I BELIEVE IT'S 10
8 MONTHS, WE HAD 271 PERPETRATORS OF ABUSE OR NEGLECT WHO WERE
9 IN FOSTER-- WHO WERE FOSTER CARE PROVIDERS OR WHO WERE
10 PROVIDING-- WHO WERE FOSTER CARE PROVIDERS. AND WE HAVE BEGUN
11 TO LOOK INDIVIDUALLY AT WORKERS AND SUPERVISORS AND TO WHAT
12 EXTENT ARE THESE ISSUES THAT SEEM TO BE RECURRING WITHIN
13 SPECIFIC UNITS OR WITH SPECIFIC WORKERS TO TRY AND GET MUCH
14 BETTER INFORMATION AT AN EARLIER POINT ABOUT WHAT SEEMS TO BE
15 HAPPENING WITH SOME OF THESE SITUATIONS.

16
17 **SUP. ANTONOVICH:** I REMEMBER TWO OR THREE YEARS AGO, WE HAD A
18 CASE IN GLENDALE WHERE A CASEWORKER WAS ASSIGNED FROM
19 LANCASTER AND A CHILD WAS KILLED BY A LIVE-IN BOYFRIEND, A
20 NINE-MONTH-OLD BABY, INFANT, AND THEN THERE WERE-- WE ASKED
21 FOR CHANGES IN POLICY AND THE POLICIES, FROM OUR
22 UNDERSTANDING, WOULD BE THAT THE CASEWORKERS WOULD BE ASSIGNED
23 NEAR THE AREA WHERE THE CHILD WAS AND HE WOULDN'T BE DRIVING
24 AN HOUR, TWO HOURS ON ASSIGNMENTS, ET CETERA, AND THAT WAS
25 CORRECTED. BUT THE FRUSTRATION THAT WE HAVE IS, WHY DOES EACH



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1 DEATH RESULT IN THE INVESTIGATION AND ACTIONS FOR CHANGES IN
2 POLICY? WHY CAN'T WE HAVE ONE POLICY THAT IS GOING TO DO WHAT
3 IS NECESSARY AND THAT'S TO PROTECT THE HEALTH AND SECURITY OF
4 THAT INFANT?

5

6 **DAVID SANDERS:** SUPERVISOR ANTONOVICH, THE-- I BELIEVE THAT
7 THERE-- SEVERAL THINGS. ONE, YOU REFERENCED THE ASSIGNMENT
8 GEOGRAPHICALLY AND I'M NOT SURE OF THE DATE OF THE CORRECTIVE
9 ACTION BUT THAT WAS NOT IN PLACE WHEN I STARTED. WE HAVE MOVED
10 TO MAKE SURE THAT THOSE ASSIGNMENTS ARE OCCURRING AND
11 PARTICULARLY LANCASTER HAS BEEN ONE OF THE AREAS WHERE
12 CHILDREN HAVE BEEN SERVED THROUGHOUT THE COUNTY. BUT THE--
13 IT'S MY BELIEF THAT THERE ARE A COUPLE OF BROAD ISSUES. I
14 THINK ONE IS THAT THE-- THAT THERE IS A HISTORY AND A CORE OF
15 WORKERS THAT MAY NOT BE ABLE TO DO THE WORK THAT WE EXPECT.
16 AND THAT'S REALLY, THEN, HOW WE DEAL WITH DISCIPLINE. BUT I
17 THINK EVEN MORE BEFORE THAT IS GETTING THE INFORMATION TO KNOW
18 WHERE THERE ARE-- WHERE THERE HAVE BEEN BREAKDOWNS SO THAT WE
19 KNOW AT A MUCH EARLIER POINT. I THINK THE SECOND PIECE IN ONE
20 OF THE REASONS THAT WE'VE WORKED ON THE REALLOCATION AND THAT
21 WE'RE WORKING ON IMPLEMENTING SOME OF THE OTHER STRUCTURES, IS
22 THAT THE AMOUNT OF TIME THAT WORKERS SPEND DIRECTLY WITH
23 FAMILIES IS WHAT WILL MAKE THE BIGGEST IMPACT ON IMPROVING
24 SAFETY AND SO THAT'S WHERE THE REALLOCATION, THE REDUCTION OF
25 CASELOADS WILL MAKE A DIFFERENCE. WHERE IT WON'T MAKE A



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1 DIFFERENCE IS WHERE THE CAPACITY IS NOT THERE, ON THE PART OF
2 EITHER THE WORKER OR SUPERVISOR, AND SO THE POLICY CHANGES IN
3 AN ENVIRONMENT WHERE THE CASELOADS ARE AT A LEVEL WHERE THE
4 WORK CAN BE CARRIED OUT WILL MAKE A BIG DIFFERENCE BUT WE
5 STILL WILL HAVE A CORE THAT WE NEED TO DEAL WITH.

6

7 **SUP. ANTONOVICH:** AND IF THERE ARE THERE ANY SPECIFIC
8 MODIFICATIONS IN CIVIL SERVICE RULES OR PROCEDURES, I WOULD
9 ENCOURAGE YOU TO INCLUDE THAT IN YOUR REPORT THAT NEED TO BE
10 MODIFIED BY THE BOARD. THANK YOU.

11

12 **SUP. MOLINA:** MR. CHAIRMAN?

13

14 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE, THEN SUPERVISOR MOLINA.

15

16 **SUP. BURKE:** YES. LAST YEAR, FIRST 5 INITIATED A PROGRAM CALLED
17 PARTNERSHIP FOR FAMILIES AND \$50 MILLION WAS PUT IN THERE TO
18 BE USED OVER THE NEXT, I BELIEVE IT IS, FIVE YEARS. AND PART
19 OF THIS INITIATIVE IS TO PREVENT CHILD ABUSE FROM THOSE WHERE
20 THERE HAS BEEN A REPORT BUT THERE WAS NOT A DETERMINATION BY
21 THE COURT TO TAKE ACTION. I KNOW ONE OF THE PROJECTS IS
22 PROJECT COMPTON OR COMPTON PROJECT, BUT THIS IS BEING DONE BY
23 THE C.I.I. AND CHILD WELFARE LEAGUE. WHAT I THINK IS GOING TO
24 BE IMPORTANT, IF WE WANT TO REALLY ADDRESS THIS, IS WHERE
25 THERE IS A REPORT, NO ONE DOES ANYTHING, IT'S APPROPRIATE,



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1 THIS MONEY'S BEEN SET ASIDE TO ADDRESS THAT ISSUE, TO HAVE
2 THIS LOOKED AT FOR SOMEONE TO GET IN TOUCH WITH THOSE PARENTS,
3 GIVE THEM THE SERVICES THAT ARE NEEDED. ALSO TO MONITOR IT.
4 AND WHAT MY QUESTION WOULD BE IS: ARE YOU WORKING WITH C.I.I.
5 AND CHILD WELFARE LEAGUE TO SET UP A MECHANISM SO THAT
6 WHENEVER YOU HAVE-- AND CERTAINLY, MAYBE NOT EVERY
7 UNSUBSTANTIATED COMPLAINT, BUT WHERE YOU HAVE TWO OR THREE, IT
8 SEEMS TO ME IT SHOULD BE JUST ABSOLUTELY IMMEDIATE, AUTOMATIC,
9 THAT THIS GROUP SHOULD COME IN. THIS MONEY IS SET ASIDE, IT
10 SHOULD BE USED. AND I WOULD LIKE TO HAVE A REPORT BACK ON HOW
11 THIS-- YOU'RE WORKING, YOUR DEPARTMENT IS WORKING WITH THESE
12 GROUPS TO MAKE SURE THAT THERE IS AN AUTOMATIC FOLLOW-THROUGH
13 ON THOSE UNSUBSTANTIATED COMPLAINTS WHERE MAYBE THE COURT
14 DENIES IT. HERE, I DIDN'T GET THE IMPRESSION THAT THE COURT
15 ACTUALLY HAD A DENIAL. DID IT GO BEFORE THE COURT IN THIS IVAN
16 CASE?

17

18 **DAVID SANDERS:** NO.

19

20 **SUP. BURKE:** IT NEVER WENT BEFORE THE COURT. SO HERE IT'S A
21 SITUATION WHERE IT WAS JUST REPEATED, UNSUBSTANTIATED,
22 ACCORDING TO THE SOCIAL WORKERS' REPORTS, AND ALSO I GUESS
23 HERE WE HAVE AN F.A.A. ALSO THAT'S INVOLVED, AREN'T THEY, IN
24 THIS CASE? SO WE NEED TO HAVE SOME AUTOMATIC ABILITY TO GO IN
25 AND TO REVIEW IT. AND I WOULD LIKE TO HEAR HOW-- THIS MONEY IS



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1 THERE, IT'S SUPPOSED TO BE CARRIED OUT, HOW WE'RE GOING TO
2 HAVE A MECHANISM TO BRING THIS INTO PLAY AUTOMATICALLY AND
3 MAYBE WE CAN THEN AVOID SOME OF THESE DEATHS.

4

5 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA.

6

7 **SUP. MOLINA:** THAT'S THE PROBLEM, MS. BURKE, IS THAT WE DON'T
8 EVEN HAVE OUR SOCIAL WORKERS WATCHING WHAT'S GOING ON. NONE OF
9 THIS IS PROCEDURAL CHANGES. NONE OF THEM. THAT'S WHAT'S SO
10 TROUBLING ABOUT THIS. SO LET'S NOT KID OURSELVES. THIS IS
11 PEOPLE NOT DOING THEIR JOB. THAT'S WHAT THIS IS. AND ANYBODY
12 WHO GOES THROUGH THIS REPORT-- YOU KNOW, I CALL THE CHILD
13 ABUSE HOTLINE AND I'M A TEACHER, A NURSE, A DOCTOR, ANYTHING,
14 AND I SAY, "THIS CHILD IS ABUSED," I'M SUPPOSED TO GET THE
15 ASSURANCE THAT THAT IS BEING INVESTIGATED. THIS HAS FIVE
16 REFERRALS. FIVE. PEOPLE AROUND HIM CALLING AND SAYING, "THIS
17 CHILD IS IN HARM'S WAY." AND, EVERY TIME THEY LOOKED, THEY
18 SAID, "GOT NOTHING," UNTIL THE DAY THEY WENT AND SAW HIM IN
19 THE HOSPITAL BED TOTALLY DEFORMED FROM BRUTAL BEATINGS THAT
20 THE CHILD WAS RECEIVING. DIED AT 27 MONTHS OF AGE. PAINFUL TO
21 READ THIS. THAT SOCIAL WORKER, THAT SUPERVISOR NEEDS TO BE
22 BROUGHT IN THIS DAY AND, JUST LIKE A COP, "TURN IN YOUR
23 BADGE!" THAT'S WHAT I'M CONCERNED ABOUT HERE. IF THE PUBLIC
24 DOESN'T HAVE ASSURANCES THAT, WHEN THEY CALL THAT CHILD ABUSE
25 HOTLINE, THAT SOMETHING IS BEING DONE, WHAT ASSURANCES DO I



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1 HAVE TO GIVE THEM? I'M ANGRY BECAUSE I'M SUPPOSED TO TRUST
2 YOU. I'M ANGRY BECAUSE I'M SUPPOSED TO TRUST THE SYSTEM. I'M
3 ANGRY BECAUSE WE'RE SUPPOSED TO TRUST THE PROCESSES. EVERY
4 SINGLE DAY THAT THIS IS DELAYED BY "SOME OTHER BUREAUCRATIC
5 REVIEW" TROUBLES ME. AND I DON'T CARE HOW MUCH MONEY YOU THROW
6 AT THIS MOMMY. NOTHING IS GOING TO CHANGE THE FACT THAT YOU'VE
7 HAD A SOCIAL WORKER AND A SERIES OF SUPERVISORS WHO WERE NOT
8 PAYING ATTENTION TO OUR CHILDREN. DR. SANDERS, YOU'VE GOT TO
9 TAKE CARE OF THIS IMMEDIATELY. GET THESE PEOPLE TO TURN IN
10 THEIR BADGE IMMEDIATELY. ASSIGN THEM TO A DESK JOB. TAKE AWAY
11 THE OTHER CASES. THIS TELLS ME THAT THEY DON'T KNOW WHAT
12 THEY'RE DOING.

13

14 **SUP. KNABE, CHAIR:** OKAY. WE'VE HAD SEVERAL MEMBERS OF THE
15 PUBLIC SIGN UP TO SPEAK ON THIS, ON NUMBER 7. SHIRLEY FARRIOR,
16 SHE'LL BE SPEAKING ON NUMBER 7 AS WELL AS 1-H. WARREN WILLIAMS
17 ON NUMBER 7 AS WELL AS 4 AND 15. YVONNE AUTRY, NUMBER 7 AS
18 WELL AS 2 AND 15.

19

20 **SHIRLEY DIXON FARRIOR:** I HATE TO TELL YOU SO BUT I TOLD YOU
21 SO. I TOLD YOU THEY WERE GOING TO PUT ALL THE BLAME ON YOU.

22

23 **SUP. KNABE, CHAIR:** OKAY. JUST PLEASE ADDRESS...

24



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1 **SHIRLEY DIXON FARRIOR:** THANK YOU SO MUCH. MY NAME IS SHIRLEY
2 DIXON FARRIOR, FOR GIVING ME THE CHANCE TO TELL YOU I'M SO
3 SICK OF YOU PHONY PEOPLE. I HAVE BEEN SITTING HERE TIME AFTER
4 TIME TELLING YOU-- DON'T LOOK AT ME, BURKE, LIKE YOU DON'T
5 KNOW WHAT I'M TALKING ABOUT-- THAT THE SOCIAL WORKERS ARE
6 LYING. I HAVE SENT YOU MEMOS TELLING YOU ABOUT THE LYING
7 SOCIAL WORKERS. I HAVE SENT YOU NAMES OF SOCIAL WORKERS WHO
8 ARE LYING. I HAVE A POSTER OUTSIDE THAT STATES THE NAMES OF
9 SOCIAL WORKERS AND SUPERVISORS WHO ARE CONTINUOUSLY LYING. I
10 HAVE BEEN OUT TO THE CHILDREN'S COURT PROCLAIMING THROUGH MY
11 BULLHORN THAT SOCIAL WORKERS LIE ON A REGULAR BASIS. I KNOW
12 YOU'VE HEARD ME, PELLMAN, I KNOW YOU HAVE HEARD ME. ALL OF THE
13 JUDGES OUT AT CHILDREN'S COURT HAVE HEARD ME TALKING ABOUT HOW
14 THE SOCIAL WORKERS LIE. I HAVE A POSTER THAT STATES, "PLEASE
15 PUT LYING SOCIAL WORKERS IN PRISON WHERE THEY BELONG." I HAVE
16 ANOTHER POSTER THAT STATES, "SOCIAL WORKERS VIOLATE PENAL CODE
17 SECTION 134." I HAVE FLIERS OUT ABOUT IT. YOU CANNOT SIT HERE
18 AND TRY TO FOOL THE PUBLIC. YOU CANNOT TELL THE PUBLIC THAT
19 YOU DON'T KNOW. YOU'RE SITTING HERE. YOU HAVE FORGOTTEN WHAT
20 HAPPENED TO DEBORAH REED? HOW MANY YEARS AGO DID HER CHILD DIE
21 BECAUSE OF A LYING SOCIAL WORKER? HOW MANY YEARS AGO WAS THAT?
22 I WANT THE PUBLIC TO KNOW. ALL OF YOU SUPERVISORS KNOW THAT
23 THIS HAS BEEN GOING ON FOR AGES. YOU KNOW IT HAS BEEN GOING
24 ON. I PROMISED, THE VERY FIRST DAY THAT I MET DR. SANDERS, I
25 SAID THIS LOS ANGELES COUNTY DEPARTMENT OF CHILDREN AND FAMILY



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1 SERVICES IS THE WORST THAT I HAVE EVER SEEN, IT'S IN A MESS.
2 THEY HAVE BROUGHT YOU HERE TO WORK, AND WATCH. BEFORE YOU KNOW
3 IT, THEY'RE GOING TO DUMP ALL THE BLAME ON YOU AND I'LL BE
4 DARNED IF I DID NOT HEAR SUPERVISOR MOLINA PUTTING ALL THE
5 BLAME IN THE LAP OF DR. SANDERS. DR. SANDERS, THIS HAS BEEN
6 GOING ON FOR AGES! THEY KNOW THESE SOCIAL WORKERS LIE AND,
7 LIKE I HAVE ALWAYS SAID, THEY DON'T CARE. NONE OF YOU UP THERE
8 CARE ABOUT THESE DYING CHILDREN. STOP PRETENDING YOU CARE! I
9 HAVE 22 SECONDS LEFT. THESE SOCIAL WORKERS ARE LYING! I INVITE
10 THE MEDIA TO COME OUT AND TAKE A PICTURE OF THE POSTER THAT I
11 HAVE THAT LISTS THE NAMES OF ALL THE LIARS-- NOT ALL. I
12 COULDN'T FIT ALL OF THEIR NAMES ON THE POSTER. THEIR NAMES ARE
13 LISTED ON FLIERS ALSO. I'M NOT AFRAID TO TELL THE TRUTH. ANY
14 OF THEM THAT WANT TO TAKE ME TO COURT MAY. THEY ARE LIARS AND
15 YOU KNOW THEY ARE! STOP PRETENDING!

16

17 **SUP. KNABE, CHAIR:** THANK YOU. MR. WILLIAMS. [APPLAUSE]

18

19 **SUP. KNABE, CHAIR:** I CALL UP CANDACE OWEN. CANDACE? WARREN?

20

21 **WARREN WILLIAMS:** MY NAME IS WARREN WILLIAMS AND I REPRESENT
22 THE CHILDREN OF L.A. COUNTY, ALL THE PARENTS, UNFORTUNATELY,
23 CHILDREN THAT'S BEEN KILLED IN THE SYSTEM AND BY THE SYSTEM
24 AND I MEAN IT'S REALLY DIFFICULT BECAUSE, WHEN YOU CARE, YOU
25 CAN'T HELP BUT BE AFFECTED EVERY TIME YOU HEAR OF ANOTHER



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1 SITUATION LIKE THIS. AND WHEN YOU UNDERSTAND, BECAUSE YOU'VE
2 BEEN VICTIMIZED BY IT YOURSELF AND YOU HAVE A HISTORY. SINCE
3 1994, I'VE BEEN COMING BEFORE THIS BOARD ON THIS VERY ISSUE
4 AND THIS COULD HAVE BEEN PREVENTED AND THAT'S THE HORRIBLE
5 SHAME HERE. WHAT DO WE HAVE? WE HAVE THE IBRA HAMMER CASE WITH
6 THE COMMISSION OF JUDICIAL PERFORMANCE SAYING, "THAT EXCUSES
7 THE JUDGES WHY THEY CAN GET AWAY WITH ALLOWING THINGS."
8 SUPERVISOR BURKE, YOU MENTIONED THAT THE CASE DID NOT GO TO
9 COURT. I HAVE ALL THESE DOCUMENTATION HERE OF MY CASES WENT TO
10 COURT. TRANSCRIPTS, EVIDENCE PROVING THAT I'M INNOCENT, YET
11 I'M ON MONITORED VISITS BECAUSE I FILED TWO LAWSUITS AGAINST
12 THE COUNTY. SO THEN THE COUNTY RETALIATES ON ME AND WHAT DID
13 THEY DO? FORCE ME ON MONITORED VISITS, WHICH I'VE BEEN ON AND
14 AM STILL ON, BECAUSE I FILED LAWSUITS, BECAUSE I HAVE EVIDENCE
15 PROVING THAT THIS COUNTY HAS NOT DONE ITS JOB, THAT SOCIAL
16 WORKERS DO FRAUD AND PERJURY AND COVER UP EVIDENCE. IT'S RIGHT
17 HERE. SO IF YOU WANT TO DENY ME, THEN LET'S USE THIS EVIDENCE
18 TODAY AND LET'S ALL THESE REPORTS THAT EVERYONE, LET'S GO
19 THROUGH IT PAGE BY PAGE AND PROVE THAT THIS COUNTY HAS LIED,
20 IT IS KILLING PEOPLE, KIDNAPPING CHILDREN! TROY ANDERSON'S
21 REPORT DID NOT LIE. HALF THE CHILDREN ARE WRONGLY REMOVED IN
22 THIS SYSTEM! I HAVE NOT LIED. YOU KNOW, I TRIED TO GET HELP
23 FROM THE SYSTEM BUT YET MY SONS HAD TO BE BURNED AND POKED
24 WITH KNIVES AND BATTERED IN THE FACE. AND YET I'M ON MONITORED
25 VISITS AS IF I'M SOME KIND OF A MONSTER TO MY CHILDREN FOR



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1 BEING A CARING AND A LOVING PARENT! ITEM NUMBER 15 IS DIRECTLY
2 RELATED. THIS COUNTY IS ABOUT MONEY AND IT WILL MANIPULATE IT
3 TO EVEN GET INTO SOCIAL SECURITY FUNDS AND LESSEN THE
4 STANDARDS SO THEY CAN MANIPULATE THE FUNDS AND CAMOUFLAGE IN A
5 CLAIM THAT WE'RE DOING THAT WHEREBY WE CAN MORE EFFECTIVELY
6 SERVE THE POPULATION, WHICH IS A LIE. WE HAVE THE LAURA MOORE
7 CASE, THE EVIDENCE PROVES WHAT SOME SOCIAL WORKERS AND PEOPLE
8 WILL DO. WE HAVE THE JEANNIE CASE. HOW OLD IS THAT CASE, THE
9 FORBIDDEN EXPERIMENT? AND YET THAT'S BEEN IGNORED, BEEN
10 PRETENDING THAT'S NOT REAL. WE HAVE THE SHANEY VERSUS
11 WINNABEGO COUNTY WHICH VERY MUCH REFLECTS THIS SAME CASE AND
12 YET THE SUPREME COURT ENDS UP RULING THAT COUNTIES ARE NOT
13 LIABLE TO PROTECT OUR CHILDREN BUT YET THEY'RE GETTING
14 BILLIONS OF DOLLARS. SO, SADLY, WE CAN'T BRING THIS CHILD BACK
15 BUT WHAT THIS COUNTY MUST DO AND, MOLINA, IN SPITE OF THE FACT
16 OF THE TIMES WE HAVE COME BEFORE ALL OF YOU WITH THAT, THAT'S
17 PAST. JUST AS A PARENT, ALL I CAN DO WITH MY FAMILY, CONTINUE
18 TO DO MY UTMOST TO MOVE FORWARD AND FINALLY GET SOME TYPE OF
19 RELIEF WHERE I'M BEING ACKNOWLEDGED AS A TRUE COMPETENT PARENT
20 THAT I AM AND DO FOR MY SONS FROM HERE. WHAT THIS COUNTY CAN
21 DO IS BE RESPONSIBLE AND LET'S MOVE FORWARD. LET'S END THIS
22 ABUSE. LET'S DO THE THINGS THAT NEED TO BE DONE. YOU'RE
23 ABSOLUTELY RIGHT! THESE PEOPLE NEED TO BE EVALUATED AND
24 TERMINATED! YOU CANNOT IMPROVE D.C.F.S. AND KEEP THOSE SAME
25 STAFF EMPLOYED! AND THAT DOES NOT STOP WITH SOCIAL WORKERS.



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1 AND I WILL CLOSE, KNABE. I THANK YOU FOR A FEW MORE SECONDS
2 BUT IT DOESN'T JUST STOP THERE, IT INCLUDES COUNTY COUNSEL, IT
3 INCLUDES THE CHIEF ADMINISTRATIVE OFFICER HOW THINGS ARE BEING
4 APPROVED AND FUNDED, IT INCLUDES THE PEOPLE THAT RUN THE
5 OMBUDSMAN OFFICE, IT INCLUDES THE ADMINISTRATORS AND D.C.F.S.
6 IT'S NOT JUST THE SOCIAL WORKERS, BECAUSE THOSE PEOPLE COVER
7 UP AND ALLOW IT TO HAPPEN AND IT NEEDS TO BE A SERIOUS AUDIT
8 EVALUATION OF THE WHOLE SYSTEM. [APPLAUSE]

9

10 **SUP. KNABE, CHAIR:** YVONNE AND THEN ANGELA MCMORRIS.

11

12 **YVONNE MICHELLE AUTRY:** WELL SAID, WARREN WILLIAMS, WELL SAID.
13 ALSO, SHIRLEY FARRIOR. YOU KNOW, IT'S A SHAME THAT A CHILD HAS
14 TO DIE WHEN WE APPEAR EVERY WEEK AND WE'VE SHOWED YOU ARTICLE
15 UPON ARTICLE, YOU SEE, DEMONSTRATING AND PROVING THAT THE
16 CHILDREN ARE BEING PLACED IN HOMES WHERE THEY'RE ABUSED,
17 THEY'RE SODOMIZED, THEY'RE RAPED, THEY'RE DROWNED, THEY'RE
18 BEATEN, THEY'RE ASPHYXIATED, AND IT'S A SHAME THAT A CHILD
19 WOULD HAVE TO PASS IN ORDER TO DRAW ATTENTION TO WHAT WE'VE
20 BEEN TRYING TO DRAW ATTENTION TO. I'VE BEEN COMING HERE FOR
21 OVER A YEAR AND I'M STILL LABELED CRAZY. OH, I'M MAKING UP
22 STORIES, PARANOID DELUSIONAL, BIPOLAR, PROBLEMATIC TO MR. ZEV
23 YAROSLAVSKY BECAUSE I REPEAT MYSELF EVERY WEEK UNTIL YOU
24 LISTEN SO MORE CHILDREN WILL STOP DYING AND I THINK IT'S
25 ABSOLUTELY HORRIBLE THAT YOU WOULD BLAME DR. SANDERS AS A



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1 SCAPEGOAT. HE'S A BLACK MAN. I'M SURE IT MAKES IT EASIER FOR
2 YOU. BECAUSE YOU WERE AWARE, WE'VE BEEN TRYING TO MAKE YOU
3 AWARE OF THE FACT THAT THESE CHILDREN ARE BEING INTENTIONALLY
4 PLACED IN HOMES WHERE THEY ARE ABUSED SO THEY CAN BE MEDICATED
5 AND THEN, I GUESS, THAT'S HOW YOU PEOPLE CAN SLEEP WELL AT
6 NIGHT BECAUSE A MEDICATED CHILD CANNOT CRY OR REALLY SPEAK UP
7 AND TELL WHAT TYPE OF ABUSES THEY ARE EXPERIENCING NOR CAN
8 THEY ASK TO GO BACK TO MOMMY AND DADDY. AND IF YOU WERE TAKING
9 THE FUNDS AND USING IT TO TRY TO COUNSEL PARENTS, TRY TO HEAL
10 THE BIOLOGICAL FAMILY, YOU KNOW, I THINK THAT THAT WOULD ALSO
11 SHOW THAT YOU HAD HAD SOME REAL CONCERN FOR THE CHILD AND FOR
12 THE PARENTS AND FOR ALL PARTIES INVOLVED. RIGHT BEFORE THE
13 JEWISH PEOPLE WERE EXTERMINATED, THEY STARTED TO TAKE THE
14 CHILDREN FROM THE PARENTS, LEGALLY INCRIMINATING THE PARENTS,
15 AND THEN, AS YOU KNOW, THE JEWISH PEOPLE WERE DISENFRANCHISED,
16 THEY WERE LABELED LEGAL ENEMIES OF THE STATE AND IT WAS LEGAL
17 TO KILL THEM. BUT FIRST THEY TOOK THE CHILDREN, EXPERIMENTED
18 ON THEM, BEFORE THEY MURDERED THE PARENTS. I HATE TO SEE THAT
19 PATTERN HERE AND YOU'RE COVERING IT UP. AGAIN, PARENTS WHO
20 SPEAK UP ARE EASILY LABELED BIPOLAR, MANIC DEPRESSIVE,
21 SCHIZOPHRENIC, PSYCHOTIC, PARANOID, AND DELUSIONAL TO COVER UP
22 THE FACT THAT YOU KNEW AND YOU ARE LIABLE AND YOU ARE
23 RESPONSIBLE BECAUSE THESE SOCIAL WORKERS ARE WELL WITHIN YOUR
24 JURISDICTION AND SO ARE THE JUDGES. IN CLOSING, I'D LIKE TO
25 SAY THAT IT'S UNFORTUNATE AND THIS IS GOING TO BE RELEVANT,



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1 YOU KNOW, THIS WHOLE-- WHAT'S HAPPENING WITH MICHAEL JACKSON,
2 YOU KNOW, CATHOLIC PRIESTS, DOCTORS, SOCIAL WORKERS, JUDGES
3 MOLEST AND USE OUR CHILDREN WHENEVER THEY WANT TO. AND THAT IS
4 THE TRUTH, AND, TO COVER IT UP, I THINK THEY DIVERT THE
5 ATTENTION TO MICHAEL JACKSON. YOU KNOW WHAT I'M SAYING? THAT
6 HAS GOT TO STOP. I GUESS THEY THINK THAT THE FOSTER CARE
7 CHILDREN ARE THROWAWAY CHILDREN THAT NOBODY SEEMS TO CARE
8 ABOUT, YOU KNOW, BUT NORTH AMERICAN MAN-BOY LOVERS ASSOCIATION
9 IS PROTECTED BY THE A.C.L.U., AMERICAN CIVIL LIBERTIES UNION
10 WILL PROTECT A PEDOPHILE'S RIGHT TO DESTROY, TO ABUSE, THE
11 SODOMIZE AND MOLEST A CHILD IN AMERICA WHERE YOU ALL SAY YOUR
12 CHRISTIAN PRAYERS AND YOU'RE ALL-- THESE PEDOPHILES ARE
13 PROTECTED. I THINK THAT'S A HORRIBLE FARCE AND A MOCKERY OF
14 SOME TYPE OF FAKE CHRISTIAN BELIEF, WHICH IS REALLY ANTI-
15 CHRISTIAN, YOU KNOW? AND THIS NEEDS TO BE EXPOSED AND
16 REVEALED. WE ARE NOT CRAZY, WE ARE NOT MAKING UP STORIES. WE
17 WANT OUR CHILDREN PROTECTED. I WOULD LIKE TO HAVE MY CHILD
18 REMANDED TO MY CUSTODY. I'M NOT CRAZY. AND I'D LIKE-- I DON'T
19 EVEN GET VISITATION BECAUSE I CONTINUE TO EXPOSE WHAT'S
20 HAPPENING BEHIND THE SCENES. OKAY? WHERE PEDOPHILIA IS
21 PROTECTED AND ENCOURAGED. I THINK THAT'S HORRIBLE AND IT'S
22 JUST...

23

24 **SUP. KNABE, CHAIR:** OKAY. WRAP UP, PLEASE, AND THEN CANDACE.

25



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1 **YVONNE MICHELLE AUTRY:** ...WORSE THAT A CHILD HAD TO LOSE ITS
2 LIFE.

3

4 **SUP. KNABE, CHAIR:** GENEVIEVE?

5

6 **CANDACE OWEN:** GOOD AFTERNOON, BOARD MEMBERS. ONCE AGAIN, HERE
7 I COME, HERE I'VE BEEN, HERE I COME, HERE I'VE BEEN. MY HEART
8 GOES OUT TO THIS CHILD. I HAVE NOT COME TO THIS BOARD AND
9 SPOKE ABOUT THE ABUSE THAT I ENDURED AS A CHILD MYSELF. I
10 WATCHED MY SISTER'S NOSE BEING BROKEN. I WATCHED HER WRIST
11 BEING SLIT. I WOULD CALL THE POLICE BECAUSE I COULDN'T HANDLE
12 WATCHING THE ABUSE AND I ENDURED ABUSE. THE LAST TIME I WAS
13 BEATEN UP, I WAS 17 YEARS OLD, A MONTH BEFORE MY 18TH
14 BIRTHDAY, AND THE POLICE SAID, "WELL, WE COULD GO AHEAD AND
15 ARREST YOUR ABUSER BUT YOU'LL BE 18 IN A MONTH." MY ABUSER,
16 FOR THE LAST TIME, BEAT ME UP WHEN I WAS 25 YEARS OLD AND IT
17 WAS THE FIRST TIME THAT ANYBODY DID ANYTHING. THAT IS THE CORE
18 OF CANDACE AND WHY I HAVE PERSISTENTLY COME DOWN HERE, AND I
19 APPLAUD GLORIA MOLINA TODAY FOR STANDING UP AND SPEAKING THE
20 TRUTH. IT WASN'T FIVE TIMES, MS. MOLINA, IT WAS SIX TIMES THAT
21 PEOPLE WERE CALLED OUT FOR THIS CHILD. YOU'RE GIVEN ALL THE
22 MONEY TO PROTECT THE CHILDREN. IN TWO YEARS, I HAVE NOT SEEN
23 MY CHILD FOR THE 12 HOURS THAT I'M COURT ORDERED TO AND WHEN I
24 CALLED DR. SANDERS' OFFICE, HE COULD NOT RETURN MY CALL AND
25 THE WOMAN WHO DID RETURN MY CALL SAYS THAT THAT IS NOT



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1 EMOTIONAL ABUSE. IT IS NOT EMOTIONAL ABUSE TO WITHHOLD A CHILD
2 FROM HER MOTHER WHO HASN'T DONE ANYTHING? I'M ACCUSED AND
3 TRIED AND CHARGED BECAUSE MY DAUGHTER'S FATHER SAID I WAS
4 GOING TO KIDNAP HER. I DON'T HAVE A CAR. I DON'T HAVE MONEY.
5 AND I COME HERE FOR HELP FOR TWO YEARS. I DO BELIEVE THAT
6 THERE'S AN ILLUSION GOING ON HERE. THE ILLUSION IS, GIVE US
7 LARGE SUMS OF MONEY AND WE'LL PROTECT CHILDREN. THE STATE
8 REPORT, 70% OF THE CHILDREN IN THE STATE OF CALIFORNIA SHOULD
9 HAVE NEVER BEEN TAKEN. HOW MANY OF THOSE PARENTS RESORTING TO
10 KIDNAPPING THEIR CHILDREN AND ARE STILL IN HIDING? HOW MANY OF
11 US PARENTS WHO HAVE BEEN UNJUSTLY ACCUSED ARE ON CHILD ABUSE
12 REGISTRIES AND CANNOT ATTEND OUR OWN CHILDREN'S SCHOOL
13 ACTIVITIES? WHEN WILL WE BE HEARD? ARE WE BEING HEARD TODAY?
14 IS THE DEATH OF ANOTHER CHILD-- HOW MANY CHILDREN HAVE DIED
15 SINCE THAT CHILD WAS KILLED? THIS ONE WAS KILLED AT THE HANDS
16 OF A PARENT. HOW MANY ARE KILLED AT THE HANDS OF YOUR OWN
17 SOCIAL WORKERS? AND WE HAVE A LAW IN PLACE CALLED AN 8.20.21
18 WHERE YOU CAN SUE A SOCIAL WORKER IN THE STATE OF CALIFORNIA
19 AND NOT ONE CASE HAS SETTLED. WHY? BECAUSE COUNTY COUNSEL AND
20 THIS COUNTY SETTLED THOSE CASES OUT OF COURT AND WE, AS
21 CITIZENS, I CRY OUT TAXPAYER LAWSUIT. IF 70% OF THE CHILDREN
22 SHOULD HAVE NEVER BEEN TAKEN AND NOW TODAY YOU WANT THE
23 FEDERAL GOVERNMENT TO GIVE YOU A WAIVER OF \$250 MILLION? I SAY
24 CORRECT THE PROBLEMS. LET'S HAVE A DEMONSTRATION AND SHOW THE
25 PUBLIC HOW MANY SOCIAL WORKERS YOU'RE GOING TO HAVE TO LET GO.



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1 AND DON'T LET THEM CONTINUE TO BE IN THEIR PLACE AND DON'T
2 WAIT FOR US TO SUE. TAKE THE LAW INTO YOUR OWN HANDS AND DO
3 WHAT YOU CAN AND DO WHAT YOU SHOULD BECAUSE YOU ARE ELECTED
4 OFFICIALS! THANK YOU.

5

6 **SUP. KNABE, CHAIR:** ANGELA? ANGELA, THEN GENEVIEVE.

7

8 **ANGELA MCMORRIS:** YES. I JUST WANT TO BACK UP WHAT SOME OF THE
9 OTHER PARENTS WERE SAYING BECAUSE I'VE GONE THROUGH IT. I'VE
10 GONE THROUGH IT MYSELF. I'M GOING THROUGH IT AND, IF THE
11 CHILDREN ARE SUPPOSED TO BE THE ONES THAT ARE AT HAND AND THEY
12 ARE THE ONES THAT ARE NOT BEING PROTECTED, SUPPOSEDLY THIS IS
13 WHAT THE SYSTEM IS MADE UP FOR, YOU KNOW, THEY ARE NOT BEING
14 PROTECTED. ONCE THEY ARE OUT OF OUR JURISDICTION, WE DON'T
15 KNOW WHAT GOES ON WITH THE CHILDREN. YOU ALL DON'T KNOW WHAT
16 GOES ON WITH THEM. THE SOCIAL WORKERS DO NOT KNOW. THE
17 ADMINISTRATIVE HEADS DO NOT KNOW. AND, YOU KNOW, IT'S
18 FRUSTRATING FOR US, AS PARENTS, TO, YOU KNOW, NOT KNOW WHAT
19 GOES ON WITH OUR CHILDREN WHEN THEY'RE NOT IN OUR PRESENCE.
20 AND THEY CAN SAY ANYTHING, THEY CAN BE PUSHED UP TO SAY
21 ANYTHING, THEY CAN BE INTIMIDATED, PAID OFF OR WHATEVER TO SAY
22 WHAT THESE SOCIAL WORKERS WANT THEM TO SAY AND WHAT THE FOSTER
23 CARE PROVIDERS WANT THEM TO SAY. SO, YOU KNOW, OUR CHILDREN
24 ARE BEING AFRAID WHEN, YOU KNOW, THE PARENTS ARE NOT AROUND.
25 MY CHILDREN HAVE GONE THROUGH IT AS WELL. I'VE BEEN



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1 INTIMIDATED. SOCIAL WORKERS HAVE LIED ON ME. THEY'VE CHANGED
2 PAPERWORK AT THE ELDERMAN'S COURT, YOU KNOW, AND MY CHILDREN
3 HAVE GONE THROUGH DIFFERENT SOCIAL WORKERS IN DIFFERENT AREAS
4 AND THEY ALL HAVE BEEN, EXCUSE MY EXPRESSION, A-HOLES, AND
5 I'VE BEEN HAVING TO DEAL WITH THAT. THEY LIE. YOU KNOW,
6 THEY'LL TELL YOU ONE THING OVER THE PHONE AND, YOU KNOW, WHEN
7 THEY GET TO THEIR SUPERVISORS, THEY'LL SAY SOMETHING ELSE. AND
8 ALL THIS IS NOT NECESSARY AND, YOU KNOW, IF IT'S JUST BEING
9 DONE FOR MONEY AND THE CHILDREN ARE NOT BEING PROTECTED, I
10 MEAN, WHAT IS THIS FOR? YOU KNOW? I'M SORRY IF SOME PEOPLE
11 HAVE GONE THROUGH, YOU KNOW, SOME OF THE THINGS THEY HAVE GONE
12 THROUGH AS A CHILD BUT WE SHOULDN'T TAKE THESE THINGS OUT ON
13 THE CHILDREN, THE NEXT GENERATION, YOU KNOW, AND THIS HAS BEEN
14 GOING ON FOR GENERATION AFTER GENERATION, YOU KNOW, AND
15 NOTHING HAS BECOME OF IT. SO WHY PUT THESE CHILDREN AT RISK IF
16 THEY ARE SUPPOSED TO BE THE ONES WHO WE ARE SUPPOSED TO BE
17 PROTECTING? MY CHILDREN WERE TAKEN. IT WASN'T BECAUSE OF
18 ABUSE. IT WAS NOT BECAUSE OF, YOU KNOW, MYSELF NOT BEING A
19 DECENT PARENT; IT WAS BECAUSE OF A LOT OF LIES THAT WERE TOLD,
20 A LOT OF MISUNDERSTANDINGS, AND IT COULD HAVE BEEN MEDIATION,
21 YOU KNOW, IN MY CASE, I KNOW THAT FOR SURE, IT COULD HAVE BEEN
22 MEDIATION, AND, YOU KNOW, SOCIAL WORKERS ARE GETTING PAID OFF.
23 JUDGES ARE GETTING PAID OFF TO CAUSE US PROBLEMS. AND, YOU
24 KNOW, IT'S UNFAIR TO US AND THEY WONDER WHY WE GET UPSET, YOU
25 KNOW? IT'S HARD TO JUST CONTINUE TO TAKE ABUSE, WHETHER IT'S



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1 MENTALLY OR PHYSICALLY. YOU'RE GOING TO HAVE TO STRIKE OUT
2 SOME WAY OR THE OTHER AND THIS IS WHAT HAPPENS, YOU KNOW, ONCE
3 IT'S BEEN INSTILLED IN US FOR SO LONG. AND THIS CHILD THAT WAS
4 RAPED IN THE FOSTER CARE SYSTEM, YOU KNOW, AND IT'S HARD FOR
5 US TO PROTECT OUR CHILDREN WHEN THEY'RE NOT AROUND US. THEY
6 CAN TELL US ANYTHING, YOU KNOW? SO WE SHOULDN'T BE HELD-- THAT
7 SHOULDN'T BE HELD AGAINST US BECAUSE WE WANT LOOK OUT FOR OUR
8 CHILDREN. YOU KNOW, THERE ARE PEOPLE THAT DO CARE ABOUT
9 CHILDREN AND OURSELVES.

10

11 **SUP. KNABE, CHAIR:** THANK YOU. GENEVIEVE.

12

13 **GENEVIEVE CLAVREUL:** YES. GENEVIEVE CLAVREUL. GOOD MORNING.
14 WHAT WE ARE SEEING THIS TODAY AND I'M GLAD YOU ARE, YOU KNOW,
15 SUPERVISOR MOLINA, YOU ARE PUSHING FOR ACCOUNTABILITY AND
16 PREVENT COUNTY EMPLOYEES FROM LYING AND MISREPRESENTING. WE
17 ARE TALKING HERE IN A SYSTEM AND I'M NOT TALKING SPECIFICALLY
18 ABOUT CHILDREN'S SERVICES. TODAY, ITS CHILDREN'S SERVICES,
19 YESTERDAY WAS A.I.D.S. PROGRAM, YOU KNOW, THE OFFICE OF
20 A.I.D.S. PROGRAM. THERE IS CONSTANT MISREPRESENTATION TO THIS
21 BOARD. THERE IS LIES TO THIS BOARD BY YOUR OWN EMPLOYEES. WHEN
22 WE ARE TOLD, "WELL, IF YOU BRING ME PROOF THAT THAT PERSON HAS
23 LIED, WE WILL DO SOMETHING ABOUT IT." WHEN MR. CHUCK HENRY
24 MISREPRESENTED HIMSELF AND SAID HE WAS A J.D., WE BROUGHT
25 NEWSPAPER ARTICLE, WE BROUGHT DOCUMENTATION. NOTHING WAS DONE.



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1 YOU NEED TO DEMAND A ZERO TOLERANCE WHEN IT COMES TO LYING
2 FROM YOUR EMPLOYEES. IN THE PUBLIC SECTOR, THOSE PEOPLE WOULD
3 BE FIRED AND I THINK IT HAS TO DO WITH EVERY DEPARTMENT YOU
4 ARE EMPOWERED TO CONTROL. WHAT HAPPENED IN M.L.K. AND DREW IS
5 EXACTLY THE SAME THING OF PATTERN. WE HAVE KNOWN FOR A LONG,
6 LONG TIME THINGS WERE, YOU KNOW, VERY BAD AT M.L.K. AND DREW.
7 YOU HAVE HAD EMPLOYEES WHO HAVE MISREPRESENTED THE FACTS. SOME
8 OF US CAME WITH STATEMENT AND TRUE REPRESENTATION. YOU WISHED
9 NOT TO LISTEN. WELL, YOU CANNOT WAIT UNTIL PEOPLE DIE
10 CONSTANTLY TO COME WITH A NEW MOTION, A NEW SOMETHING, A
11 DEMAND OF AN AUDIT, A DEMAND OF THAT WHICH, BY THE WAY, YOU
12 NEVER ASK TO SEE RESULTS. TO THIS DAY, I'M STILL AWAITING, YOU
13 KNOW, MANY REQUESTS. PLEASE TAKE A ZERO TOLERANCE APPROACH FOR
14 MISREPRESENTATION AND LIES, INCLUDING WHEN WE GET REPORTS LIKE
15 FROM KPMG ON THE OFFICE OF AIDS AND WE HAVE A COVER LETTER
16 FROM MR. DAVID JANSSEN TOTALLY MISREPRESENTING THE FACTS AND
17 HE'S APPROVED. THAT NEEDS TO STOP. I THINK, YOU KNOW, IF
18 SOMETHING IS FOUND, WHICH IS NOT, YOU KNOW, ROSY, THE PUBLIC
19 HAS THE RIGHT TO KNOW. AND, YOU KNOW, EFFORT NEEDS TO BE MADE
20 TO BRING SOME CORRECTION. I MEAN, WE COME HERE EVERY TUESDAY,
21 WE HEAR THE SAME THING. YEAH, YOU KNOW, WE GET OUR THREE
22 MINUTES, SOMETIMES NOT EVEN OUR THREE MINUTES, BUT, YOU KNOW,
23 IT'S TIME YOU DO YOUR WORK. YOU KNOW, I'M GLAD TO SEE THE L.A.
24 TIMES MAYBE ABOUT CALLING, YOU KNOW, RECALLING, YOU KNOW,
25 SUPERVISOR BURKE. MAYBE THE PUBLIC HAS HAD IT. MAYBE WE ARE



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1 TIRED OF COMING ON TUESDAY, BEING INSULTED, NOT LISTENED TO,
2 AND NOTHING HAPPENS. IT'S NOT BECAUSE A CHILD DIE YOU HAVE TO
3 TAKE ACTION. I MEAN, ACTION SHOULD BE DONE ON DAILY. WHEN YOU
4 KNOW AN EMPLOYEE IS LYING, MISREPRESENTING, NO MATTER WHICH
5 DEPARTMENT, THEY SHOULD BE LET GO, INCLUDING YOUR OWN STAFF.
6 THANK YOU FOR YOUR ATTENTION.

7

8 **SUP. MOLINA:** MR. CHAIRMAN, YOU KNOW, THE SPEAKERS HERE TODAY
9 PROBABLY DEMONSTRATED MIGHTILY ABOUT WHAT'S GOING ON AND THEY
10 COME SO OFTEN THAT PROBABLY THEY BECOME PART OF THE NOISE THAT
11 WE HEAR, WHICH IS REALLY UNFORTUNATE. YOU KNOW, WHEN I FIRST
12 CAME TO THIS BOARD, DR. SANDERS, THERE WAS A WOMAN THAT USED
13 TO COME PRETTY REGULARLY. SHE WAS THE GRANDMOTHER OF A LITTLE
14 BOY NAMED LANCE HELMS. AND SHE WAS VERY HOSTILE AND VERY ANGRY
15 ABOUT WHAT HAD HAPPENED AND WE LOOKED INTO THE CASE AT THAT
16 TIME BUT I WAS TOLD VERY CLEARLY, THIS IS A JUDGE'S DECISION.
17 YOU HAVE NO ROLE WHOSOEVER. THAT HAS BEEN CONCLUDED BY A
18 JUDGE. I HAD TO STEP BACK AND CONTINUE TO LISTEN. SHE SOUNDED
19 LEGITIMATE BUT, AT THE TIME, YOU KNOW, I WAS TOLD I HAD NO
20 ROLE AND RIGHTFULLY SO. THE JUDGES MAKE A DECISION. I HAVE NO
21 ROLE. WHEN THAT CHILD WAS KILLED BY HER SON, WHICH SHE HAD
22 WARNED US ABOUT, I WAS, AGAIN, TOLD THAT I HAD NO ROLE. I
23 COULDN'T EVEN LOOK AT THE RECORDS. I HAD TO PETITION THE COURT
24 TO BE PERMITTED. I, AS A POLICY MAKER, WHO IS RESPONSIBLE FOR
25 THESE CHILDREN, WAS NOT PERMITTED. LATER ON, WE HAVE HEARD



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1 OTHER PEOPLE WHO HAVE COME TO US AND IT'S BEEN VERY TROUBLING
2 THAT, WHEN THEY DIE, IS WHEN-- SO THAT'S WHY I'M BEING SO
3 HARSH TODAY, SIR. YOU KNOW, I'M NOT SUPPOSED TO BE
4 INVESTIGATING THESE CASES. THEY PROBABLY HAVE A POINT OF VIEW.
5 IT'S THEIR CHILDREN. IF THEY WERE MY CHILD, I'D BE AS RABID AS
6 THEY ARE ABOUT TRYING TO GET TO THE BOTTOM OF THINGS. BUT THE
7 REALITY IS, I'VE GOT TO TRUST YOU AND THE PEOPLE WHO WORK FOR
8 YOU AND WORK FOR US. AND SO IT MAY BE HARSH TO HOLD YOU
9 ACCOUNTABLE BUT HOW HARSH COULD IT HAVE BEEN TO HAVE SEEN THAT
10 CHILD DIE? CALL AFTER CALL THAT WAS MADE HERE. SO WE HAVE A
11 DUTY. LET'S WORK TOGETHER ON IT. BUT IT NEEDS YOU TO BE ON TOP
12 OF IT. I KNOW THAT MIGHT BE ASKING TOO MUCH IN LIGHT OF SO
13 MUCH THAT YOU HAVE. AND I'M NOT ASKING YOU TO DO IT. YOU HAVE
14 DEPUTY UPON DEPUTY UPON SUPERVISOR UPON SUPERVISOR. GET THEM
15 OFF THEIR DUFF AND GET TO THE BOTTOM OF THIS. IT DOESN'T TAKE
16 14 DAYS. BUT I CAN'T CONTINUE TO DO THAT. I MEAN, I DON'T
17 KNOW. I DON'T WANT TO HEAR ABOUT ANOTHER CHILD'S DEATH. AND I
18 KNOW IT HAPPENS. AND WE'RE GOING TO MISS A COUPLE, THEY TELL
19 ME, BUT AS MANY CALLS AS WERE MADE HERE, AS MANY VISITS AS
20 WERE MADE, YOU KNOW, IT'S HARD. WE SAW A CHILD WHO WAS STARVED
21 TO DEATH THAT WAS SEEN BY A PEDIATRICIAN AND WE'RE SUPPOSED TO
22 BUY THE FACT THAT EVERYBODY SAID THE CHILD WAS FINE WHEN I SAW
23 THEM? HOW? I HOPE THAT WE NEVER HAVE TO HEAR THIS AGAIN. YOU
24 NEED TO TAKE COMMAND OF THESE CASES, YOU REALLY DO. I CAN'T
25 CONTINUE TO HEAR THESE THINGS OVER AND OVER AGAIN. THESE



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1 PEOPLE ARE CORRECT. I'M RESPONSIBLE AND I AM LIABLE BUT ME
2 TURNING OVER A TAXPAYER'S DOLLARS TO RESOLVE MY LIABILITY
3 ISN'T VERY COMFORTING TO ANYBODY. SO THE REALITY IS THAT I
4 NEED YOU TO GET ON TOP OF IT, I NEED YOU TO BE COMMANDING, AND
5 I NEED YOU TO INSTILL IN ME THE TRUST THAT THIS DEPARTMENT
6 DESERVES.

7

8 **SUP. KNABE, CHAIR:** OKAY. ITEM 7 IS BEFORE US. ARE THERE ANY
9 OTHER QUESTIONS OR COMMENTS? DR. SANDERS?

10

11 **SUP. MOLINA:** I HAVE AN AMENDMENT. I'VE PASSED IT OUT AND
12 BASICALLY ASKED DR. SANDERS TO GO THROUGH A SERIES OF MAKING
13 SURE THE SUPERVISORS ARE INCLUDED BECAUSE I DON'T WANT TO HEAR
14 ABOUT THE FACT THAT THE SOCIAL WORKER DIDN'T KNOW WHAT TO DO.
15 WE KNOW THE SUPERVISOR KNEW WHAT TO DO AND THEY NEED TO BE
16 HELD ACCOUNTABLE FOR THIS CHILD'S DEATH AS WELL. SO I'D LIKE
17 THAT AMENDMENT INCLUDED.

18

19 **SUP. ANTONOVICH:** SO MOVED AS AMENDED.

20

21 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR MOLINA SECONDS. ANY
22 QUESTIONS OR FURTHER CONVERSATION? IF NOT, SO ORDERED, WITHOUT
23 OBJECTION.

24



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1 **SUP. MOLINA:** THE LAST ITEM I HAVE, MR. CHAIRMAN, IS ITEM
2 NUMBER 15. THIS, AGAIN, IS DEPARTMENT OF CHILDREN SERVICES
3 WAIVER. DR. SANDERS AND I HAD HAD AN OPPORTUNITY TO TALK ABOUT
4 THIS IN LATE DECEMBER AND THEN AGAIN IN JANUARY AND WE'VE
5 ALWAYS TALKED ABOUT THE FACT THAT, IF WE HAD THE KIND OF
6 FLEXIBILITY THAT WAS AVAILABLE OR NECESSARY TO CARRY OUT THE
7 WORK, THAT, HOPEFULLY, THE WORK OF CHILDREN'S SERVICES WOULD
8 BE MUCH EASIER. I AM SKEPTICAL OF THAT BECAUSE I ALWAYS THINK,
9 AGAIN, THAT PROGRAMS NEED TO BE WELL MONITORED AND WELL
10 SUPERVISED BUT FLEXIBILITY OF FUNDING IS A VERY IMPORTANT PART
11 TO MAKE SURE THAT YOU CAN GET THE SERVICES TO WHERE THE NEED
12 IS COMPARED TO, YOU KNOW, CROSSING EVERY "T" AND DOTTING EVERY
13 "I". SO I AM SUPPORTIVE OF THIS WAIVER AS IT'S BEEN WRITTEN
14 AND I HOPE THAT IT WILL BE SUCCESSFUL AT THE STATE AND FEDERAL
15 LEVEL. I HOPE THAT THEY UNDERSTAND THAT WE'RE TRYING TO
16 OPERATE IN THE BEST INTEREST OF CHILDREN, TRYING TO CREATE
17 CUSTOMIZED SERVICES FOR THESE CHILDREN AND THAT THEY NEED TO
18 GIVE US THE FLEXIBILITY THAT CAN BE AVAILABLE TO US TO MAKE
19 SURE THAT CHILDREN ARE RECEIVING THE BEST SERVICES AND THAT
20 UNIQUELY THEY NEED. SO, FOR THE MOST PART, I AM SUPPORTING
21 THIS WAIVER.

22
23 **SUP. KNABE, CHAIR:** OKAY. MR. YAROSLAVSKY?
24



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1 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I DON'T KNOW IF YOU'RE GOING
2 TO HAVE STAFF REPORT ON THIS OR IF IT'S NECESSARY. I MEAN,
3 THERE'S...

4

5 **SUP. KNABE, CHAIR:** WE HAVE SEVERAL PEOPLE FROM THE AUDIENCE
6 SIGNED UP TO SPEAK AS WELL.

7

8 **SUP. YAROSLAVSKY:** I'M GOING JUST TO INTRODUCE AN AMENDMENT
9 WHICH I THINK EVERYONE ON THE BOARD IS FAMILIAR WITH AND QUITE
10 A FEW PEOPLE IN THE PUBLIC ARE AS WELL. MR. ANTONOVICH AND I
11 ARE PUTTING THIS FORWARD TOGETHER. AND IT'S INTENDED TO LEAVE
12 US THE OPTION IN THE-- IF THE WAIVER IS APPROVED, LEAVE US THE
13 OPTION, WITHOUT THIS BEING CONSTRUED AS AN ENDORSEMENT BUT AN
14 OPTION TO USE THIS WAIVER ALSO TO CREATE A RESIDENTIAL
15 ACADEMY, SOMETHING WE HAVE NOT DISCUSSED AS A BOARD, WE HAVE
16 NOT APPROVED YET AS A BOARD. I, MYSELF, JUST SPEAKING FOR
17 MYSELF, THINK IT'S AN INTRIGUING IDEA BUT THERE'S A LOT OF
18 DETAILS TO BE EXPLAINED TO ME ABOUT IT AND HOW IT'S GOING TO
19 WORK. HOWEVER, INASMUCH AS WE'RE GOING TO SUBMIT THE
20 APPLICATION FOR THE WAIVER NOW, THIS IS THE OPPORTUNITY AND IS
21 THE LAST OPPORTUNITY WE'RE GOING TO HAVE, AT LEAST IN THIS
22 CONTEXT, TO INCLUDE THIS AS A POSSIBILITY, IF WE CHOOSE, DOWN
23 THE LINE, TO GO DOWN THAT ROUTE. AND THAT'S JUST BY WAY OF
24 PREAMBLE AND SO I WOULD JOINTLY, WITH MR. ANTONOVICH,
25 INTRODUCE THE FOLLOWING AMENDMENT. "WE MOVE THAT THE BOARD OF



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1 SUPERVISORS APPROVE THE PROPOSAL FOR TITLE 40, DEMONSTRATION
2 WAIVER APPLICATION, DIRECT THE DEPARTMENT OF CHILDREN AND
3 FAMILY SERVICES TO MODIFY THE PROPOSAL TO INCLUDE LANGUAGE
4 THAT WOULD ALLOW THE STATE TO EXPEND TITLE 40 FUNDS ON SERVICE
5 BLENDING AND CAPITAL EXPENSES FOR A RESIDENTIAL ACADEMY TO
6 SUPPORT LIFE SKILLS, INDIVIDUALIZED EDUCATIONAL OPPORTUNITIES
7 AND ENRICHED SERVICES FOR IMPROVED EMANCIPATION OUTCOMES.

8

9 **SUP. ANTONOVICH:** SECOND.

10

11 **SUP. BURKE:** I WOULD LIKE TO ASK SOME QUESTIONS. I DON'T REALLY
12 HAVE A FULL UNDERSTANDING OF THE WAIVER. I HAD THOUGHT IT WAS
13 TO PROVIDE SERVICES. IF I COULD GET A REAL UNDERSTANDING OF
14 IT. I REALLY NEED TO GET A FULL UNDERSTANDING OF WHAT WE'RE
15 REQUESTING THEM TO WAIVE AND HOW THE FUNDS COME IN. THESE ARE
16 NOT BLOCK GRANT FUNDS, ARE THEY?

17

18 **DAVID SANDERS:** NO.

19

20 **SUP. BURKE:** NO. THESE FUNDS COME FOR WHAT PURPOSE AND WHAT ARE
21 WE SPECIFICALLY ASKING THEM TO WAIVE? WHEN YOU CAME IN AND
22 SPOKE TO ME, I GOT THE IMPRESSION THAT WE WERE WAIVING SO THAT
23 WE COULD TAKE SOME OF THE FUNDS THAT WOULD HAVE GONE
24 ORDINARILY TO THE FAMILY AND SET UP SERVICES SUCH AS MENTAL



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1 HEALTH SERVICES AND THINGS LIKE THAT. COULD YOU GIVE US-- GIVE
2 ME A REAL UNDERSTANDING OF WHAT WE'RE ASKING THEM TO WAIVE.

3

4 **DAVID SANDERS:** SURE. MR. CHAIR, SUPERVISOR BURKE, THE PRIMARY
5 FUNDING STREAM IN CHILDREN AND FAMILY SERVICES FROM THE
6 FEDERAL GOVERNMENT IS DEFINED UNDER TITLE 4-E OF THE SOCIAL
7 SECURITY ACT AND THERE ARE REALLY TWO ELEMENTS IN, KIND OF
8 SIMPLIFYING IT, UNDER TITLE 4-E. WE GENERATE-- IT IS
9 CONSIDERED AN ENTITLEMENT. THAT ENTITLEMENT IS TRIGGERED WHEN
10 A CHILD IS REMOVE FROM THEIR FAMILY AND PLACED IN OUT-OF- HOME
11 CARE. SO, AT THIS POINT, THE PRIMARY FUNDING STREAM THAT WE
12 RECEIVE IS TRIGGERED WHEN CHILDREN ARE REMOVED FROM THEIR
13 FAMILIES AND THEN THE DOLLARS THAT WE RECEIVE CAN BE SPENT ON
14 OUT-OF- HOME PLACEMENT COSTS, ROOM AND BOARD COSTS AND COSTS
15 RELATED TO ADMINISTRATION OF THE-- OF CASE MANAGEMENT
16 ACTIVITIES AND SO FORTH. SO THAT'S ESSENTIALLY WHAT 4-E ALLOWS
17 FOR RIGHT NOW. WHAT THE WAIVER PROPOSES IS TO WAIVE BOTH OF
18 THOSE ELEMENTS. THAT THE GENERATION OF FEDERAL REVENUE WOULD
19 NOT BE TIED TO THE REMOVAL OF A CHILD FROM THEIR FAMILY AND,
20 SECONDLY, THAT THE DOLLARS COULD BE USED FOR SERVICES BEYOND
21 OUT-OF-HOME PLACEMENT. WHAT THE-- SPECIFICALLY WHAT IS THE--
22 WHAT'S BEFORE YOU WOULD ACTUALLY AUTHORIZE US TO SUBMIT THE
23 WAIVER TO THE STATE AND FEDERAL GOVERNMENT. IT IS A STATE
24 WAIVER TO THE FEDERAL GOVERNMENT. IT DOES NOT AUTHORIZE US TO
25 ACTUALLY TAKE ACTION. IT SAYS THAT WE CAN BEGIN THE



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1 NEGOTIATION. THE FINAL APPROVAL WOULD COME BACK BEFORE THE
2 BOARD BUT THE WAIVER IS ALLOWING US TO USE THE DOLLARS THAT
3 WOULD TODAY GO ONLY TO OUT- OF-HOME PLACEMENT IN OTHER WAYS
4 AND WOULD ALLOW US TO GENERATE THE MONEY WITHOUT HAVING TO
5 PLACE A CHILD IN OUT- OF-HOME PLACEMENT.

6

7 **SUP. BURKE:** SO WHAT WOULD BE THE FORMULA FOR US TO RECEIVE
8 MONEY IN THAT CASE?

9

10 **DAVID SANDERS:** SUPERVISOR BURKE, WHAT WE HAVE PROPOSED IS A
11 ALLOCATION THAT INCLUDES AN ANNUAL INCREASE OF 4.2% PER YEAR.
12 SO THE COUNTY WOULD RECEIVE AN AMOUNT EACH MONTH AND THAT
13 AMOUNT WOULD INCREASE IN THE FUTURE. THAT'S WHAT'S BEING
14 PROPOSED. I SHOULD JUST MENTION, A COUPLE OF THINGS HAVE
15 HAPPENED, HISTORICALLY, WITH THE FEDERAL FORMULA FOR 4-E.
16 THERE ARE FEWER FAMILIES ELIGIBLE EACH YEAR BECAUSE THE INCOME
17 THAT THE CHILD IS-- THAT'S USED FOR THE CHILD IS BASED ON AN
18 INCOME LEVEL THAT WAS SET WHEN T.A.N.I.F. WAS APPROVED AND SO
19 THERE HASN'T BEEN A COST OF LIVING INCREASE. SO WE LOSE
20 ELIGIBILITY-- WE LOSE FAMILIES EACH YEAR WHO WOULD OTHERWISE
21 HAVE BEEN ELIGIBLE FOR 4-E. AND THEN THERE HAVE BEEN OTHER
22 CHANGES, PARTICULARLY RELATED TO USE OF 4-E FOR RELATIVE
23 PLACEMENTS THAT HAVE CHANGED. AND SO, EACH YEAR, WE ARE LOSING
24 SOME 4-E. SO WHAT THIS WOULD DO IS ACTUALLY PROPOSE AN
25 INCREASE ON AN ANNUAL BASIS OF 4.2%.



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1

SUP. BURKE: AND THE AMENDMENT THAT REFERS TO MONEY FOR CAPITAL, HOW DOES THAT FIT INTO THE WAIVER? WE'RE ASKING FOR MORE MONEY AND WE'RE ASKING FOR IT TO BE BASED ON OTHER INCREASES. HOW DOES THIS-- AND LET ME SAY THIS. I HAVE NO PROBLEM WITH A SCHOOL OR WHATEVER. MY ONLY CONCERN IS WHERE THE MONEY COMES FROM AND IS IT A SHIFT FROM SERVICES? THAT'S ALL I'M TRYING TO GET SOME UNDERSTANDING OF. AND WHERE DOES THAT-- WHERE DOES THE CAPITAL ISSUE COME INTO THIS WHOLE WAIVER? HOW DOES IT FIT INTO IT?

11

DAVID SANDERS: CURRENTLY, UNDER REIMBURSEMENT FOR 4-E, THERE ARE RESTRICTIONS TO HOW THE DOLLARS CAN BE USED, EVEN IN SUPPORTING OUT-OF-HOME PLACEMENT. SO, FOR EXAMPLE, 4-E CAN BE USED TO OFFSET A LEASE OR RENT AND GROUP HOMES DO THAT NOW. WHAT IT CAN'T BE USED FOR IS PRINCIPAL COSTS AND, I BELIEVE, AND TYLER MCCAULEY CAN CORRECT ME IF THIS IS WRONG, BUT I ALSO BELIEVE CAN'T BE USED FOR INTEREST COSTS. SO 4-E DOLLARS CANNOT BE USED FOR CAPITAL OR FIXED ASSETS NOW. SO THIS LANGUAGE WOULD OPEN THAT UP AS A POSSIBILITY THAT THE FEDERAL GOVERNMENT COULD CONCEIVABLY WAIVE THAT RESTRICTION.

22

SUP. BURKE: BUT IT'S ONLY GOING TO BE FOR ONE PROJECT? OTHER GROUP HOMES WILL NOT BE ABLE TO OWN THEIR PROPERTY, IS THAT IT? OR OWN THE PREMISES?



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1

2 **SUP. YAROSLAVSKY:** I THINK I MIGHT ANSWER THAT. IT'S INTENDED
3 TO BE FOR ONE PROJECT AND FOR ONE RESIDENTIAL ACADEMY, AS
4 DESCRIBED. ALL OF THE DETAILS ON THAT WOULD HAVE TO COME BACK.
5 I ASSUME WE WOULD BE DOING -- MY EXPECTATION IS WE WOULD BE
6 DOING AN R.F.P., THAT IT WOULD BE OPEN TO ANYONE WHO PROPOSES--
7 - IF WE CHOSE TO GO DOWN THAT ROAD, WHICH WE MAY NOT.

8

9 **SUP. BURKE:** WELL, IT WOULDN'T BE OPEN IF IT'S ONLY ALLOWED FOR
10 ONE PROJECT.

11

12 **SUP. YAROSLAVSKY:** IT WOULD BE OPEN FOR THAT ONE PROJECT.

13

14 **SUP. BURKE:** FOR PEOPLE WHO WANT TO BE INVOLVED IN THAT
15 PROJECT OR WHO WANT TO DEVELOP THAT PROJECT?

16

17 **SUP. YAROSLAVSKY:** RIGHT.

18

19 **SUP. KNABE, CHAIR:** COULD I, JUST A FOLLOW-UP QUESTION ON THAT,
20 DAVID? OTHER THAN SEEKING OUT A WAIVER, WHAT OTHER FUNDING
21 OPTIONS COULD BE USED TO PAY FOR THE CAPITAL COSTS?

22

23 **DAVID SANDERS:** MR. CHAIR, THE-- JUST TO PROVIDE A BRIEF
24 CONTEXT. THE SERVICE DOLLARS THAT ARE CONCEIVABLY PART OF A
25 RESIDENTIAL ACADEMY COULD BE PAID FOR WITHOUT A WAIVER. THERE



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1 IS A RESIDENTIAL ACADEMY THAT SAN DIEGO COUNTY HAS DEVELOPED,
2 SAN PASQUAL ACADEMY, AND THEY HAVE DONE THAT WITHOUT A WAIVER.
3 SO THERE IS AN ABILITY TO PAY FOR THE SERVICE DOLLARS. THE
4 SPECIFIC ISSUE IS FOR THE BUILDING AND THERE ARE OTHER
5 POTENTIAL FEDERAL FUNDING STREAMS THAT COULD CONCEIVABLY BE
6 USED. HUD CERTAINLY HAS FUNDING STREAMS THAT HAVE BEEN
7 AVAILABLE FOR CAPITAL. THE-- TRADITIONALLY, IT'S MY
8 UNDERSTANDING THAT GROUP HOME PROVIDERS HAVE DONE CAPITAL
9 CAMPAIGNS TO RAISE THE MONEY FOR CAPITAL COSTS. THE OPTION OF
10 CURRENTLY EXISTING FACILITIES IS CERTAINLY ANOTHER OPTION. SO
11 THERE ARE POSSIBILITIES OUTSIDE OF THE WAIVER FOR THE CAPITAL
12 COSTS.

13

14 **SUP. BURKE:** MR. YAROSLAVSKY, ARE YOU WILLING TO AGREE THAT
15 THERE SHOULD NOT BE A DIMINISH OF SERVICES TO THOSE CHILDREN
16 AS A RESULT OF SHIFT TO CAPITAL COSTS?

17

18 **SUP. YAROSLAVSKY:** YES, I AM. AND, MORE THAN THAT, I WOULD BE
19 WILLING TO SAY OR INCORPORATE-- I DON'T THINK THAT IT SHOULD
20 BE INCORPORATED INTO THE WAIVER DOCUMENT ITSELF BUT AS A
21 MOTION TO EXPRESS OUR DIRECTION. THE ONLY WAY, AND I'VE SAID
22 THIS TO THE MANY PEOPLE WHO ARE PROPONENTS OF THIS THING, OF
23 THE ACADEMY, THE ONLY WAY I COULD SUPPORT IT IS IF THE
24 SERVICES WERE HELD HARMLESS, ESSENTIALLY, AND, IN FACT, THAT
25 THE SAVINGS THAT ARE PROPOSED TO BE OR EXPECTED TO BE



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1 GENERATED BY THIS WAIVER ARE INDEED GENERATED AND THEN A
2 PORTION OF THOSE SAVINGS COULD BE USED TO PLOW BACK, IF THAT
3 WAS THE DECISION THAT THIS BOARD MADE AT THAT TIME. BUT I
4 TOTALLY AGREE, THIS SHOULD NOT COME OUT OF-- SERVICES SHOULD
5 BE HELD HARMLESS AND MY EXPECTATION IS THAT SERVICES WOULD
6 ACTUALLY BE EXPANDED. THAT'S OUR FIRST PRIORITY AND IF YOU
7 WANT TO INCLUDE THAT AS AN AMENDMENT, I'D BE HAPPY TO SECOND
8 IT.

9

10 **SUP. BURKE:** I WOULD FEEL A LOT BETTER ABOUT IT BECAUSE THE
11 IMPRESSION I GOT INITIALLY ABOUT THIS WAIVER WAS SO THAT WE
12 COULD PROVIDE ADDITIONAL MENTAL HEALTH SERVICES TO SOME OF
13 THOSE CHILDREN WHO NEEDED THOSE MENTAL HEALTH SERVICES. AND
14 THAT ALSO THE VERY KIND OF SERVICES THAT WE WERE TALKING
15 ABOUT, THAT WE'VE BEEN TALKING ABOUT, THAT, AS A RESULT OF
16 THIS FATALITY, THAT THOSE KIND OF THINGS COULD BE AVOIDED
17 BECAUSE PARENTS WHO NEEDED THOSE MENTAL HEALTH SERVICES ALSO
18 WOULD BE ABLE TO GET THEM. SO I-- MY CONCERN, AND I SAY THAT
19 BECAUSE THE LARGEST NUMBER OF CHILDREN WHO ARE IN-- UNDER
20 CHILDREN AND FAMILY SERVICES ARE IN THE SECOND DISTRICT AND I
21 WOULD WANT TO MAKE SURE THAT THEY DON'T GET LESS SERVICES AND,
22 IN FACT, THAT, IF THIS IS A WAIVER, THAT WE GO TO THE THE
23 FEDERAL GOVERNMENT, THAT WE DON'T GO THERE SAYING, OKAY, WE'RE
24 JUST GOING TO KEEP THEM WITH THE SAME SERVICES BUT WE'RE GOING
25 TO USE THE MONEY FOR SOMETHING ELSE. SO I WOULD FEEL A LOT



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1 MORE COMFORTABLE IF THERE IS SOME INDICATION THAT THIS WOULD
2 NOT IN ANY WAY DIMINISH, IN FACT, IT WOULD INCREASE SERVICES.

3

4 **SUP. YAROSLAVSKY:** YEAH. MS. BURKE, CAN I JUST ADD ONE THING TO
5 THAT? AND I JUST WANT TO SAY IT FOR THE RECORD. I BELIEVE
6 THAT, IF AND WHEN WE EVER GET TO THE POINT WHERE WE ISSUE AN
7 R.F.P. FOR AN ACADEMY, IF THAT'S THE DECISION THAT WE
8 COLLECTIVELY WANT TO MAKE, THAT ONE OF THE THINGS I WOULD BE
9 LOOKING FOR IS TO SEE WHO, AMONG THE PROPOSERS, WOULD HAVE THE
10 WHEREWITHAL TO HELP PRIVATELY FINANCE SOME OF THE CAPITAL, IF
11 NOT ALL OF IT. I DON'T BELIEVE THAT, AND KNOWING THE PEOPLE
12 WHO ARE INVOLVED AND WHO ARE, YOU KNOW-- THESE ARE SOME OF THE
13 BEST PEOPLE IN OUR COMMUNITY, IN THE CHILD ADVOCACY COMMUNITY.
14 I WOULD EXPECT THAT THERE WOULD NOT BE A 100% RELIANCE ON THE
15 COUNTY OF LOS ANGELES OR ON TAXPAYER MONEY FOR CAPITAL
16 PURPOSES. WHAT MY INTENTION, THE REASON I'VE JOINED WITH MR.
17 ANTONOVICH IN THIS IS I JUST SIMPLY WANT TO LEAVE THE OPTION
18 OPEN FOR US, IF WE GET TO THAT POINT, THAT SOME OF THE MONEY,
19 WITH THOSE STIPULATIONS, THAT THERE'S NO DIMINUTION OF
20 SERVICE, THAT SERVICES ARE HELD HARMLESS, ACCOUNTING FOR
21 INFLATION AS WELL, BY THE WAY, THAT WE WOULD BE IN A POSITION
22 TO FILL A GAP. I DO THINK THAT, IF THIS ACADEMY IS GOING TO
23 WORK, AND ESPECIALLY IF IT'S GOING TO BE TURNED OVER TO A
24 NONPROFIT, AS SOME HAVE SUGGESTED, THERE'S GOT TO BE SOME BUY-
25 IN BY THE BOARD OF THAT NONPROFIT AND BY ONE OR MORE OF THE



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1 PROPOSERS WHO MAY COME FORWARD AT THAT TIME. I DON'T THINK
2 THAT THIS SHOULD BE SIMPLY A COUNTY-- A PROPOSITION THAT WE
3 THEN TURN OVER TO A NONPROFIT. I BELIEVE IN PEOPLE HAVING AN
4 INVESTMENT IN A PROJECT LIKE THIS WITH PRIVATE NONPROFIT
5 DOLLARS AS WELL AS WITH US. SO I REALLY THINK THE CONCERN THAT
6 HAS BEEN RAISED, WHICH I SHARE, THAT SERVICE DOLLARS SHOULD
7 NOT BE USED, SERVICE DOLLARS THAT DIMINISH SERVICES SHOULD NOT
8 BE USED TO BUILD A BUILDING IS A LEGITIMATE CONCERN AND WE
9 OUGHT TO JUST NIP THAT IN THE BUD RIGHT NOW. AND I SAY THAT
10 FOR EVERYBODY WHO'S ON THIS SIDE OF THE DAIS AND ON THE OTHER
11 SIDE AS WELL, THAT THEY UNDERSTAND THAT MY EXPECTATION, FOR
12 ONE MEMBER OF THIS BOARD, AND I CAN'T SPEAK FOR ANYBODY ELSE,
13 IS THAT PEOPLE WILL COME FORWARD WITH PRIVATE MONEY TO HELP IN
14 THIS ENTERPRISE AS THEY HAVE ON SO MANY OTHER THINGS IN OUR
15 COMMUNITY.

16

17 **SUP. KNABE, CHAIR:** DAVID, CAN THE WAIVER BE AMENDED AT A LATER
18 DATE?

19

20 **DAVID SANDERS:** THERE WILL BE A PERIOD OF NEGOTIATION AND SO,
21 DURING THAT PERIOD OF NEGOTIATION, I WOULD ASSUME, DEPENDING
22 ON THE FEDERAL GOVERNMENT, THAT THEY WOULD BE OPEN TO
23 DIFFERENT IDEAS. BUT THAT'S NOT A CERTAINTY.

24



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1 **SUP. KNABE, CHAIR:** I MEAN, IF-- ONCE THE NEGOTIATIONS WERE
2 COMPLETED, THOUGH...

3

4 **DAVID SANDERS:** THE-- WHAT HAS-- THERE HAVE BEEN A COUPLE OF
5 WAYS THAT THAT'S BEEN DEALT WITH. SOME STATES HAVE ACTUALLY
6 SUBMITTED MORE THAN ONE WAIVER. SO ILLINOIS HAS THREE, FOR
7 EXAMPLE. THIS WOULD BE THE SECOND ONE FOR CALIFORNIA. SO THERE
8 WOULD BE POSSIBILITIES OF SUBMITTING ADDITIONAL WAIVERS OR OF
9 AMENDING THE WAIVER PROPOSAL ONCE THE APPROVAL OCCURS.

10

11 **SUP. KNABE, CHAIR:** MIKE AND THEN GLORIA.

12

13 **SUP. ANTONOVICH:** YEAH. THIS IS AN OPPORTUNITY TO HAVE A
14 PUBLIC/PRIVATE PARTNERSHIP THAT'S GOING TO FOCUS ON A GROUP OF
15 YOUNG PEOPLE WHO, IF NOT ADOPTED, AND STATISTICS INDICATE THAT
16 CHILDREN IN THIS AGE LEVEL HAVE A LOWER ADOPTION RATE, WILL
17 HAVE THE OPPORTUNITY OF HAVING A SOLID EDUCATIONAL FOUNDATION
18 AND THE MENTORING THAT GOES WITH THEIR MATURING. SO THAT, WHEN
19 THEY ARE MATURING, THEY HAVE AN EDUCATION AND THEY HAVE GOOD
20 ROLE MODELS TO PROVIDE THEM THE INCENTIVE TO GO ON AND BE THAT
21 PRODUCTIVE CITIZEN. TOO MANY OF OUR YOUNG PEOPLE WHO ARE
22 EMANCIPATED WITHOUT A GOOD EDUCATION AND A MENTOR IN PLACE,
23 END UP IN OUR JAILS AND OUR MORGUE AND THESE ARE CHILDREN WITH
24 THE OPPORTUNITY, COULD PROVIDE THE LEADERSHIP TO FIND THE CURE
25 FOR CANCER, COULD BE THE MOTIVATOR IN THE CLASSROOM OF A



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1 TEACHER MOTIVATING OTHER STUDENTS, AND WOULD BE THAT
2 RESPONSIBLE PARENT GROWING UP HEALTHY YOUNG CHILDREN TO BE THE
3 FUTURE LEADERS. SO IT'S SO IMPORTANT, SO VITAL. NOW WE HAVE AN
4 OPPORTUNITY TO BRING A PUBLIC/PRIVATE PARTNERSHIP IN PLACE
5 THAT WILL PROVIDE THESE CHILDREN THAT OPPORTUNITY THAT THEY
6 HAVE BEEN DENIED, THROUGH NO FAULT OF THEIR OWN, TO BE THE
7 LEADERS BY BEING PREPARED WITH THAT SOLID, GOOD, LOVING
8 ENVIRONMENT WITH A SOUND EDUCATION.

9

10 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

11

12 **SUP. MOLINA:** DR. SANDERS, ARE YOU SUPPORTING THIS AMENDMENT?

13

14 **DAVID SANDERS:** I HAVE-- DO NOT SUPPORT THE USE OF SERVICE
15 DOLLARS FOR CAPITAL FUNDING.

16

17 **SUP. MOLINA:** WHICH IS WHAT THIS IS. RIGHT?

18

19 **DAVID SANDERS:** THAT'S HOW I READ THIS.

20

21 **SUP. MOLINA:** THAT'S HOW I READ IT. THE USING OF SERVICE
22 DOLLARS FOR THE BUILDING OF A BUILDING. MR. JANSSEN, DO YOU
23 SUPPORT THIS AMENDMENT?

24

25 **C.A.O. JANSSEN:** NO, SUPERVISOR, I DO NOT.



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1

2 **SUP. MOLINA:** SAME REASON?

3

4 **C.A.O. JANSSEN:** PRIMARILY. THERE IS ANOTHER REASON AND THAT'S
5 THE NECESSITY FOR THE DEPARTMENT TO FOCUS ON THE BROAD REFORM
6 RATHER THAN A SPECIFIC PROJECT, ALTHOUGH I THINK THE PROJECT
7 ITSELF HAS TREMENDOUS POTENTIAL.

8

9 **SUP. MOLINA:** I THINK A LOT OF US THINK THE PROJECT HAS
10 TREMENDOUS POTENTIAL BUT I AM VERY CONCERNED OF WHAT OUR
11 WAIVER IS GOING TO BE GOING THROUGH AS WE MOVE FORWARD ON THIS
12 WHOLE PATH. AND SO I'M GOING TO ASK YOU A SERIES OF QUESTIONS
13 BECAUSE IT'S NOT VERY CLEAR AS TO WHAT IS GOING ON. ONE POINT,
14 THIS WAS NOT GOING TO BE IN THE WAIVER AND SHOULDN'T BE IN THE
15 WAIVER AND THE REASON IT SHOULDN'T BE IN THE WAIVER, I AM
16 TOLD, IS BECAUSE, TRADITIONALLY, WE'VE NOT PERMITTED OUR GROUP
17 HOMES-- BY THE WAY MR. ANTONOVICH, PUBLIC/PRIVATE PARTNERSHIPS
18 THAT HAVE BEEN OPERATING FOR A LONG PERIOD OF TIME. THIS ISN'T
19 A FIRST. OKAY? GROUP HOMES ARE GROUP HOMES. SO WE HAVE BEEN
20 GOING THROUGH A TRYING TIME WITH OUR GROUP HOMES BUT, AS SOME
21 OF YOU REMEMBER, ABOUT MAYBE LESS THAN A YEAR AGO, WE
22 CHALLENGED OUR GROUP HOMES. WE WERE VERY CONCERNED BECAUSE, AT
23 MACLAREN, WE WERE FINDING THE RESULTS OF WHAT WAS GOING ON.
24 CHILDREN WHO WERE TRADED FROM PLACE TO PLACE, MOVED AROUND ALL
25 OVER THE PLACE BECAUSE NOBODY WANTED THEM. THEY ENDED UP AT



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1 MACLAREN AND, UNFORTUNATELY, THE ONLY WAY TO STOP THAT WAS TO
2 CLOSE MACLAREN DOWN. AND, WHEN YOU LOOKED AT THOSE CASE
3 RECORDS AND WHAT WAS GOING ON, IT WAS UNBELIEVABLE. IT SEEMED
4 LIKE GROUP HOMES WERE IN CAHOOTS WITH SOCIAL WORKERS AND
5 SOCIAL WORKERS WERE IN CAHOOTS WITH EVERYONE ELSE AND THESE
6 CHILDREN WEREN'T GETTING THE ATTENTION AND THE SERVICE THAT
7 THEY NEEDED. WE WERE TOLD THERE WOULD HAS BEEN A SERIES OF
8 PROGRAMS, LIKE WRAPAROUND, WHICH WAS SUPPOSED TO WORK, IN
9 WHICH THE PROGRAM SERVICE DOLLARS FOLLOW THIS CHILD AND THIS
10 CHILD GETS MENTAL HEALTH SERVICES AND EDUCATIONAL SERVICES AND
11 COUNSELING SERVICES AND ALL THE SERVICES NECESSARY TO MAKE HIM
12 THAT PRODUCTIVE CHILD. AGAIN, THE CHILD THAT YOU SAY, MR.
13 ANTONOVICH, WILL ONE DAY SOLVE OUR CANCER PROBLEM. IT IS,
14 AGAIN, THAT WAS THE IDEA. WHAT I'M TROUBLED BY IS THAT, WHEN
15 WE LOOKED AT THE CONTRACTS OF GROUP HOMES, WE FOUND A LOT OF
16 TROUBLING PROBLEMS. FIRST OF ALL, THAT WE COULDN'T HOLD THEM
17 ACCOUNTABLE TO THE BATTING AROUND FROM CHILD TO CHILD, FROM
18 PLACE TO PLACE. THAT THEY COULD JUST DUMP CHILDREN AT MACLAREN
19 AND DUMP THEM IN OUR LAPS ON A REGULAR BASIS. SO WE SAID WE
20 NEED TO START GRABBING HOLD OF THIS. WE SENT IN OUR AUDITORS
21 TO LOOK AT SOME OF OUR GROUP HOMES AND FOUND UNBELIEVABLE
22 ABUSE IN THIS PUBLIC/PRIVATE SECTOR PARTNERSHIP. PEOPLE GOING
23 TO HAWAII, BUYING CADILLACS, PROVIDING ALL KINDS OF SERVICES,
24 NOT EFFECTIVE MONITORING OF THESE CONTRACTS GOING ON. SO WE
25 DECIDED THAT WE WANTED TO BRING IN ALL OF THOSE CONTRACTS AND



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1 BEGIN THE RENEGOTIATIONS. NOW, WITH THIS PROVISION, IS THIS
2 GOING TO CHANGE NOW? BECAUSE THE REALITY IS, WE'VE ALWAYS
3 WANTED OUR GROUP HOMES NEVER TO USE ONE DOLLAR OF SERVICE TO
4 PAY FOR THEIR CAPITAL EXPENSES AND IT'S MY UNDERSTANDING THAT
5 WE ARE DEVELOPING A CONTRACT WITH THEM THAT IS GOING TO COME
6 TO THIS BOARD THAT DOES NOT PERMIT THEM TO USE SERVICE DOLLARS
7 FOR CAPITAL EXPENSE. IS THAT CORRECT? >

8

9 **DAVID SANDERS:** THAT'S CORRECT.

10

11 **SUP. MOLINA:** SO THIS AMENDMENT WILL CHANGE THAT CONTRACT
12 PROVISION?

13

14 **DAVID SANDERS:** SUPERVISOR MOLINA, I WOULD ASSUME THAT WOULD
15 END UP BEING A POLICY DECISION THAT THE BOARD WOULD DIRECT US.
16 DO THEY WANT THIS TO IMPACT THE REST OF THE CONTRACTS OR NOT?

17

18 **SUP. MOLINA:** WELL, HOW DOES THIS WORK? THAT ONLY CERTAIN
19 CONTRACTS WOULD BE ENTITLED TO USE SERVICE DOLLARS FOR
20 CAPITAL...?

21

22 **SUP. YAROSLAVSKY:** NO. CAN I ANSWER THAT? BECAUSE I...

23

24 **SUP. MOLINA:** NO, SIR, I'M NOT ASKING YOU. I'LL ASK YOU LATER.

25



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1 **SUP. YAROSLAVSKY:** I WROTE THE AMENDMENT. HE DIDN'T.

2

3 **SUP. MOLINA:** WITH ALL DUE RESPECT, I DIDN'T ASK YOU.

4

5 **SUP. YAROSLAVSKY:** ALL RIGHT.

6

7 **SUP. BURKE:** I'M ASKING THE PERSON WHO IS NEGOTIATING...

8

9 **SUP. KNABE, CHAIR:** WAIT A MINUTE, NOW, OKAY...

10

11 **SUP. MOLINA:** ...OUR CONTRACTS.

12

13 **SUP. KNABE, CHAIR:** YOU WANT TO REPLY AND THEN ZEV CAN REPLY
14 TO...

15

16 **DAVID SANDERS:** I'M SORRY. COULD YOU REPEAT?

17

18 **SUP. MOLINA:** AGAIN, IN THIS ASPECT OF NEGOTIATING THE
19 CONTRACTS, YOU'RE THE ONE THAT'S DOING IT, I TAKE IT, WITH
20 COUNTY COUNSEL SOMEHOW. I'M ASKING THE QUESTION OF, DOES THIS
21 LANGUAGE CHANGE, POTENTIALLY, WHAT WE WANT OUT OF THE
22 CONTRACTS, WHICH ONE OF THE DEFINITIONS THAT WE WANTED TO
23 CHANGE VERY CLEARLY AND ACCOUNTABILITY? BECAUSE, LAST TIME,
24 THESE PEOPLE WENT TO HAWAII ON OUR MONEY. RIGHT? THEY BOUGHT
25 CADILLACS WITH OUR MONEY IN THE GUISE OF, SUPPOSEDLY, SERVICE



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1 PROVIDING, YOU KNOW? SO THE REALITY IS, I WANT TO KNOW, DOES
2 THIS AMENDMENT POTENTIALLY, AND MAYBE COUNTY COUNCIL COULD
3 SAY, IS THIS GOING TO CREATE A MECHANISM OF YES, IT'S FOR ONE
4 EXCLUSIVE SCHOOL SOMEWHERE IN THE COMMUNITY THAT IS GOING TO
5 DO EXCLUSIVELY THIS. SO DOES THAT MEAN THAT IT WOULD NOT
6 TRANSFER? DOES THAT MEAN THAT THE BOARD CONFINES IT TO THIS?
7 UNDER THIS LANGUAGE, AS IT'S SET UP, IT DOESN'T SAY THAT. IT
8 SAYS, "WOULD ALLOW THE STATE TO EXPEND TITLE 4-E FUNDING ON
9 SERVICE BLENDING AND CAPITAL EXPENSES FOR A RESIDENTIAL
10 ACADEMY TO SUPPORT LIFE SKILLS, INDIVIDUALIZED EDUCATIONAL
11 OPPORTUNITIES AND ENRICHED SERVICES TO IMPROVE EMANCIPATION
12 OUTCOMES." THAT'S WHAT GROUP HOMES DO RIGHT NOW. NOW, SOME
13 COULD ARGUE THEY DON'T DO IT ALL THAT WELL, THEY COULD DO IT
14 BETTER, THEY COULD DO IT DIFFERENTLY. BUT I UNDERSTAND THAT'S
15 WHAT THE DEFINITION OF A GROUP HOME IS, FOR THE MOST PART,
16 NOW. CORRECT ME IF I AM WRONG.

17

18 **COUNTY COUNSEL:** SUPERVISOR MOLINA, THE F.F.A. CONTRACT THAT
19 KING, PUT BEFORE THIS BOARD SEVERAL MONTHS AGO WHICH IS THE
20 TEMPLATE OF THE GROUP HOME CONTACT, DOES HAVE A PROVISION THAT
21 ALL THE MONEY BE USED FOR THE CHILDREN AND THEIR FAMILIES.
22 AGAIN, THE GROUP HOME CONTRACT'S NOT FINALIZED SO THAT
23 LANGUAGE COULD CHANGE.

24

25 **SUP. MOLINA:** COULD. COULD, RIGHT?



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1

2 **SUP. YAROSLAVSKY:** CAN I ANSWER THE QUESTION?

3

4 **SUP. ANTONOVICH:** ALSO, THOSE ARE CRIMINAL ACTIVITIES THAT
5 THOSE PEOPLE WERE DOING.

6

7 **SUP. MOLINA:** WE LOST THE LAWSUIT.

8

9 **SUP. KNABE, CHAIR:** YOU GOT A REPLY THERE. YOU GOT A REPLY
10 THERE.

11

12 **SUP. MOLINA:** OKAY. BUT CAN I GO AHEAD AND FINISH THE...

13

14 **SUP. KNABE, CHAIR:** AS THE MAKER OF THE AMENDMENT, CAN HE
15 ANSWER YOUR QUESTION?

16

17 **SUP. MOLINA:** ABSOLUTELY.

18

19 **SUP. KNABE, CHAIR:** HE WROTE IT, I THINK

20

21 **SUP. MOLINA:** BUT COULD I-- YES, BUT COULD I COME BACK AND
22 FINISH UP MY...

23

24 **SUP. KNABE, CHAIR:** OH, ABSOLUTELY. YOU CAN COME BACK TO IT.

25



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1 **SUP. MOLINA:** THANK YOU, SIR.

2

3 **SUP. YAROSLAVSKY:** I'M NOT SURE ANYBODY'S INTERESTED IN THE
4 ANSWER TO THE QUESTION, I THINK IT'S PRETTY CLEAR, BUT I
5 THINK, FOR THE RECORD, WE NEED TO SAY THAT THIS IS FOR THE
6 RESIDENTIAL ACADEMY. IT IS NOT FOR ALL OTHER GROUP HOMES. THE
7 RESIDENTIAL ACADEMY IS NOT A GROUP HOME AND I THINK, FRANKLY,
8 DR. SANDERS, I THINK YOU WOULD HAVE BEEN WELL WITHIN YOUR--
9 EVEN NOT SUPPORTING THE CONCEPT, I THINK YOU WOULD HAVE BEEN
10 READING THIS AMENDMENT, I THINK YOU COULD HAVE MADE THAT
11 STATEMENT, AND I THINK, MR. JANSSEN, IF YOU WERE ASKED, YOU
12 MIGHT HAVE MADE THAT STATEMENT. THIS IS SPECIFIC TO ONE
13 ACADEMY. IT'S CONTAINED IN THE LIST OF INTENSIVE SERVICES THAT
14 YOU ARE SUBMITTING. THIS WAS PROPOSED IN ONE OF YOUR EARLIER
15 DRAFTS. IT WAS TAKEN OUT. I WON'T GET INTO WHY IT WAS TAKEN
16 OUT BUT IT WAS TAKEN OUT. IT'S NOW-- I'M PROPOSING TO PUT IT
17 BACK IN. IT DOES NOT COMMIT US TO ANYTHING. IT JUST LEAVES US
18 THE OPTION OF DOING SOMETHING AND THE ONLY THING IT LEAVES US
19 THE OPTION TO DO IS USING SOME OF THIS MONEY IN A HOLD-
20 HARMLESS PRINCIPAL FOR THE RESIDENTIAL ACADEMY THAT IS
21 REFERENCED IN THE WAIVER. AND IT IS REFERENCED IN THE WAIVER.
22 THAT'S ALL IT IS. AND IT'S NOT GOING TO OPEN THE FLOODGATES.
23 IT'S NOT INTENDED TO OPEN THE FLOODGATES. IT'S NOT GOING TO
24 REQUIRE A CHANGE IN THE NEGOTIATIONS WITH THE GROUP HOMES



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1 CONTRACT. NONE OF THAT. AND THAT'S WHY IT'S SPECIFIC AND NOT
2 VAGUE.

3

4 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA.

5

6 **SUP. MOLINA:** DR. SANDERS, UNDER THIS ACADEMY, WILL IT BE
7 LICENSED AS A GROUP HOME OR WILL IT BE LICENSED AS SOMETHING
8 ELSE?

9

10 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR MOLINA, THE PROPOSAL THAT
11 I HAVE SEEN, THERE MAY BE OTHER PROPOSALS OUT THERE, THE
12 PROPOSAL THAT I HAVE SEEN WOULD IDENTIFY LICENSURE AT THE RCL-
13 7 LEVEL.

14

15 **SUP. MOLINA:** WHICH IS A...?

16

17 **DAVID SANDERS:** THAT'S A GROUP HOME, I'M SORRY.

18

19 **SUP. MOLINA:** THANK YOU. I'M TRYING TO DEFINE THIS DUCK AS BEST
20 AS I CAN AND, AS I UNDERSTAND, IN ORDER TO GET THE MONEY, IT
21 WOULD HAVE TO BE DEFINED AS A GROUP HOME. SO, AGAIN, WHAT I'M
22 TRYING TO POINT OUT TO THIS BOARD IS THAT THIS BOARD STOOD
23 FIRM LAST TIME AND I APPRECIATE IT BECAUSE I WAS THE ONE THAT
24 WAS ASKING THAT WE NEEDED TO STAY FIRM WITH THE GROUP HOMES.
25 BECAUSE THE SITUATION OF GETTING CONTROL OF OUR GROUP HOMES,



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1 SOME OF THEM DO A TREMENDOUS JOB BUT MANY OF THEM JUST DON'T
2 DO A JOB AT ALL. THEY JUST COLLECT OUR DOLLARS AND,
3 UNFORTUNATELY, DON'T PROVIDE THE QUALITY OF CARE FOR OUR
4 CHILDREN AND IT'S VERY TROUBLING. SO YOU NEED TO DEFINE THIS.
5 YOU NEED TO DEFINE IT. SO I AM CONCERNED BECAUSE, JUST AS, YOU
6 KNOW, I DON'T KNOW, COULD FARRAKHAN COME IN AND SET UP HIS OWN
7 GROUP HOME? COULD HE? AND HIS ACADEMY?

8

9 **DAVID SANDERS:** WOULD ULTIMATELY REQUIRE BOARD APPROVAL BUT
10 THAT COULD HAPPEN.

11

12 **SUP. MOLINA:** THAT'S RIGHT, IT COULD HAPPEN. THIS IS THE OTHER
13 PART THAT I'M CONCERNED ABOUT BECAUSE I'M BEING TOLD ABOUT...

14

15 **SUP. YAROSLAVSKY:** YOU WIN ONE, YOU LOSE ONE.

16

17 **SUP. MOLINA:** ...I'M BEING TOLD ABOUT HOW THINGS ARE ALL--
18 IT'LL COME TO THIS BOARD AND THIS WILL BE DECIDED. I WANT TO
19 KNOW HOW IT'S GOING TO BE DECIDED. I DID NOT HAVE THE LUXURY
20 OF A BRIEFING WHEN ALL OF THIS WAS COMING ABOUT. SOMEBODY FELT
21 THAT, "DON'T WORRY, SHE'LL JUST HAVE TO GO ALONG WITH THE REST
22 OF THE GROUP." I SUPPORT THE WAIVER AND, DR. SANDERS, YOU AND
23 I MET WHEN WE TALKED ABOUT THE WAIVER AND THIS WAS NEVER
24 DISCUSSED. AND, LATER ON, WHEN WE STARTED READING ABOUT THIS
25 AND FINDING OUT ABOUT IT, I WANTED TO FIND OUT FROM YOU WHAT



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1 YOU KNEW AND WHAT WAS GOING ON HERE. THERE'S A LOT OF GOING ON
2 AND A LOT OF DIFFERENT INTERPRETATIONS AND THAT'S WHY I THINK,
3 TODAY, WHEN YOU REALLY GET DOWN TO THE BOTTOM OF IT, IT'S HARD
4 TO UNDERSTAND THAT WE COULD BE SUPPORTING THIS IN THE WAIVER
5 AT THIS POINT. NOW, I DON'T KNOW IF IT JEOPARDIZES THE WAIVER
6 AT ALL BECAUSE, YOU'RE RIGHT, IT ALLOWS THE POSSIBILITY OF IT
7 HAPPENING. AND SO THIS BOARD WILL HAVE TO APPROVE THAT AND, AT
8 THAT TIME, WE'LL HAVE AN OPPORTUNITY TO ASK MANY OF THESE
9 OTHER QUESTIONS WITH REGARD TO IT. BUT ONE OF THE SELLING
10 POINTS, AS I AM TOLD, IS THE SAVINGS DOLLARS THAT ARE GOING TO
11 BE COMING OUT OF IT. YOU KNOW, LOOK WHAT'LL HAPPEN. THERE'S NO
12 DOUBT, THERE IS NO DOUBT THAT SOME OF THESE FACILITIES WOULD
13 BE BETTER -- WOULD BETTER SERVE OUR CHILDREN THAN SOME OF THE
14 OTHER FACILITIES. I MEAN, I PAY FOR MY CHILD TO GO TO A
15 PRIVATE SCHOOL BECAUSE I THINK SHE GETS A BETTER EDUCATION. I
16 WOULD LOVE TO SEE SOME OF THE FOSTER CHILDREN THAT ARE IN OUR
17 SYSTEM HAVE THE SAME OPPORTUNITY THAT SHE HAS. I PAY LESS FOR
18 MY CHILD'S PRIVATE SCHOOL AT A TOP SCHOOL IN L.A. THAN WE PAY
19 FOR THESE CHILDREN. AND SO THERE'S NO DOUBT ABOUT IT THAT
20 SOMETHING, WHEN YOU LOOK AT IT, THIS DOES NOT MAKE SENSE, THE
21 KIND OF DOLLARS THAT WE'RE INVESTING. BUT, AT THE SAME TIME,
22 MY DAUGHTER'S SCHOOL CREAMS. YOU TEST TO GET IN, YOU TEST TO
23 STAY IN. YOU FOLLOW THE RULES, THE GUIDELINES AND EVERYTHING
24 ELSE. OUTSIDE, YOU DON'T MARCH IN THAT GRADUATION. SO, VERY
25 DIFFERENT THAN A PUBLIC SCHOOL. PUBLIC SCHOOL HAS TO TAKE ALL



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1 COMERS AND THAT'S THE WAY IT IS. MY CONCERN HERE IS, ARE WE
2 GOING TO BE CREAMING AS WELL? WE ARE TOLD, ON ONE HAND-- AND I
3 DON'T KNOW THESE LEVELS, SO YOU'RE GOING TO HAVE TO BEAR WITH
4 ME, DR. SANDERS, BECAUSE I'M NOT SURE THAT I UNDERSTAND HOW
5 THIS WORKS. WE ARE TOLD THAT THIS RESIDENTIAL SCHOOL WILL NOT
6 BE DESIGNED FOR CHILDREN IN NEED OF INTENSE BEHAVIORAL,
7 PSYCHIATRIC OR THERAPEUTIC CARE. ALL STUDENTS WILL BE
8 APPROPRIATE FOR COLLEGE PREPARATORY BOARDING SETTING. IN
9 REVIEWING THE DEPARTMENT'S OWN DEFINITION, OUR RCL 11S AND 12,
10 UNDER THE NEW REQUIREMENTS OF GROUP HOMES, THIS WOULD BE A
11 LEVEL 11 AND 12 WOULD HAVE TO SERVE IN THIS. AND, SO, OUR 11
12 AND 12S, AS I UNDERSTAND, AND YOU HELP ME HERE BECAUSE I DON'T
13 KNOW, HAVE SEVERE EMOTIONAL DISORDERS AND SEVERE BEHAVIORAL
14 PROBLEMS, WHICH MAY INCLUDE DELINQUENT BEHAVIOR. THEY'RE
15 SEXUAL VICTIMS OR SEXUAL PREDATORS. THEY REQUIRE EXTENSIVE
16 SOCIAL WORK AND MENTAL HEALTH TREATMENT SERVICES AND REQUIRE
17 BEHAVIORAL INTERVENTION AND REQUIRE INTENSE SUPERVISION. ISN'T
18 THAT A CONFLICT FROM WHAT'S GOING ON HERE? I MEAN, WE'RE BEING
19 PRESENTED SOMETHING BUT THEN, WHEN YOU LOOK AT WHAT THESE
20 LEVELS ARE, IT'S DIFFERENT.

21

22 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR MOLINA, THE DEFINING OF
23 THE 11 AND 12 THAT YOU'RE REFERRING TO IS IN WHAT WE ARE
24 PROPOSING AS A NEW GROUP HOME CONTRACT. HISTORICALLY, THE
25 DEFINING HAS BEEN BASED ON STAFFING LEVELS AND ON THE--



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1 PRIMARILY ON STAFFING LEVELS WITHIN THE FACILITY AND THEN THE
2 PAY THAT THEY RECEIVE TO SUPPORT THOSE STAFFING LEVELS. SO
3 THERE IS NOT CURRENTLY THE KIND OF DEFINING THAT WE'RE
4 PROPOSING WITH THE NEW CONTRACT. THE PROPOSAL THAT I'VE SEEN
5 WOULD REQUIRE YOUTH WHO ARE CURRENTLY SERVED PRIMARILY IN 11
6 AND 12 TO BE SERVED IN A LESS-- FOR THE FINANCIAL PIECE...

7

8 **SUP. MOLINA:** WAIT, WAIT, WAIT. LET'S UNDERSTAND THAT. THE
9 SAVINGS ARE BASED ON 11 AND 12S?

10

11 **DAVID SANDERS:** THAT'S CORRECT. THOSE ARE THE PROJECTED
12 SAVINGS.

13

14 **SUP. MOLINA:** THE SAVINGS ARE BASED ON 11 AND 12S BUT THE
15 POLICY SAYS WE'RE NOT TAKING 11S AND 12S. RIGHT?

16

17 **SUP. BURKE:** MM HM. RIGHT.

18

19 **SUP. MOLINA:** BECAUSE THE STAFFING DOESN'T MATCH IN 11 AND 12.

20

21 **DAVID SANDERS:** SUPERVISOR MOLINA, THE POLICY IN THE PROPOSAL
22 THAT I'VE SEEN WOULD-- REFERS TO THE CURRENT PRACTICE AND
23 THAT'S WHAT WE'RE PROPOSING TO CHANGE IN THE NEW CONTRACT. I
24 ACTUALLY AM NOT SURE HOW THE MATCHING OF YOUTH IN 11 AND 12S



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1 WOULD WORK IN THIS KIND OF SETTING. I JUST DON'T HAVE THAT
2 DETAIL TO KNOW THAT.

3

4 **SUP. MOLINA:** YOU KNOW, I THINK THERE'S SO MANY UNANSWERED
5 QUESTIONS AND THERE'S NO DOUBT ABOUT IT. THIS ACADEMY COULD
6 WELL SERVE A VERY UNIQUE POPULATION AND SERVE THEM WELL BUT WE
7 DON'T KNOW THAT AS YET BECAUSE IT HASN'T BEEN DEFINED, IT
8 HASN'T BEEN SHARED, AND IT ISN'T COMPLETE AND THOROUGH. BUT IT
9 IS VERY CLEAR THAT THERE IS DANGER IN TRYING TO THRUST SERVICE
10 DOLLARS INTO CAPITAL EXPENSE. AND THIS COUNTY SHOULD KNOW,
11 BECAUSE IT HAS LOST A LAWSUIT BASED ON THAT ALREADY ONCE, AND,
12 POTENTIALLY, WE ARE CREATING THAT PROBLEM. NOW, WHETHER, IN
13 FACT, PEOPLE IN SACRAMENTO, AS WELL AS IN THE FEDERAL LEVEL,
14 ARE GOING TO SET ALL THAT ASIDE AND SAY, "OH, NO, BUT THIS IS
15 NEW AND DIFFERENT," THAT'S FINE. THE PROBLEM IS THAT I HAVE TO
16 OPERATE WITH WHAT I HAVE AND, AFTER WATCHING WHAT HAPPENED AT
17 MACLAREN AND HOW GROUP HOMES CONTRIBUTED TO THE ABUSE OF THESE
18 CHILDREN, THE ONLY WAY I WAS TOLD THAT I COULD DO ANYTHING IS
19 THAT I HAD TO STOP THE SHUFFLING AROUND THAT WENT ON. CHILDREN
20 NEED TO BE HELD ACCOUNTABLE. WE NEEDED A WHOLE GROUP-- I MEAN,
21 GROUP HOMES ACCOUNTABLE FOR THE OUTCOMES OF THESE CHILDREN.
22 WHEN I WOULD SEE A 12-YEAR-OLD THAT HAS BEEN IN FIVE GROUP
23 HOMES, WHEN I USED TO SEE A REPORT THAT SAID THAT THEY WERE A
24 FIRE STARTER AND YET, WHEN I LOOK FOR THE BACKUP FOR THAT, I
25 COULDN'T FIND IT, BUT IT WAS A NO-NO FOR EVERY SINGLE GROUP



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1 HOME. NOW THEY WERE ON THE HIGH END. WHEN I WOULD SEE THAT,
2 EVEN THOUGH THEY WERE BEING PAID FOR HIGH END SERVICES, THE
3 MINUTE THIS CHILD HAD AN OUTBURST, HE WAS SENT OFF TO MACLAREN
4 TO SIT WITH OTHER CHILDREN WHO WERE UNBELIEVABLY NEEDY. AND
5 THE ONLY WAY I WAS TOLD WAS THAT I COULD CONTROL THAT WAS BY
6 HOLDING GROUP HOMES ACCOUNTABLE. DAVID, YOU SAT IN THAT ROUND
7 TABLE WITH ME. WE TALKED ABOUT IT FOR WEEKS, MONTHS AT LENGTH,
8 AND THEY SAID WE NEEDED TO TAKE OUR CONTRACTS. WE'RE GOING TO
9 DO THAT. MR. SALTZER CAME UP HERE AND TOLD US, "NO, YOU CAN'T
10 DO THAT." BUT, IN THE END, AGREED BECAUSE HE WANTED TO MAKE
11 SURE THAT THE GROUP HOMES THAT OPERATED WERE OPERATING IN THE
12 BEST INTERESTS OF CHILDREN AND IT'S TOUGH TO CHANGE CONTRACT
13 PROVISIONS. BUT THE REALITY IS THAT I THINK WE ARE ALL TRYING
14 TO MEET THOSE NEEDS. I AM VERY CONCERNED AS TO WHERE THIS IS
15 GOING. I WANTED TO SUPPORT THE WAIVER. I CAN'T SUPPORT IT WITH
16 THIS INCLUSION. I THINK THAT YOU ARE DISMANTLING OUR
17 OPPORTUNITY TO GET CONTROL. AND, AGAIN, ALL BECAUSE YOU'RE
18 CONFUSING THE ISSUES. THIS COULD BE TREATED SEPARATELY. IT
19 COULD BE TREATED SEPARATELY. WHY WE HAVE TO DO IT THIS WAY, I
20 THINK, IS JUST REALLY CREATING A REAL DANGER OF GOING BACK TO
21 A SITUATION WHERE WE'RE NOT GOING TO HAVE CONTROL OF THESE
22 GROUP HOMES WHICH, I THINK, WE NEED TO HAVE. AND THEY ARE--
23 THEY ARE SIGNIFICANTLY IMPORTANT TO US, AS JUST THIS ACADEMY
24 MAY BE. BUT EVERY CHILD WHO IS IN THESE GROUP HOMES IS AS
25 IMPORTANT AS THAT CHILD WHO IS GOING TO GO TO AN ACADEMY. THEY



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1 MAY BE MORE NEEDY, THEY MAY NEED MORE SERVICES, BUT THE FACT
2 THAT WE WOULD SAY THAT NOW WE'RE GOING TO-- I MEAN, I JUST
3 THINK THAT, IF YOU LOOK BACK, WE WERE TOLD HOW TO FIX IT
4 THROUGH THIS CONTRACTING PROVISION AND HOW TO MAKE EVERYTHING
5 TIGHTER. AND NOW WHAT WE'RE DOING IS WE'RE CHANGING IT FROM
6 ONE ACADEMY THAT MIGHT HELP A LOT OF CHILDREN AND I AGREE, GO
7 ON TO A GOOD, SOLID EDUCATION, JUST LIKE MY DAUGHTER NEEDS IT,
8 BUT I WOULD RATHER THAT WE PUT IN A WAIVER OF SOME TYPE. ALLOW
9 US TO USE THIS MONEY TO SEND CHILDREN TO SOME OF THESE PRIVATE
10 ACADEMIES THAT WE HAVE NOW. GRANTED, IT MAY NOT BE BOARD AND
11 CARE, BUT I DON'T KNOW THAT ON THIS BOARD AND CARE IS GOING TO
12 BE DEALING WITH THE KIND OF SEVERELY EMOTIONAL CHILDREN THAT
13 ARE, FOR THE MOST PART, TAKEN CARE OF BY OUR GROUP HOMES AND
14 THAT, UNFORTUNATELY, COST US AN AWFUL LOT OF MONEY. BECAUSE WE
15 HAVE TO HAVE VERY HIGH-END WORKERS THAT ARE WORKING WITH THEM
16 IN VERY INTENSE BEHAVIORAL SITUATIONS THAT NEED TO BE
17 ADDRESSED AND DEALT WITH. SO I WAS SUPPORTIVE OF THE WAIVER AS
18 IS. I CANNOT SUPPORT THE AMENDMENT. AND I WOULD LIKE TO SEE IF
19 WE COULD GO WITH A DIVISION OF THE QUESTION.

20

21 **SUP. KNABE, CHAIR:** OKAY. YOU HAVE A QUESTION AND THEN WE HAVE
22 TWO MEMBERS OF THE PUBLIC.

23

24 **SUP. BURKE:** RIGHT. WHEN YOU-- ARE WE REQUESTING A WAIVER ALSO
25 TO ALLOW REIMBURSEMENT AT THE 12 LEVEL FOR 7S AND CAN YOU



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1 REQUEST THAT FOR ONLY ONE FACILITY? ISN'T THAT A MATTER OF
2 GENERAL POLICY OR ISN'T THAT STATE-- WOULD THE STATE HAVE TO
3 GIVE A WAIVER TO REIMBURSE AT A 12 LEVEL?

4

5 **DAVID SANDERS:** SUPERVISOR BURKE, NO. THE LEVEL THAT A FACILITY
6 IS APPROVED AT IS SEPARATE FROM THE WAIVER AND THE WAIVER
7 PROPOSAL. A FACILITY CAN PROPOSE TO BE APPROVED AT A LEVEL
8 THAT THEY FEEL IS APPROPRIATE.

9

10 **SUP. BURKE:** BUT IF YOU'RE APPROVED AT A 12, DON'T YOU HAVE TO
11 TAKE 12S? NO? TAKE WHOEVER YOU WANT?

12

13 **DAVID SANDERS:** SUPERVISOR BURKE, THAT'S WHAT WE'RE WORKING TO
14 CHANGE IN THE CONTRACT. HISTORICALLY, THERE HAS NOT BEEN THAT
15 CONNECTION, THAT'S THE PROPOSAL FOR THE NEW LANGUAGE.

16

17 **SUP. BURKE:** BECAUSE I TELL YOU, YOU'RE GOING TO HAVE A WAVE OF
18 PEOPLE FROM FOSTER HOMES WHO, IF YOU START SAYING, OKAY, WE'RE
19 GOING TO REIMBURSE AT 12, GIVE SOMEONE \$6,000, BUT THEY'RE
20 GOING TO TAKE \$4,000 CHILDREN, YOU'RE GOING TO GET JUST A WAVE
21 OF PEOPLE SAYING, "I NEED THAT, TOO."

22

23 **DAVID SANDERS:** SUPERVISOR BURKE, THE PROPOSAL OF THE
24 RESIDENTIAL ACADEMY IS THE REVERSE OF THAT. THEY ARE PROPOSING
25 TO TAKE YOUTH, THE PROPOSAL THAT I'VE SEEN, PROPOSING TO TAKE



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1 YOUTH WHO ARE CURRENTLY BEING PAID AT A LEVEL 11 OR 12, AND TO
2 TAKE THEM AT A LEVEL SEVEN.

3

4 **SUP. BURKE:** SO THEY'RE TAKING 11 AND 12S?

5

6 **C.A.O. JANSSEN:** THERE'S NO REQUEST TO WAIVE THE LEVEL.

7

8 **SUP. BURKE:** OKAY. THEY'RE GOING TO TAKE 11 AND 12S, WHO ARE
9 SEVERELY DISTURBED?

10

11 **DAVID SANDERS:** THAT'S THE PROPOSAL, YES.

12

13 **SUP. BURKE:** OKAY. BUT, SEE, I DIDN'T GET THE IMPRESSION. I
14 THOUGHT THEY WERE GOING TO TAKE-- NOT TAKE THE SEVERELY
15 DISTURBED. THEY ARE TAKING THE SEVERELY DISTURBED.

16

17 **SUP. MOLINA:** THAT'S THE CONFLICT IN THEIR PROPOSAL.

18

19 **SUP. BURKE:** ARE THEY? WHICH ONE ARE THEY TAKING? WILL WE HEAR
20 THAT FROM THE PUBLIC? OKAY. ALL RIGHT.

21

22 **SUP. KNABE, CHAIR:** OKAY. MIRIAM KRINSKY AND BRUCE SALTZER, IF
23 YOU'D COME FORWARD PLEASE.

24



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1 **BRUCE SALTZER:** MIRIAM ASKED ME TO SPEAK FIRST SO I'M HAPPY TO
2 DO THAT. GOOD AFTERNOON. I'M BRUCE SALTZER, REPRESENTING THE
3 ASSOCIATION OF COMMUNITY HUMAN SERVICE AGENCIES. A.C.H.S.A.
4 REPRESENTS OVER 70 NONPROFIT, CHILD WELFARE AND COMMUNITY
5 MENTAL HEALTH AGENCIES THROUGHOUT L.A. COUNTY WISHES TO
6 EXPRESS ITS SUPPORT FOR THE TITLE 4-E WAIVER PROPOSAL
7 DEVELOPED BY D.C.F.S. A.C.H.S.A. WISHES TO THANK D.C.F.S. AND
8 PARTICULARLY THE LEAD MANAGER ON THIS PROJECT, JOAN SMITH, FOR
9 THEIR COLLABORATIVE EFFORTS IN DEVELOPING THE WAIVER PROPOSAL.
10 THIS COLLABORATION, WE BELIEVE, HAS STRENGTHENED THE WAIVER
11 DOCUMENT WHICH NOW INCORPORATES LANGUAGE SUPPORTING INCENTIVES
12 FOR CURRENT PROVIDERS TO REDIRECT RESOURCES INTO FRONT END AND
13 CRITICALLY IMPORTANT AFTERCARE SERVICES. CLEARLY, THIS IS THE
14 DIRECTION IN WHICH D.C.F.S. IS MOVING AND A.C.H.S.A.
15 DEFINITELY SUPPORTS THIS EFFORT WITH THE GOAL OF PRESERVING
16 AND MAINTAINING OR REUNITING FAMILIES WHENEVER POSSIBLE. GIVEN
17 THIS DIRECTION, THERE ARE TWO GENERAL COMMENTS THAT WE WOULD
18 LIKE TO MAKE. FIRST, THAT THIS SHOULD NOT BE TAKEN TO DOWNPLAY
19 THE CRUCIAL IMPORTANCE OF A CONTINUUM OF CARE IN TODAY'S CHILD
20 WELFARE SYSTEM, INCLUDING BOTH FOSTER CARE AND GROUP CARE.
21 A.C.H.S.A. AGENCIES PLAY A VITAL ROLE WITHIN THIS SYSTEM AND
22 INCLUDE PROGRAMS THROUGHOUT THE COUNTY PROVIDING THE HIGHEST
23 QUALITY OF CARE. PROGRAMS SUCH AS MARYVALE, UNITED CARE, VIVA
24 FAMILY AND CHILDREN SERVICES, OPTIMIST YOUTH HOMES AND FAMILY
25 SERVICES AND HILLSIDES. GENERAL ATTACKS ON TODAY'S FOSTER CARE



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1 SYSTEM OFTEN ARE BASED ON THE MISDEEDS OF A SMALL FEW. THEY
2 PAINT AN ENTIRE PICTURE OF PROVIDERS SOMETIMES WITH THE SAME
3 BROAD BRUSH. THIS IS CERTAINLY UNFAIR TO THE VAST MAJORITY OF
4 PROVIDERS WHICH DELIVER OUTSTANDING SERVICES. SECOND, WHILE
5 A.C.H.S.A. BELIEVES IN THE IMPORTANCE OF ITS CONTINUUM OF
6 CARE, WE DO HAVE SOME QUESTIONS ABOUT THE ADDITION OF
7 ADDITIONAL OUT-OF-HOME CARE BEDS IN THE PROPOSED ACADEMY.
8 WHILE THIS IS SURELY A WELL- INTENDED PROJECT AND WE CERTAINLY
9 DON'T QUESTION THE MOTIVATION OF ANYONE SUPPORTING IT, WE DO
10 BELIEVE THAT IT REQUIRES ADDITIONAL ANALYSIS AS HAS BEEN
11 DISCUSSED TODAY. RAISING SUCH QUESTIONS AS WHETHER IT IS
12 CONSISTENT WITH THE INTENT OF THE WAIVER TO MOVE FORWARD
13 TOWARD MORE FRONT- END PREVENTIVE SERVICES, WHETHER IT WOULD
14 SAVE OR ACTUALLY COST THE COUNTY MONEY, GIVEN THAT IT DOES
15 APPEAR TO HAVE A DIFFERENT, FAR LESS INVOLVED TARGET
16 POPULATION THAN THE CURRENT LEVEL 12 GROUP HOMES THAT IT IS
17 SUPPOSEDLY DESIGNED TO REDUCE PLACEMENT IN, AND, THIRD,
18 WHETHER THE TARGET POPULATION MIGHT NOT BE BETTER SERVED IN
19 LESS RESTRICTIVE COMMUNITY ALTERNATIVES. IN CLOSING, I'D LIKE
20 TO EMPHASIZE THAT THE WAIVER ITSELF PROVIDES ONLY A BROAD
21 OUTLINE OF THE DIRECTION THAT D.C.F.S. INTENDS TO MOVE AND, AS
22 THE OLD ADAGE GOES, THE DEVIL IS IN THE DETAILS. THERE CAN BE
23 NO QUESTION BUT THAT THERE CONTINUE TO BE A NUMBER OF
24 FUNDAMENTAL DETAILS THAT WILL STILL NEED TO BE WORKED OUT IN
25 IMPLEMENTING THE WAIVER'S BROAD OUTLINE AND, WHILE SUPPORTING,



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1 CERTAINLY, THE WAIVER'S CONCEPTUAL FRAMEWORK, A.C.H.S.A.
2 STANDS READY TO WORK COLLABORATIVELY WITH BOTH D.C.F.S. AND
3 THE COUNTY TO MAKE SURE THAT THE REMAINING DETAILS ARE
4 ADDRESSED IN THE MANNER IN WHICH BEST SERVES FOSTER CHILDREN.
5 THANK YOU.

6

7 **SUP. KNABE, CHAIR:** THANK YOU. THANK YOU, BRUCE. MIRIAM?

8

9 **SUP. MOLINA:** CAN I ASK A QUESTION OF MR. SALTZER?

10

11 **SUP. KNABE, CHAIR:** YES.

12

13 **SUP. MOLINA:** FOR EXAMPLE, IN SOME OF THE GROUP HOMES THAT YOU
14 HAVE LIKE THE OPTIMIST BOYS AND GIRLS CLUB, THEY HAVE, AGAIN,
15 IT'S ALMOST LIKE AN ACADEMY, ISN'T IT, FROM THE STANDPOINT OF
16 HOW THEY OPERATE IT?

17

18 **SUP. KNABE, CHAIR:** THEY HAVE THEIR OWN HIGH SCHOOL.

19

20 **SUP. MOLINA:** YEAH, I KNOW. THAT'S WHY I'M ASKING THE QUESTION.

21

22 **BRUCE SALTZER:** THEY DO HAVE THEIR OWN NON-PUBLIC SCHOOL. THEY
23 ARE A LEVEL 12 FACILITY AND THEY DO TAKE SERIOUSLY INVOLVED
24 CHILDREN.

25



**The Meeting Transcript of
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1 **SUP. MOLINA:** DO WE PERMIT THEM TO USE CAPITAL DOLLARS NOW?

2

3 **BRUCE SALTZER:** I DO NOT BELIEVE THEY USE ANY OF THEIR FUNDING
4 FOR CAPITAL EXPENDITURES.

5

6 **SUP. MOLINA:** RIGHT. SO DO YOU SEE IT IN THIS AMENDMENT THAT
7 NOW THEY WOULD BE ENTITLED TO USE THOSE DOLLARS TO BUILD
8 ADDITIONAL CLASSROOMS FOR THEIR HIGH SCHOOL?

9

10 **BRUCE SALTZER:** I DON'T KNOW IF I COULD ANSWER THAT
11 SPECIFICALLY. I DON'T KNOW IF IT'S-- IT DOESN'T SOUND LIKE
12 IT'S ADDRESSED BEYOND THE SCOPE OF A SINGLE FACILITY. THAT'S
13 THE WAY I UNDERSTAND IT. I DON'T HAVE ALL THE DETAILS.

14

15 **SUP. MOLINA:** WELL, IT SAYS IT WOULD "ALLOW THE STATE TO EXPEND
16 THESE FUNDS FOR RESIDENTIAL ACADEMY TO SUPPORT LIFE SKILLS,
17 INDIVIDUALIZED EDUCATIONAL OPPORTUNITIES AND ENRICHED SERVICES
18 FOR IMPROVED EMANCIPATION OUTCOMES". WOULDN'T THAT BE THE
19 OPTIMIST HOME?

20

21 **BRUCE SALTZER:** WELL, AS I'VE HEARD THE DISCUSSION, MY
22 UNDERSTANDING IS THAT THE INTENTION IS TO NOT HAVE IT NOT
23 APPLY BEYOND A SINGLE FACILITY BUT, AGAIN, I...

24



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1 **SUP. MOLINA:** BUT IT DOESN'T STATE THAT IN THE AMENDMENT.

2 THAT'S WHAT I'M WONDERING. IT DOESN'T SAY THAT.

3

4 **BRUCE SALTZER:** I DON'T KNOW. I CAN'T ANSWER THAT.

5

6 **SUP. YAROSLAVSKY:** WELL, IT DOES MAKE-- I'M HAPPY TO ADD THE
7 WORD "NEW" ACADEMY. AND I WOULD MAKE THAT AMENDMENT JUST TO
8 CLARIFY THAT. BUT THERE IS A REFERENCE IN THE WAIVER ITSELF TO
9 A RESIDENTIAL ACADEMY.

10

11 **BRUCE SALTZER:** THAT'S MY UNDERSTANDING.

12

13 **SUP. YAROSLAVSKY:** THAT IS IN THE PROPOSAL THAT MR. SANDERS HAS
14 MADE TO US.

15

16 **BRUCE SALTZER:** THAT THERE IS AN OPTION TO CONSIDER THAT.
17 THAT'S CORRECT.

18

19 **SUP. YAROSLAVSKY:** ALL THAT WE'RE TALKING ABOUT HERE IS LEAVING
20 US A FLEXIBILITY, AS WE'VE DISCUSSED, TO USE THE DOLLARS FOR
21 CAPITAL BUT, IF WE DON'T USE IT FOR CAPITAL, YOU CERTAINLY
22 COULD USE IT FOR SERVICES AT THIS ACADEMY. AND THE ACADEMY,
23 IT'S A NEW ACADEMY. IT IS NOT ANY EXISTING ACADEMY BUT WE'LL
24 ADD THE WORD. IF VIOLET, JUST ADD THE WORD "NEW" IN FRONT OF
25 IT SO THAT WE CLARIFY THAT.



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1

2 **SUP. MOLINA:** I'D LIKE TO ASK A QUESTION NOW, MR. YAROSLAVSKY.
3 MR. YAROSLAVSKY?

4

5 **SUP. BURKE:** BUT WOULD YOU WANT TO MAKE THAT KIND OF
6 DISTINCTION? I MEAN...

7

8 **SUP. KNABE, CHAIR:** JUST ONE AT A TIME HERE.

9

10 **SUP. BURKE:** I MEAN, IF SOMEONE ELSE IS DOING IT AND DOING IT
11 WELL, SHOULDN'T THEY HAVE ACCESS TO USING-- GETTING-- USING
12 OWNERSHIP INSTEAD OF HAVING TO RENT?

13

14 **BRUCE SALTZER:** WELL...

15

16 **SUP. BURKE:** I MEAN, THAT'S THE WAIVER THAT I'M UNDERSTANDING
17 THAT YOU DON'T HAVE TO-- AND BE ABLE TO PAY INTEREST. I MEAN,
18 THAT WOULD MAKE-- THAT WOULD CERTAINLY BE BENEFICIAL TO
19 CHILDREN. I MEAN, WHY SHOULD IT JUST, AT SOME POINT, YOU HAVE
20 TO ANSWER THIS QUESTION, WHY SHOULD JUST ONE ACADEMY HAVE THE
21 RIGHT TO BE ABLE TO DEDUCT INTEREST, WHEN-- IF THAT'S THE
22 WAIVER, WHY SHOULD JUST ONE ACADEMY-- IF IT'S A CONCEPT, THEN
23 IT SHOULD BE A CONCEPT THAT WE'RE LOOKING AT.

24



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1 **SUP. YAROSLAVSKY:** MADAM, MS. BURKE, THE CONCEPT IS FOR ONE
2 NEW ACADEMY AND, WHILE MR. SANDERS AND MS. MOLINA AND I AND A
3 NUMBER OF OTHER PEOPLE HAVE HAD MULTITUDES OF DISCUSSIONS WITH
4 PEOPLE WHO ARE INTERESTED IN THIS IDEA AND HAVE BROUGHT IT
5 FORWARD, THERE IS NO GUARANTEE ON THEIR PART, AND THEY ARE
6 WELL AWARE OF IT, I SAY IT AGAIN, AND WE SAID IT TO YOU
7 EARLIER, THAT THERE IS NO GUARANTEE THAT, JUST BECAUSE THEY
8 PROPOSED IT, THEY'RE GOING TO BE THE ONES TO DO IT.

9

10 **BRUCE SALTZER:** I UNDERSTAND THAT.

11

12 **SUP. YAROSLAVSKY:** IT'S GOING TO BE A COMPETITION. THAT'S THE
13 ONLY WAY I KNOW HOW TO DO IT AND, IF THEIR PROPOSAL DOESN'T
14 FLY OR IF YOUR PROPOSAL DOESN'T FLY ON ITS MERITS, ONCE WE'VE
15 DECIDED WE WANT TO GO DOWN THAT ROUTE, IT SINKS. THAT'S ALL.
16 AND THIS IS NOT ROCKET SCIENCE.

17

18 **SUP. BURKE:** ALL I'M ASKING YOU IS THIS. ALL I'M ASKING YOU IS
19 ONE QUESTION. IS IT REALLY FAIR TO SAY THAT ONE ACADEMY CANNOT
20 USE INTEREST TO PAY INTEREST OUT OF THE FUNDS TO RECEIVE AND
21 ANOTHER ONE CAN?

22

23 **SUP. YAROSLAVSKY:** I GUESS-- MY ANSWER IS YES BECAUSE WHAT
24 WE'RE TALKING ABOUT IS NEW FACILITY, NOT EXISTING FACILITIES.



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1 AND, I MEAN, IF YOU WANT TO BROADEN IT TO INCLUDE MULTIPLE NEW
2 FACILITIES, I DON'T THINK WE WANT TO DO THAT.

3

4 **BRUCE SALTZER:** I WASN'T MAKING A SPECIFIC PROPOSAL. I WAS
5 COMMENTING...

6

7 **SUP. BURKE:** BUT I MEAN, I JUST DON'T SEE WHAT'S UNIQUE ABOUT
8 NEW. I THINK IT'S-- IT'S NOT NEW. WELL, THIS MAY BE A NEW
9 PLACE YOU WANT TO BUILT UP, BUT...

10

11 **SUP. YAROSLAVSKY:** NO, IT'S A NEW FACILITY...

12

13 **SUP. KNABE, CHAIR:** CAN WE JUST FINISH THE...

14

15 **SUP. BURKE:** OKAY, BUT THERE IS CERTAINLY ONE IN SAN DIEGO, AS
16 WELL.

17

18 **SUP. KNABE, CHAIR:** ...THE PUBLIC TESTIMONY FIRST AND THEN WE
19 CAN CONTINUE TO DEBATE THIS.

20

21 **SUP. BURKE:** YES. OKAY.

22

23 **SUP. ANTONOVICH:** LET'S HEAR FROM THE BAR.

24

25 **SUP. MOLINA:** BUT IT'S ALONG-- BUT... MR. KNABE?



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1

2 SUP. KNABE, CHAIR: YES.

3

4 SUP. MOLINA: AGAIN, MS. BURKE'S QUESTION IS BASICALLY THE
5 QUESTION I HAD WHICH IS-- AND I'LL DIRECT IT NOW TO MR.
6 YAROSLAVSKY, SINCE HE WANTS TO ANSWER IT. IT'S THE SAME ISSUE,
7 AGAIN. HERE YOU HAVE THE OPTIMIST CLUB WHO'S BEEN DOING THIS
8 WELL AT THIS LEVEL FOR A LONG PERIOD OF TIME. NOW, WHY WOULD
9 YOU WANT TO SAY ONLY ANY NEW FACILITY? WHY NOT SOMEONE WHO HAS
10 GOT A ROOTED TRADITION AND GOOD OUTCOMES NOT BE ELIGIBLE TO
11 BLEND THEIR SERVICE DOLLARS WITH THEIR CAPITAL DOLLARS?

12

13 SUP. YAROSLAVSKY: I THINK THE OPTIMIST CLUB WOULD BE CERTAINLY
14 WELCOME TO, AS I ENVISION IT, TO COMPETE FOR AN R.F.P. TO
15 BUILD A NEW FACILITY. BUT IT IS NOT INTENDED, AND I'LL JUST BE
16 VERY CANDID, IT'S NOT INTENDED TO SUPPLEMENT, IN TERMS OF THE
17 CAPITAL COSTS, ANY EXISTING FACILITY. IF THEY'RE DOING A GREAT
18 JOB, GOD BLESS 'EM. WE SHOULD TRY TO-- THIS IS AN ATTEMPT TO
19 LEVERAGE MORE SUCCESSFUL-- ANOTHER SUCCESSFUL FACILITY AND
20 THAT'S WHAT IT IS. IT'S NO MORE THAN THAT. IT'S NOT 50 NEW
21 FACILITIES, IT'S NOT TO USE MONEY FOR EXISTING FACILITIES,
22 WHICH WOULD OPEN THE KINDS OF ISSUES THAT YOU RAISED IN YOUR
23 EARLIER CONVERSATIONS ABOUT ABUSE AND THAT SORT OF THING. SO
24 IT'S FOCUSED ON ONE AND IT'S LEGITIMATE. WE'VE GOT TO DECIDE,
25 NOT TODAY, BUT WE'RE GOING TO HAVE TO DECIDE DOWN THE LINE HOW



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1 WE WANT TO DO IT OR WHETHER WE WANT TO DO IT BUT, SINCE THE
2 SUBMISSION IS GOING TO BE MADE NOW, IT WAS MY FEELING AND MR.
3 ANTONOVICH'S FEELING, AND IT'S MY HOPE, YOU KNOW, THAT THE
4 REST OF THE BOARD FEELS THIS WAY, LEAVE THE OPTION OPEN TO
5 YOU. IF WE DON'T LIKE IT, IF IT DOESN'T WORK OUT, IF ALL OF
6 THESE QUESTIONS ARE ANSWERED UNSATISFACTORILY, THEN TUBE IT.
7 THERE'S NO COMMITMENT THAT WE HAVE TO GO FORWARD AND THAT WAS
8 A QUESTION I ASKED OF THE STAFF AS LATE AS YESTERDAY IS JUST
9 BECAUSE WE INCLUDE THIS IN THE WAIVER DOESN'T MEAN WE'RE
10 OBLIGATED TO DO IT, WHICH WAS MY CONCERN VIS-A-VIS THE OLD
11 HEALTH WAIVERS. IT'S SIMPLY ENABLING AND THEN WE CAN DEAL WITH
12 THE DETAILS-- I WOULDN'T EVEN SAY THE DETAILS, THE MACRO
13 PICTURE BECAUSE THERE ARE A LOT OF QUESTIONS. I HAVE A LOT OF
14 THE SAME QUESTIONS YOU HAVE ABOUT THIS. I THINK, YOU KNOW,
15 SOMETIMES WHEN SOMEBODY COMES TO ME AND SAYS, YOU KNOW, YOU'RE
16 SPENDING A HUNDRED THOUSAND DOLLARS A YEAR ON A KID AND WE CAN
17 DO IT FOR 30,000 A YEAR, IF IT'S TOO GOOD TO BE TRUE,
18 SOMETIMES IT MAY BE, YOU KNOW, UNTRUE. AND SO I WANT TO SEE
19 ALL OF THIS AND NOT IN A ONE-PAGER BUT IN A SOPHISTICATED
20 ANALYSIS THAT IS VETTED THROUGH OUR STAFF AND OUR PEOPLE NEED
21 TO BE BEHIND IT. AND, IF THEY'RE NOT, AND IF THE BOARD ISN'T,
22 THEN IT'S NO HARM, NO FOUL. BUT IF WE DO THINK IT'S A GOOD
23 IDEA AND IT DOES-- AND WE DO END UP GOING TO AN R.F.P. AND WE
24 GET SOME GOOD PROPOSALS, THEN AT LEAST WE'VE GOT AN ABILITY--
25 WE HAVE A TOOL, AMONG MANY, AND I THINK MR. KNABE ASKED A



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1 QUESTION EARLIER. THIS IS NOT THE ONLY TOOL FOR CAPITAL MONEY
2 BUT AT LEAST IT'S A TOOL THAT WE'LL HAVE AVAILABLE TO US THAT
3 WILL NOT BE FORECLOSED. THAT'S ALL. I AM NOT COMMITTED TO THIS
4 IDEA LET ALONE ANY PARTICULAR-- AND I KNOW THERE'S BEEN A
5 PARTICULAR GROUP THAT'S BEEN PUSHING IT. I'M NOT COMMITTED TO
6 THE GROUP AND I'M NOT EVEN COMMITTED TO THE IDEA, ALTHOUGH I
7 AM ATTRACTED TO THE IDEA, AS A LOT OF PEOPLE ARE, BECAUSE IT
8 HAS SOME RESONANCE. NOW, OBVIOUSLY, IT NEEDS TO BE VETTED AND
9 FLUSHED OUT-- FLESHED OUT OR FLUSHED OUT AS THE CASE MAY BE.

10 [LAUGHTER]

11
12 **SUP. MOLINA:** BUT, MR. SALTZER, YOU WOULD AGREE THAT THERE ARE
13 PEOPLE-- THIS IS NOT, I MEAN, THIS JUST DIDN'T JUST LAND ON
14 THE PLANET. THERE HAVE BEEN PEOPLE DOING THIS WORK IN A
15 RESIDENTIAL SETTING AND HAVE BEEN DOING VERY EFFECTIVE
16 OUTCOMES. AND I GUESS WHAT WE'RE TRYING TO SAY HERE IS THAT,
17 UNDER THESE PROVISIONS, THEY'VE BEEN ABLE TO GET TO GOAL AND
18 THERE WOULD BE AN OPPORTUNITY, FOR EXAMPLE, THE OPTIMIST HOME.
19 I MEAN, IT'S NOT DEFINED AND THERE'S NO DOUBT ABOUT IT. AND,
20 MR. YAROSLAVSKY, YOU KEEP TELLING US IT IS, BUT IT'S NOT. AND
21 I WANT THESE OPTIONS AS WELL. BUT I ASKED, FROM THE VERY
22 BEGINNING, AS TO WHETHER, IN FACT, WE WERE TALKING ABOUT
23 CAPITAL DOLLARS GOING INTO-- FROM OUR SERVICE DOLLARS AND THAT
24 IS THE TROUBLING PART OF IT BECAUSE THAT IS WHAT WE HAVE
25 ALWAYS HELD AS A STANDARD FOR MANY OF THESE GROUP HOMES AND



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1 WHERE SOME OF THE ABUSES HAVE BEEN THAT YOU DON'T SUPPORT,
2 EITHER. AND-- BUT I WOULD HATE TO SAY THAT IT HAS TO BE A
3 BRAND-NEW STANDALONE BUILDING WHEN YOU SEE THAT SOMEBODY WHO
4 IS DOING A GOOD JOB, AND YOU CAN SEE THAT THE OPTIMIST COULD
5 INCLUDE 60 MORE CHILDREN IF YOU COULD BUILD THREE MORE
6 CLASSROOMS AND MAYBE ANOTHER DORM, WHY SHOULDN'T THEY BE
7 ENTITLED TO IT? SO I THINK THAT WE'RE SAYING WE HAVEN'T
8 DECIDED BUT THEN, EVERY SO OFTEN, WHEN YOU ASK QUESTIONS, IT
9 SEEMS LIKE IT'S DECIDED. IT'S NOT FOR THEM. ONLY IF IT'S NEW.
10 SO, AGAIN, THAT'S WHAT'S SO TROUBLING ABOUT THIS AND I GUESS
11 IT'S LIKE ANYTHING ELSE. THE PEOPLE WHO ARE PROMOTING IT, I
12 GUESS, FELT THAT THEY COULD DO IT BY ONLY PICKING OFF A COUPLE
13 OF SUPERVISORS AND SHARING IT WITH THEM AND NOT THE REST OF
14 US. AND THAT'S WHAT TROUBLES ME THE MOST. THAT'S WHAT TROUBLES
15 ME THE MOST. AND I GOTTA TELL YOU. YOU LOOK AT THOSE NUMBERS
16 AND THOSE STATISTICS UNDER THE S.P.A.S AND MOST OF THESE
17 CHILDREN ARE COMING OUT OF OUR DISTRICTS AND, AS A COURTESY TO
18 SOME OF US WHO CARE, I THINK IT SHOULD HAVE BEEN SHARED. AND,
19 IF YOU THINK THAT YOU CAN GO ROUND ON A CONSTANT BASIS AND
20 DISMISS ME, I WANT YOU TO KNOW THAT THAT CAN'T HAPPEN AROUND
21 HERE. IT'S BEEN DONE BEFORE. THERE ARE FIVE OF US AND IT'S
22 REALLY UNFORTUNATE THAT THIS WAIVER MAY GO FORWARD WITHOUT
23 HAVING THE CONSENSUS OF THE BOARD. AND IT'S A SHAME THAT THAT
24 IS WHAT'S HAPPENED HERE BUT THERE ARE A LOT OF UNANSWERED
25 QUESTIONS AND SOME PEOPLE LIKE TO PUSH IT UP AGAINST THE WALL



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1 AND LEAVE IT THAT WAY. BUT I AM A SUPERVISOR WHO,
2 UNFORTUNATELY, REPRESENTS MANY OF THESE ABUSED CHILDREN, MANY
3 OF THESE CHILDREN WHO NEED THESE SERVICES AND, MORE
4 IMPORTANTLY, MOST OF THE CHILDREN WHO NEED THESE OUTCOMES. BUT
5 I WOULD HAVE LIKED SOME ANSWERS ALONG THE WAY INSTEAD OF BEING
6 TOLD.

7

8 **SUP. KNABE, CHAIR:** OKAY. MIRIAM, AND THEN ANDREW BRIDGE SIGNED
9 UP. ANDREW, IF YOU'D COME FORWARD. I'D JUST ADD THAT THE
10 OPTIMIST ARE IN THE MIDDLE OF AN EXPANSION CAMPAIGN BUT IT'S
11 ALL PRIVATE DOLLARS.

12

13 **SUP. ANTONOVICH:** AND, ALSO, THERE ARE MORE CHILDREN IN QUALITY
14 HOMES AVAILABLE, THERE ARE MORE CHILDREN, AND THIS IS AN
15 ATTEMPT TO FIND MORE FACILITIES FOR THESE CHILDREN. HILLSIDE,
16 FLORENCE CRITTENTON, FIVE ACRES, YOU CAN GO DOWN THE LIST,
17 HAVE DONE AN INCREDIBLE JOB. MACKINLEY HOMES, INCREDIBLE JOBS,
18 AND NOW WE CAN HAVE ANOTHER ONE, WHICH THE OTHER OPERATORS
19 HAVE THE OPPORTUNITY TO PARTICIPATE IN AN R.F.P. BUT WE ARE
20 TRYING TO BRING MORE CHILDREN IN THE SYSTEM WHO ARE GRADUATING
21 EACH YEAR BY BEING EMANCIPATED AT 18 INTO THE COMMUNITY
22 WITHOUT ANY GOOD, SOLID MENTORING OR EDUCATION AND THIS IS AN
23 ATTEMPT TO EXPAND THOSE OPPORTUNITIES FOR THESE CHILDREN, NOT
24 TO TAKE AWAY FROM THOSE WHO ARE RECEIVING QUALITY CARE BUT



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1 IMPROVING QUALITY CARE FOR CHILDREN WHO ARE NOT RECEIVING IT
2 TODAY, PERIOD.

3

4 **SUP. MOLINA:** MIRIAM?

5

6 **MIRIAM KRINSKY:** GOOD AFTERNOON. MEMBERS OF THE BOARD, HAVING
7 HEARD THE DISCUSSION TODAY, LET ME OFFER TWO OBSERVATIONS AND
8 THEN MAKE SOME GENERAL COMMENTS. THE FIRST OBSERVATION IS, I
9 THINK, FROM WHAT WE'VE HEARD TODAY, IT'S CLEAR THAT THE ISSUE
10 OF THE ACADEMY IS NOT AN EASY QUESTION AND THAT THERE ARE
11 OBVIOUSLY DIVERGENT VIEWS BUT THE SECOND OBSERVATION I'D LIKE
12 TO MAKE IS THAT I'VE NOT HEARD A SINGLE MEMBER OF THE BOARD
13 EXPRESS ANY RESERVATION AT ALL WITH THE BIGGER PICTURE AND THE
14 IMPORTANCE OF THE WAIVER. AND I BELIEVE, SUPERVISOR MOLINA, IT
15 WAS YOUR SUGGESTION THAT PERHAPS THERE WOULD BE A WAY TO
16 DIVIDE THE QUESTION SO THAT, AS THIS MOVES FORWARD, AND I
17 THINK WE'RE ALL LOOKING FORWARD TO WORKING TOGETHER WITH THE
18 COUNTY AND TO SEEING IT MOVE FORWARD, THERE CAN BE NO DOUBT IN
19 THE MINDS OF THE STATE AND THE FEDERAL GOVERNMENT THAT EVERY
20 MEMBER OF THIS BOARD SUPPORTED THE IMPORTANCE OF DOING
21 BUSINESS DIFFERENTLY AND PROCEEDING WITH THE FEDERAL WAIVER.
22 IN THAT REGARD, ECHOING MR. SALTZER'S COMMENTS AND THE
23 COMMENTS OF OTHERS, IT'S CLEAR THAT WE HAVE TO CHANGE THE WAY
24 WE DO BUSINESS. THE DISCUSSION YOU HAD ON THE EARLIER AGENDA
25 ITEM MAKES CLEAR THE EXTENT TO WHICH WE'RE NOT DOING RIGHT BY



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1 CHILDREN IN OUR COUNTY. THERE'S NO DOUBT BUT THAT WE REMOVE
2 TOO MANY CHILDREN FROM THE HOME. WE SEPARATE CHILDREN FROM
3 SIBLINGS TOO OFTEN. WE ACCEPT CHILDREN WHO LIVE LIFE IN IN
4 FOSTER CARE AND GROW UP IN FOSTER CARE, IN MOTION, MOVING FROM
5 PLACEMENT TO PLACEMENT, FROM SCHOOL TO SCHOOL. AND,
6 UNFORTUNATELY, BY VIRTUE OF THAT STARTING POINT, WE HAVE A
7 SYSTEM THAT IS SO OVERTAXED THAT WE'RE NOT ABLE TO PAY
8 ATTENTION TO THE CHILDREN AND FAMILIES THAT MOST NEED OUR
9 ATTENTION. WHAT THIS WAIVER PROVIDES TO THE BIGGEST FOSTER
10 CARE SYSTEM IN THE UNITED STATES IS THE OPPORTUNITY TO GET
11 AHEAD OF THE CURVE IN REGARD TO A NATIONAL ISSUE AND TO LEAD
12 THE WAY WHEN IT COMES TO INNOVATION. THIS WAIVER ENABLES LOS
13 ANGELES AND THE STATE TO FREE ITSELF FROM THE FEDERAL STRAIGHT
14 JACKET THAT FUNDING STREAMS CURRENTLY IMPOSE UPON US. NO
15 LONGER WOULD FUNDING FLOW TO THE COUNTY PREMISED ON THE NOTION
16 THAT WE HAVE TO TAKE CHILDREN AWAY FROM THE HOME AND PUT THEM
17 IN OUT-OF-HOME PLACEMENT BEFORE WE'RE WILLING TO SUPPORT THEIR
18 NEEDS AND THE NEEDS OF THEIR FAMILY. WE NEED TO SEIZE THIS
19 OPPORTUNITY AND MOVE FORWARD, WHATEVER OUR VIEWS MAY BE ON
20 THIS ONE PARTICULAR ISSUE. ON A NATIONAL LEVEL, WHAT WE'VE
21 SEEN IN THE COMMENTS RECENTLY TO CONGRESS OF THE CHAIRMAN OF
22 THE PEW COMMISSION, A BIPARTISAN GROUP THAT INCLUDES SOME
23 TREMENDOUSLY KNOWLEDGEABLE AND PRESTIGIOUS INDIVIDUALS, IN
24 RECENT COMMENTS THAT WERE MADE BY CHAIRMAN BILL FRANZEL TO
25 CONGRESS, HE OBSERVES THAT THERE IS, "UNIVERSAL



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1 DISSATISFACTION WITH CURRENT STRUCTURES OF FEDERAL FUNDING,
2 AND THAT THOSE FUNDING STRUCTURES ARE NOT ONES THAT ARE
3 RATIONAL". HE ALSO OBSERVED THAT "THERE'S A DIRE NEED FOR
4 GREATER STATE FLEXIBILITY", WHICH IS WHAT THIS WAIVER SEEKS TO
5 BRING ABOUT. THIS WILL BE A CRITICAL INGREDIENT IN TURNING THE
6 CORNER AND DOING RIGHT BY CHILDREN AND FAMILIES IN OUR SYSTEM.
7 IT ENABLES US TO LOOK AT THE INDIVIDUAL NEEDS OF CHILDREN AND
8 THEIR FAMILIES, ONE CHILD AT A TIME. AND, WHEN IT'S POSSIBLE,
9 TO KEEP YOUTH REMAINING AT HOME AND ANCHORED TO THEIR
10 FAMILIES, TO TAILOR SERVICE NEEDS TO THE NEEDS OF EACH
11 INDIVIDUAL CHILD AND, BY VIRTUE OF THAT, THE CHILDREN'S LAW
12 CENTER AND, ON BEHALF OF OUR 20,000 YOUNG, ABUSED AND
13 NEGLECTED CLIENTS IN FOSTER CARE, SUPPORT THIS FORWARD MOTION
14 AND ARE WILLING AND INTERESTED IN WORKING WITH THE COUNTY AND
15 THE BOARD TO MOVE FORWARD AS WE PURSUE THIS WITH THE STATE AND
16 ENCOURAGE THE STATE NOT TO DELAY ACTION AND TO MOVE FORWARD
17 QUICKLY SO THAT THIS CAN BE PUT IN LINE AS ONE OF THE MORE
18 SIGNIFICANT WAIVER PROPOSALS THAT OUR FEDERAL GOVERNMENT WILL
19 BE CONSIDERING.

20

21 **ANDREW BRIDGE:** MY NAME IS ANDREW BRIDGE AND I AM PRESIDENT OF
22 LOS ANGELES APPLESEED. I'D BE HAPPY TO ANSWER QUESTIONS AS
23 BEST AS I CAN HELP THIS BOARD IN REGARD TO THE PROPOSAL TO THE
24 RESIDENTIAL ACADEMY. I CAN TELL YOU THAT I WOULD ECHO WHAT
25 SUPERVISOR YAROSLAVSKY HAS SAID IN THAT THIS IS ONLY ONE



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1 PROPOSAL, THAT THIS IS A GENERAL CONCEPT WHICH WOULD BE
2 AVAILABLE TO ALL PEOPLE UNDER A REQUEST FOR PROPOSALS IN AN
3 EFFORT TO DO THE VERY BEST FOR OUR KIDS. SO, PLEASE, WHY DON'T
4 I GO AHEAD AND ANSWER SPECIFIC QUESTIONS.

5

6 **SUP. MOLINA:** DID YOU ASK THE QUESTION WITH REGARD TO YOUR
7 DOCUMENT THAT SAYS VERY CLEARLY ON IT, "HOWEVER, THIS
8 RESIDENTIAL SCHOOL WILL NOT BE DESIGNED FOR CHILDREN IN NEED
9 OF INTENSIVE BEHAVIORAL, PSYCHIATRIC OR THERAPEUTIC CARE. ALL
10 THE STUDENTS WILL BE APPROPRIATE FOR COLLEGE PREP BOARDING
11 SETTING."

12

13 **ANDREW BRIDGE:** YES.

14

15 **SUP. MOLINA:** SO THIS WILL NOT ACCEPT ANY LEVEL 11 CHILDREN?

16

17 **ANDREW BRIDGE:** NO, THAT IS NOT THE CASE. I THINK IT'S
18 IMPORTANT, SUPERVISOR MOLINA, AND I THINK IT'S IMPORTANT FOR
19 THIS BOARD TO UNDERSTAND THE NATURE OF CHILDREN WHO ARE
20 CURRENTLY PLACED AND DR. SANDERS ALLUDED TO THIS, AT LEVEL 11
21 AND LEVEL 12 FACILITIES. THERE ARE TWO POINTS TO THAT. NUMBER
22 ONE, THE ASSESSMENT PROCESS THAT CURRENTLY IS UNDERTAKEN FOR
23 THOSE CHILDREN MEANS THAT THEY OFTEN DO NOT REQUIRE THE LEVEL
24 OF INTENSIVE CARE SERVICES THAT ARE BEING PROVIDED FOR THEM AT



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1 AN 11 AND 12 BASIS. THE OTHER THING THAT I THINK IS IMPORTANT
2 HISTORICALLY...

3

4 **SUP. MOLINA:** SO WAIT, WAIT, WAIT, WAIT, WAIT. I UNDERSTAND
5 THAT. SO THAT MEANS YOU WOULDN'T GET REIMBURSEMENT FOR 11 AND
6 12S?

7

8 **ANDREW BRIDGE:** NO, WE WOULD NOT. WE'D GET REIMBURSEMENT AT A
9 LEVEL 7.

10

11 **SUP. MOLINA:** SO YOU'D GET REIMBURSEMENT AT A LEVEL 7 BUT
12 YOU'RE GOING TO ACCEPT 11 AND 12 CHILDREN?

13

14 **ANDREW BRIDGE:** WE WOULD ACCEPT CHILDREN WHO ARE CURRENTLY AT
15 11 AND 12S WHO DO NOT NEED TO BE AT THAT LEVEL AND INTENSITY
16 OF CARE.

17

18 **SUP. MOLINA:** IN YOUR FINANCING SOMEWHERE ELSE ON THIS, I
19 THOUGHT THAT WAS THE PREMISE OF THE DOLLARS?

20

21 **ANDREW BRIDGE:** NO, THE PREMISE OF THE DOLLARS IS THAT WE ARE
22 ABLE-- THAT, UNDER THIS ONE PROPOSAL AND, AGAIN, I REALLY WANT
23 TO ECHO SUPERVISOR YAROSLAVSKY'S STATEMENT, THIS IS JUST ONE
24 PROPOSAL.

25



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1 **SUP. MOLINA:** I UNDERSTAND BUT THE COST SAVINGS THAT YOU...

2

3 **ANDREW BRIDGE:** THE COST-- YEAH, IF I CAN. THE COST SAVINGS ARE
4 THAT WE WOULD SERVE THESE CHILDREN AT A LEVEL 7 WHO ARE
5 CURRENTLY BEING SERVED AT A LEVEL 12. NOW, I CAN TELL YOU WHAT
6 THE DIFFERENCE ON THAT ON A PER CHILD BASIS IS, THE DIFFERENCE
7 IN COST BETWEEN A LEVEL 7 AND A LEVEL 12 ON 4-E DOLLARS ALONE.
8 A LEVEL 7 IS AN ANNUAL REIMBURSEMENT OF \$44,000. FOR AN 11,
9 THAT IS \$62,000 AND, FOR A 12, IS \$67,000. IT'S IMPORTANT TO
10 KNOW THAT, IN LOS ANGELES COUNTY, WELL OVER HALF OF ALL GROUP
11 HOMES OPERATE AT AN 11 OR 12. THERE IS ONE OTHER POINT THAT I
12 THINK IS IMPORTANT TO UNDERSTAND AND THAT IS, THE CHILDREN WHO
13 ARE CURRENTLY AT AN 11 OR 12 NEED NOT BE THERE FOR THE REST OF
14 THEIR LIVES. THAT ONE CRITICAL COMPONENT OF SOCIAL WORK IS THE
15 ABILITY TO STEP DOWN CHILDREN, DOWN THROUGH LOWER LEVELS, SO
16 THAT THEY CAN ACHIEVE BETTER OUTCOMES IN THE FUTURE.

17

18 **SUP. MOLINA:** BUT, MR. BRIDGE, LET'S STAY WITH WHAT YOU JUST
19 SAID. MAYBE I'M CONFUSED COMPLETELY AGAIN. I UNDERSTOOD THAT'S
20 HOW YOU PAY THE DOLLARS. THAT'S HOW YOU PAY THE BOND OFF.

21

22 **ANDREW BRIDGE:** IF I UNDERSTAND WHAT THE QUESTION IS. WHAT YOU
23 HAVE IS A RESIDENTIAL ACADEMY WHICH WOULD OPERATE AT A
24 REIMBURSEMENT LEVEL OF AN RCL-7. WHAT WE ARE SAYING IS, THERE
25 ARE CHILDREN WHO ARE CURRENTLY AT RCL-11 AND 12 PLACEMENTS WHO



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1 CAN BE VERY WELL SERVED, PRODUCE EXCELLENT OUTCOMES, AT A
2 LOWER RATE.

3

4 **SUP. MOLINA:** SO YOU'RE SAYING, THEN, THAT, IN THE ASSESSMENT
5 THAT'S DONE, NOW YOU'RE ALSO CHANGING THE LEVEL UNDER THIS
6 WAIVER? IS THIS RIGHT NOW-- AND I DON'T KNOW ENOUGH ABOUT
7 THESE LEVELS, THIS IS A NEW ONE TO ME, SO IS IT JUST A
8 REIMBURSEMENT FACTOR OR IS IT A SUPERVISION FACTOR, A QUALITY
9 OF PSYCHIATRIST FACTOR? MR. SALTZER WOULD PROBABLY KNOW
10 BETTER.

11

12 **BRUCE SALTZER:** MY UNDERSTANDING IS THAT THE RATE SETTING IS
13 BASED ON STAFFING LEVEL AND QUALIFICATIONS OF THE STAFF WHICH
14 ARE MUCH MORE INTENSE FOR THE HIGHER INTENSITY NEEDS OF
15 CHILDREN.

16

17 **SUP. MOLINA:** SO THIS WAIVER...

18

19 **BRUCE SALTZER:** SO ONE THING-- YEAH, I'M SORRY. THE WAY, AT
20 LEAST, YOU DESCRIBED THE-- WHAT YOU HAD SAID BEFORE IN TERMS
21 OF-- AND I DON'T REMEMBER EXACTLY THE TERMS OF THE TYPE OF
22 CHILDREN...

23



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1 **SUP. MOLINA:** IT SAID, "HOWEVER, THIS RESIDENTIAL WILL NOT BE
2 DESIGNED FOR CHILDREN WHO NEED INTENSE, BEHAVIORAL,
3 PSYCHIATRIC OR THERAPEUTIC CARE.

4

5 **BRUCE SALTZER:** THOSE ARE CHILDREN IN LEVEL 12S. THAT IS ONE
6 STATEMENT HE MADE THAT I DO DISAGREE WITH, THAT-- I MEAN,
7 OPTIMIST IS A LEVEL 12 GROUP HOME AND THEY DO TAKE SEVERELY
8 INVOLVED CHILDREN. I MEAN, THAT'S JUST SOMETHING THAT IS...

9

10 **SUP. MOLINA:** BUT UNDER YOUR CONTRACT, AREN'T YOU MANDATED? I
11 MEAN, AT LEAST THE CONTRACTS, WE'RE TRYING TO GET THAT, IF WE
12 HAVE THAT LEVEL OF CHILD, THEN YOU HAVE TO PROVIDE THAT LEVEL
13 OF SERVICE. CORRECT?

14

15 **BRUCE SALTZER:** THERE IS A LEVEL OF-- -AGAIN, YES, THE RATE
16 STRUCTURE IS BASED ON AN INTENSITY LEVEL OF STAFFING AND
17 EDUCATION AND TRAINING THAT IS NEEDED TO BE COMMENSURATE WITH
18 THE LEVEL OF CHILDREN THAT ARE PLACED THERE. THAT IS CORRECT.

19

20 **SUP. MOLINA:** SO, MR. BRIDGE, WHAT YOU'RE SAYING IS YOU WILL
21 TAKE THESE CHILDREN, WHO ARE 11 AND 12, AND YOU WILL PUT THEM
22 AT A LOWER LEVEL OF SERVICE BUT ASSURE US THAT THE OUTCOMES
23 WOULD BE THE SAME. WHICH IS-- I COULD UNDERSTAND THAT AS
24 BEING-- I MEAN, YOU'RE RIGHT, THAT'S THE WHOLE IDEA OF THE
25 WAIVER IS TO CUSTOMIZE THE SERVICES FOR THE NEEDS OF THE CHILD



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1 NOT TO FIT INTO BUREAUCRATIC LITTLE PEGS THAT THE FEDS AND THE
2 STATE HAVE PUT TOGETHER.

3

4 **ANDREW BRIDGE:** SUPERVISOR MOLINA, THAT'S EXACTLY RIGHT AND I
5 THINK THAT-- AND THE WAY I WOULD PUT IT IS-- IN TOTAL
6 AGREEMENT WITH YOU, IS THAT, WHEN YOU'RE TALKING ABOUT AN 11
7 OR 12 IN THIS INSTANCE, REALLY WHAT YOU'RE TALKING ABOUT IS
8 THE LEVEL OF THE GROUP HOME, NOT NECESSARILY THE LEVEL OF THE
9 CHILD.

10

11 **SUP. MOLINA:** I UNDERSTAND AND THAT IS THE ISSUE THAT KEEPS
12 TROUBLING ME BECAUSE I'M NEGOTIATING WITH THE GROUP HOMES
13 RIGHT NOW AND THAT IS ONE OF THE NEGOTIATION ISSUES THAT I'M
14 CONCERNED ABOUT. BECAUSE, VERY FRANKLY, THERE HAVE BEEN SOME
15 LEVEL-- SOME OF THESE HIGH-END LEVELS THAT WEREN'T PROVIDING
16 THIS CARE. WE'RE REIMBURSING THEM AND THEY WERE DISMISSING
17 CHILDREN AND NOT PROVIDING PSYCHIATRIC, THERAPEUTIC
18 ASSISTANCE. INSTEAD, JUST SHOVELING THEM OFF TO MACLAREN WHEN
19 IT WAS AVAILABLE, OR TO METRO. THAT WAS ABUSIVE.

20

21 **ANDREW BRIDGE:** I AGREE WITH YOU.

22

23 **SUP. MOLINA:** AND SO THAT DOES-- I THINK IT DOES SEND DIFFERENT
24 MESSAGES HERE. THAT'S WHAT I'M TRYING TO UNDERSTAND WITH ALL
25 THESE DIFFERENT LEVELS. IT IS A SCRAMBLE OF A LOT OF STUFF AND



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1 I THINK THAT'S WHY IT'S SO PREMATURE IN THIS PROCESS TO
2 UNDERSTAND. AGAIN, ACADEMY SOUNDS WONDERFUL, PREP SCHOOLS ARE
3 WONDERFUL, BUT, YOU KNOW, LET'S NOT CONFUSE IT, AND, UNDER
4 THESE GROUP HOMES, PARTICULARLY IN THE INTENSE CARE THAT SOME
5 OF THESE GROUP HOMES NEED TO PROVIDE, AND, AGAIN, WE NEED TO
6 TRUST THEY PROVIDE IT. ALL WE CAN SET IS THE DEFINITIONS OF
7 WHAT A CHILD THAT WE ASSIGN THIS LEVEL SHOULD HAVE THE
8 FOLLOWING SERVICES. WHETHER THEY NEED ALL OF IT, I DON'T KNOW.
9 YOU KNOW, THE REALITY IS I DON'T KNOW. THE IDEA WOULD BE THAT
10 WE WOULD CUSTOMIZE A LEVEL OF SERVICES THAT EACH CHILD GETS.
11 THAT'S WHAT WE WERE TOLD UNDER WRAPAROUND WAS ALSO GOING TO BE
12 AVAILABLE BUT, EVERY TIME WE LOOK UNDER WRAPAROUND, THAT'S NOT
13 NECESSARILY THERE, EITHER, UNFORTUNATELY. SO I APPRECIATE, I
14 APPRECIATE THE CUSTOMIZING AND I APPRECIATE THE OUTCOMES THAT
15 YOU'RE LOOKING AT BUT IT DOES NOT DEFINE IT WELL ENOUGH WITHIN
16 THE FRAMEWORK OF HOW WE'VE BEEN TRYING TO HOLD THESE CONTRACTS
17 IN LINE. AND THOSE ARE SOME - THAT IS THE QUESTION I HAVE
18 THAT'S STILL, I THINK, IS SORT OF OPEN-ENDED ON IT.

19

20 **SUP. KNABE, CHAIR:** OKAY. ZEV AND THEN YVONNE. THE QUESTION I
21 WOULD HAVE, THOUGH, JUST ANDREW.

22

23 **ANDREW BRIDGE:** YES?

24



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1 **SUP. KNABE, CHAIR:** WHAT-- WITH THAT OBLIGATION, AND, YOU
2 KNOW, YOU'RE TALKING ABOUT 11 OR 12, OR, YOU KNOW, WHAT
3 HAPPENS THEN IF THE SAVINGS ARE NOT ACHIEVED?

4

5 **ANDREW BRIDGE:** WELL, THE SAVINGS ARE ACHIEVED-- TO UNDERSTAND
6 YOUR QUESTION. THE SAVINGS ARE ACHIEVED BECAUSE THE
7 REIMBURSEMENT LEVEL AUTOMATICALLY THAT YOU ATTAIN BY TAKING A
8 CHILD, THE SAME CHILD WHO WOULD BE PLACED AT AN 11, AND THEN
9 PLACING IN THE RESIDENTIAL ACADEMY THAT OPERATES AT A 7 WOULD,
10 FRANKLY, PRODUCE A SAVINGS OF \$18,000 PER CHILD. THAT'S
11 BECAUSE THESE RATES ARE SET BY THE STATE.

12

13 **SUP. KNABE, CHAIR:** YOU'RE SAYING THAT, IF YOU TOOK IT STRAIGHT
14 DOLLARS BUT YOU ALSO INDICATED SOME OBLIGATION AS IT RELATED
15 TO THAT 11 OR 12 RATING. SO, I MEAN, I JUST-- I MEAN...

16

17 **ANDREW BRIDGE:** I THINK IT'S IMPORTANT, IF I UNDERSTAND THE
18 QUESTION AND EXCUSE ME IF I DON'T. BUT IT'S IMPORTANT TO
19 UNDERSTAND THAT THE 11S AND 12S RELATE TO THE COST OF A
20 PARTICULAR BED AT A PARTICULAR FACILITY. ALL RIGHT? NOW, I
21 DON'T WANT TO GET...

22

23 **SUP. KNABE, CHAIR:** BUT, IN MANY CASES, IT COULD BE THE CHILD,
24 THOUGH, TOO, RIGHT?

25



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1 **ANDREW BRIDGE:** I 'M SORRY?

2

3 **SUP. KNABE, CHAIR:** IT COULD BE THE CHILD AS WELL?

4

5 **ANDREW BRIDGE:** OH, ABSOLUTELY. THERE ARE ABSOLUTELY CHILDREN
6 WHO NEED TO BE IN THOSE SERVICES.

7

8 **SUP. BURKE:** AND STAFFING, TOO.

9

10 **ANDREW BRIDGE:** AND STAFFING, AS WELL, ABSOLUTELY. WHAT I AM
11 SAYING IS, IS THAT THERE ARE MANY CHILDREN WHO CAN BE STEPPED
12 DOWN AND THAT'S THE POINT OF THIS. YOU DON'T WANT TO HAVE A
13 CHILD RESIDE AT A 12 AND EMANCIPATE OUT OF A 12 WITH THAT
14 INTENSITY OF SERVICES BECAUSE THEY'RE NOT GOING TO SUCCEED AS
15 AN ADULT. IT'S GOING TO BE VERY DIFFICULT FOR THEM. THAT,
16 NUMBER ONE, THERE'S A STEPPING DOWN THAT OCCURS, AND, NUMBER
17 TWO, THAT YOU'RE ABLE TO GO AHEAD WITH SOME OF THESE CHILDREN
18 AND PROVIDE THEM THE LEVEL OF SERVICES AT A SEVEN. AT A SEVEN,
19 YOU CAN PROVIDE THINGS LIKE-- WE COULD GET INTO THE SPECIFICS.
20 IT MAY NOT BE APPROPRIATE AT THIS TIME.

21

22 **SUP. KNABE, CHAIR:** OKAY. ZEV AND THEN YVONNE.

23

24 **SUP. YAROSLAVSKY:** I'D LIKE DAVID SANDERS TO COME BACK UP.

25



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1 **SUP. BURKE:** COULD I JUST ASK ANDREW A QUESTION?

2

3 **SUP. YAROSLAVSKY:** SURE.

4

5 **ANDREW BRIDGE:** PLEASE, SUPERVISOR BURKE.

6

7 **SUP. BURKE:** NOW, WHEN YOU HAVE A CHILD WHO IS LABELED A 12...

8

9 **ANDREW BRIDGE:** I'M SORRY, I DIDN'T...

10

11 **SUP. BURKE:** ALL RIGHT. WHEN THE CHILD IS LABELED A 12 AND
12 THEY'RE ASSIGNED THERE, ORDINARILY BECAUSE THEY'RE ASSIGNED
13 THERE. NOW, WHEN THEY COME THERE AND YOU-- AND THE CONCEPT IS
14 THAT THEY WILL BE BROUGHT DOWN TO A 7 BUT YOU WILL BE
15 RECEIVING MONEY FOR THEM-- OR, NOT YOU, BUT THIS ENTITY WILL
16 BE RECEIVING MONEY AT THE 12 LEVEL...

17

18 **ANDREW BRIDGE:** NO, THAT IS NOT THE CASE.

19

20 **SUP. BURKE:** THEY'LL BE RECEIVING MONEY AT THE 7?

21

22 **ANDREW BRIDGE:** ABSOLUTELY.

23

24 **SUP. BURKE:** NOW, HOW DO THEY FINANCE THE BUILDING?

25



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1 **ANDREW BRIDGE:** HOW DO THEY FINANCE THE BUILDING? OF THE
2 \$44,000 ANNUAL TITLE 4-E REIMBURSEMENT FOR WHICH EVERY CHILD
3 IS ENTITLED UNDER A 7...

4
5 **SUP. BURKE:** UNDER THE 7.

6
7 **ANDREW BRIDGE:** \$7,000, \$7,500 WOULD GO TO BE SERVICING THE
8 BOND. NOW, LET ME EXPLAIN WHAT THAT MEANS. THAT MEANS THAT 83%
9 OF ALL DOLLARS THAT WENT TO THIS FACILITY WOULD CONTINUE TO GO
10 FOR SERVICES AND WE CAN DESCRIBE THE LEVEL OF SERVICES BUT,
11 FRANKLY, THEY'RE PRETTY IMPRESSIVE. WHAT THAT MEANS IS YOU
12 HAVE TO TAKE A LOOK AT THE \$7,500 AND THE QUESTION IS, WHAT
13 DOES LOS ANGELES COUNTY GET FOR THAT \$7,500? AND WHAT DO THE
14 KIDS, MORE IMPORTANTLY, IN LOS ANGELES COUNTY, GET? OKAY?
15 FIRST OF ALL, LOS ANGELES COUNTY IS ABLE TO GO AHEAD AND
16 ESTABLISH AN ACADEMY THAT WILL PROVIDE A LEVEL OF EDUCATION
17 FOR KIDS SO THAT THEY'LL GO ON TO COLLEGE. RIGHT NOW, ONLY 3%
18 OF ALL FOSTER CHILDREN EVER GO ON TO COLLEGE AND WE COULD GO
19 THROUGH THE OTHER EMANCIPATION OUTCOMES BUT WE DON'T NEED TO
20 BECAUSE WE'VE HEARD THEM. ALL RIGHT? THAT'S FOR THE KIDS WHO
21 GO AND ARE ENROLLED IN THE ACADEMY. THE EVEN LARGER EFFECT,
22 THOUGH, IS THE SAVINGS THAT IT PRODUCES BY PLACING THIS CHILD
23 AT A SEVEN AND PAYING AT A SEVEN VERSUS AN 11 OR A 12. THE
24 COST SAVINGS OF PLACING THIS CHILD AT A SEVEN VERSUS THE 11
25 PER CHILD...



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1

2 **SUP. BURKE:** GOES TO?

3

4 **ANDREW BRIDGE:** GOES TO THE COUNTY.

5

6 **SUP. BURKE:** OKAY.

7

8 **ANDREW BRIDGE:** OKAY? AND IF I CAN JUST TELL YOU WHAT THAT
9 NUMBER IS...

10

11 **SUP. YAROSLAVSKY:** WHAT IS THAT NUMBER?

12

13 **ANDREW BRIDGE:** THAT NUMBER, PER CHILD, IS \$18,000. NOW, IF YOU
14 MULTIPLY THAT OUT FOR THE ENTIRE FACILITY, THAT PRODUCES 5.4
15 MILLION ADDITIONAL DOLLARS FOR LOS ANGELES COUNTY. AND, TO PUT
16 THAT IN CONTEXT, IF YOU WERE TO ADD \$5.4 MILLION TO YOUR
17 FAMILY PRESERVATION BUDGET RIGHT NOW, THAT WOULD INCREASE IT
18 BY ABOUT 25%.

19

20 **SUP. BURKE:** ALL RIGHT. NOW, THE MONEY, THOUGH, THAT YOU TAKE,
21 THE 44 TAKE AWAY THE 7, WITH WHAT IS REMAINING, YOU PROVIDE
22 THE STAFF?

23

24 **ANDREW BRIDGE:** YES.

25



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1 **SUP. BURKE:** AT WHICH LEVEL?

2

3 **ANDREW BRIDGE:** WE PROVIDE-- I CAN TELL YOU WHAT THE STAFF WILL
4 DO. THE STAFF, UNDER THE CURRENT PROPOSAL...

5

6 **SUP. BURKE:** WOULD BE AT A SEVEN OR A 12?

7

8 **ANDREW BRIDGE:** THE STAFF, QUITE FRANKLY, WOULD HAVE FULL-TIME
9 M.S.W.S WHO ARE HOUSE PARENTS, OKAY? TO GIVE YOU AN EXAMPLE,
10 THE FRONTLINE STAFF. THAT WOULD MAKE IT THE ONLY FACILITY, I'M
11 TOLD BY CALIFORNIA-- BY COMMUNITY CARE LICENSING, IT WOULD
12 MAKE IT THE ONLY FACILITY IN THE STATE OF CALIFORNIA TO HAVE
13 FULL-TIME M.S.W.S AS HOUSE PARENTS FOR ALL OF THESE KIDS.

14

15 **SUP. BURKE:** AND THE TEACHERS WOULD BE?

16

17 **ANDREW BRIDGE:** THE TEACHERS WOULD BE THE HIGHEST QUALITY
18 TEACHERS. WE'RE TALKING ABOUT TEACHING RATIOS OF 8-TO-1.

19

20 **SUP. BURKE:** AND, WELL, SEE, I WOULD HAVE TO SEE IT ALL. AND
21 THIS CAN BE PROVIDED AT THAT AMOUNT?

22

23 **ANDREW BRIDGE:** YES. SUPERVISOR BURKE, IF I CAN JUST GIVE YOU
24 ONE NUMBER THAT MIGHT...

25



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1 **SUP. BURKE:** WELL, SEE, I'D HAVE TO SEE EXACTLY HOW, BECAUSE
2 MOST OF THE PRIVATE SCHOOLS I KNOW ARE-- HAVE TO RAISE
3 TREMENDOUS AMOUNTS OF MONEY OUTSIDE TO JUST GET ALONG.

4

5 **ANDREW BRIDGE:** EXACTLY.

6

7 **SUP. BURKE:** YOU KNOW, I MEAN, THEY HAVE-- AND THEY'RE
8 CHARGING \$17,000 FOR TUITION, NOT LIVING, JUST TUITION, IN
9 ORDER TO PROVIDE THE TEACHERS AND THE HEADMASTER OR WHOEVER IT
10 IS AND THE CURRICULUM. AND THEY ARE CHARGING 17 FOR A HIGH
11 SCHOOL STUDENT, SOME OF THEM MORE, I GUESS.

12

13 **ANDREW BRIDGE:** YEP.

14

15 **SUP. BURKE:** AND SO, SEE, WHAT I REALLY-- I MEAN, THIS SOUNDS
16 GREAT, AND YOU'RE GOING TO HAVE A MASTER OF SOCIAL WORK WHO IS
17 GOING TO TAKE CARE OF THEM IN THE EVENING. YOU'RE GOING TO
18 HAVE THE SAME CURRICULUM THAT THEY WOULD GET IN A PRIVATE
19 SCHOOL. BUT THE WHOLE COST IS GOING TO BE APPROXIMATELY, PER
20 CHILD, 14-- 44 LESS 7 WHICH IS 30-- 37,000.

21

22 **ANDREW BRIDGE:** WHAT I CAN TELL YOU TO ANSWER THAT QUESTION AND
23 WHY WE'RE ABLE TO DO THIS...

24



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1 **SUP. BURKE:** AND PAY INTEREST, OR DOES THE INTEREST COME OUT
2 SEPARATELY?

3

4 **ANDREW BRIDGE:** I'M SORRY?

5

6 **SUP. BURKE:** THE INTEREST, IS THE INTEREST...

7

8 **ANDREW BRIDGE:** NO, THAT INCLUDES THE INTEREST.

9

10 **SUP. BURKE:** 37,000 INCLUDES THE INTEREST ON ABOUT A 25-
11 MILLION-DOLLAR FACILITY?

12

13 **ANDREW BRIDGE:** YES.

14

15 **SUP. BURKE:** AND IT INCLUDES ALL OF THE STAFF?

16

17 **ANDREW BRIDGE:** YES. LET ME TELL YOU-- IF I...

18

19 **SUP. BURKE:** AND-- IT'S A GREAT DEAL IF YOU CAN GET IT.

20

21 **ANDREW BRIDGE:** IF I CAN TELL YOU, JUST TO FILL IN SOME OF
22 THOSE NUMBERS BECAUSE WE WENT AND WE LOOKED AT IT. IF YOU LOOK
23 AT ANDOVER, THESE FANCY SCHOOLS BACK EAST. IF YOU LOOK AT THE
24 LOCAL SCHOOLS, KATE AND THATCHER, RIGHT? WHEN YOU ASK THEM,
25 WHAT DO YOU SPEND-- IN YOUR ENTIRETY, WHAT DO YOU SPEND PER



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1 CHILD, RIGHT? THESE ARE THE TOP PREP SCHOOLS IN THE COUNTRY,
2 TOP BOARDING SCHOOLS. THEY COME UP WITH NUMBERS OF 28 TO
3 \$32,000 A YEAR.

4

5 **SUP. BURKE:** RIGHT. >

6

7 **ANDREW BRIDGE:** YOU CAN PROVIDE THIS LEVEL OF STAFFING.

8

9 **SUP. BURKE:** BUT THEY DON'T HAVE ANYONE AT NIGHT WHO'S A MASTER
10 OF SOCIAL WORK TAKING CARE OF THE KIDS.

11

12 **ANDREW BRIDGE:** AND IF YOU LOOK AT A LEVEL OF FUNDING AT A 7,
13 RIGHT? WHICH IS CONSIDERABLY CHEAPER THAN THAN 11S OR 12S, YOU
14 SEE THAT YOU'RE ABLE TO DO THAT.

15

16 **SUP. KNABE, CHAIR:** BRUCE, DO YOU HAVE A COMMENT?

17

18 **BRUCE SALTZER:** TO ME, AND, AGAIN, THIS QUESTION DOESN'T HAVE
19 TO BE ANSWERED TODAY, OBVIOUSLY, I UNDERSTAND, I'VE HEARD
20 THAT, BUT THE ONE QUESTION THAT DOES NEED TO BE ANSWERED,
21 THOUGH, IS: WHAT IS THE TARGET POPULATION? HOW IS IT DEFINED?
22 AND FROM THAT FLOWS EVERYTHING ELSE BECAUSE, TO THE EXTENT THE
23 TARGET POPULATION IS DEFINED AS NOT INVOLVING KIDS THAT HAVE
24 SERIOUS EMOTIONAL DISTURBANCES, ET CETERA, THEN THOSE ARE KIDS
25 THAT, AGAIN, TODAY REQUIRE A LEVEL 12 OR LEVEL-- I DON'T EVEN



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1 KNOW IF THERE ARE ANY LEVEL 11S, ACTUALLY, IN L.A. COUNTY, AND
2 TO THE EXTENT YOU DEFINE THE TARGET POPULATION AS THOSE KIDS
3 THAT DON'T, THEN THEY WOULD QUALIFY FOR A LEVEL 7. SO THAT'S
4 REALLY THE QUESTION AND I THINK IT RELATES, AT SOME POINT, TO
5 THE COST SAVINGS ISSUE BECAUSE, TO THE EXTENT THE TARGET
6 POPULATION IS NOT THE MORE INVOLVED CHILDREN, THEN YOU
7 WOULDN'T NECESSARILY HAVE -- YOU WOULDN'T HAVE THE SAVINGS.
8 BUT, AGAIN, THAT DOES NOT-- I UNDERSTAND THIS IS SOMETHING
9 BEING DISCUSSED.

10

11 **SUP. YAROSLAVSKY:** YES. MR. CHAIRMAN?

12

13 **SUP. KNABE, CHAIR:** YES?

14

15 **SUP. YAROSLAVSKY:** YOU KNOW, I THINK WE HAVE FORGOTTEN
16 SOMETHING. THE ACADEMY IS PART OF THE WAIVER. ISN'T THAT
17 RIGHT, DR. SANDERS?

18

19 **DAVID SANDERS:** THAT'S CORRECT. IN THE SERVICES, WE'VE
20 IDENTIFIED THE DEVELOPMENT...

21

22 **SUP. YAROSLAVSKY:** IN THE SERVICES. YOU'VE IDENTIFIED
23 RESIDENTIAL ACADEMY AND SO ALL OF THE QUESTIONS THAT HAVE BEEN
24 RAISED AND ALL OF THE CONCERNS THAT HAVE BEEN EXPRESSED ABOUT
25 THIS BY MEMBERS OF THE BOARD AND MEMBERS OF THE PUBLIC, EVEN



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1 IF THE CAPITAL ISSUE WASN'T-- I MEAN, THAT'S REALLY A TRIVIAL
2 ISSUE COMPARED TO THE SUBSTANCE, THE CORE ISSUE IS ABOUT THE
3 ACADEMY: HOW DO YOU DEAL WITH THEM? HOW DO YOU PAY FOR THE
4 SERVICES? IS THE LEVEL 7 AMOUNT ENOUGH? ALL OF THOSE KINDS OF
5 QUESTIONS ARE RELEVANT TO THE WAIVER THAT YOU SUPPORT NOW, THE
6 ONE THAT YOU HAVE NOW SUBMITTED TO US, IN THE REPORT BEFORE
7 US. SO THE ONLY ISSUE THAT I RAISE WITH MR. ANTONOVICH IS TO
8 LEAVE US THE OPTION TO BE ABLE TO USE SOME OF THE SAVINGS, IF
9 THERE ARE SAVINGS, AND HOW WE STRUCTURE IT WILL BE FOR THE
10 BOARD TO DECIDE AT A LATER DATE, FOR THE CAPITAL. IT DOESN'T
11 MEAN WE WOULD BUT IT LEAVES US THE OPTION. BUT, OTHERWISE, I
12 PRESUME, THAT, SINCE YOU HAVE RECOMMENDED THE INCLUSION OF THE
13 RESIDENTIAL ACADEMY IN THE LIST OF INTENSIVE SERVICES, THAT
14 YOU HAVE SOME IDEA, SOME NOTION OF WHAT IT IS THIS IS GOING TO
15 DO, EVEN IF WE JUNK THE CAPITAL PIECE OF THIS AND SOMEBODY
16 WROTE A CHECK FOR WHATEVER IT IS TO BUILD AN ACADEMY FOR THE
17 CAPITAL COSTS, THAT YOU HAVE SOME IDEA, SINCE YOU'RE
18 SUBMITTING IT FOR OUR APPROVAL, WHAT THE RESIDENTIAL ACADEMY
19 WOULD DO. DO YOU HAVE SUCH AN IDEA?

20

21 **DAVID SANDERS:** YES.

22

23 **SUP. YAROSLAVSKY:** COULD YOU TELL US WHAT YOUR VISION IS OF THE
24 RESIDENTIAL ACADEMY?

25



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1 **DAVID SANDERS:** SURE. THE-- I-- WE HAVE APPROXIMATELY 8,500
2 CHILDREN IN OUR SYSTEM TODAY WHO ARE BETWEEN AGES 14 AND 18
3 WHO, IF THINGS CONTINUE AS IS, THE PLAN FOR THEM WOULD BE
4 EMANCIPATION. THAT'S A GROUP THAT THERE'S A SMALLER GROUP OF
5 THAT POPULATION THAT MOVES IN AND OUT OF CARE WHERE WE HAVE
6 NOT FOUND STABILITY FOR THEM, THAT MOVED IN AND OUT OF GROUP
7 HOMES, IN AND OUT OF FOSTER HOMES, AND IT'S MY BELIEF THAT WE
8 CAN FOCUS SERVICES IN A DIFFERENT WAY. I THINK IT REQUIRES A
9 LONGER TERM VIEW. THE DESIGN OF GROUP HOMES IS REALLY A SHORT-
10 TERM DESIGN, NOT NECESSARILY THE WAY THAT THEY ALL OPERATE.
11 BUT IT IS DESIGNED AS TREATMENT AND SHORT-TERM, THAT IT IS THE
12 DESIGN OF FOSTER CARE. WE REALLY DON'T HAVE ANYTHING TODAY
13 THAT IS DESIGNED TO -- OTHER THAN A FAMILY, AND FOR THOSE
14 CHILDREN WHO SHOULD BE IN A FAMILY, THAT SHOULD BE THE FIRST
15 PRIORITY, BUT THERE IS A GROUP OF KIDS THAT, PROBABLY THROUGH
16 THEIR HISTORY IN OUR DEPARTMENT OR THROUGH HISTORIES WITH
17 THEIR FAMILIES, ARE UNLIKELY TO MAKE IT IN A FAMILY SETTING
18 AND I THINK THAT IT WOULD BE IMPORTANT FOR US TO CONSIDER
19 ALTERNATIVES THAT WOULD HELP TO IMPROVE SAFETY FOR THOSE KIDS
20 AS WELL AS IMPROVE THE STABILITY THAT THEY HAVE IN CARE.

21

22 **SUP. YAROSLAVSKY:** SO YOU BELIEVE THAT THE RESIDENTIAL ACADEMY
23 CONCEPT IS A GOOD CONCEPT?

24

25 **DAVID SANDERS:** YES, I DO.



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1

2 **SUP. YAROSLAVSKY:** ALL RIGHT. AND IF, DOWN THE LINE, THERE WAS
3 A PROPOSAL OR A GROUP OF PROPOSALS THAT MADE A LOT OF SENSE TO
4 YOU BUT REQUIRED -- AND JUST TO THROW OUT, IT COSTS \$30
5 MILLION TO BUILD THE BUILDING AND SOMEBODY CAME UP WITH \$15
6 MILLION OR \$20 MILLION AND IT WAS UP TO THE COUNTY TO COME UP
7 WITH THE BALANCE TO MAKE SUCH A THING HAPPEN, AND IF YOU COULD
8 BE PERSUADED THAT THAT AMOUNT COULD BE-- WOULD BE AVAILABLE
9 THROUGH THE SAVINGS GENERATED IN THIS PROGRAM BY SOME--
10 WHETHER IT'S MR. BRIDGE'S MODEL OR SOME OTHER MODEL AND THE
11 FUNDS WERE THERE AND IT WAS AT NO-- NOT ONLY AT NO-- IT WOULD
12 HOLD EXISTING SERVICES HARMLESS BUT THAT, IN FACT, PRESUMABLY,
13 WITH THE APPROACH OF THE WAIVER, THAT YOU WOULD BE ABLE TO
14 GROW SERVICES FOR A SIMILAR AMOUNT OF MONEY AND THAT THERE MAY
15 EVEN BE GROWING SERVICES AND YOU STILL HAD A SAVINGS,
16 SUPPOSING THAT WERE THE CASE, HYPOTHETICALLY, AND YOU HAVE
17 SOME GROUP COME IN AND SAID, "WE'VE GOT 20 MILLION IN CAPITAL.
18 WE NEED 10 MILLION MORE MORE AND WE CAN BUILD YOU ANDOVER
19 WEST," WOULD YOU CONSIDER THAT AT THAT POINT IN TIME OR WOULD
20 YOU RULE IT OUT OF HAND, WITH ALL THE CAVEATS THAT I'VE PUT
21 INTO IT?

22

23 **DAVID SANDERS:** SUPERVISOR YAROSLAVSKY, THE ONE OTHER ELEMENT
24 THAT I BELIEVE WOULD BE IMPORTANT TO CONSIDER AT THAT TIME IS,



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1 ARE THERE OTHER FUNDING STREAMS THAT ARE SPECIFICALLY DESIGNED
2 TO SUPPORT CAPITAL THAT WE COULD ACCESS?

3

4 **SUP. YAROSLAVSKY:** FAIR ENOUGH. MY CONCERN, AGAIN, IS VERY
5 SPECIFIC AROUND THE 4-E DOLLARS, WHICH ARE LIMITED AS IT
6 RELATES TO SERVICES, AND WOULD THERE BE OTHER FUNDING STREAMS
7 THAT COULD BETTER SUPPORT CAPITAL COSTS?

8

9 **SUP. YAROSLAVSKY:** FAIR ENOUGH.

10

11 **DAVID SANDERS:** AND I WOULD WANT TO EXHAUST THAT.

12

13 **SUP. YAROSLAVSKY:** WELL, I WOULD BE PERFECTLY HAPPY TO MAKE
14 THAT -- THAT WOULD CERTAINLY BE A PREFERRED PRIORITY. IF THERE
15 WERE SOME OTHER STREAM OF FUNDS THAT IS CAPITAL ELIGIBLE, THAT
16 WOULD JUST LEAVE MORE OF OUR 4-E DOLLARS FOR SERVICES, TO GROW
17 OUR SERVICES, PRESUMABLY. BUT, ASSUMING THERE WASN'T ANOTHER
18 STREAM. I'M JUST-- I'M TRYING TO-- BECAUSE YOU HAVE A VISION,
19 YOU'RE RECOMMENDING THE ACADEMY AS A SUBMISSION IN THE WAIVER,
20 SO IT'S NOT A FOREIGN IDEA, AND, IN YOUR MIND, WHILE YOU MAY
21 HAVE SOME QUESTIONS, IT DOESN'T HAVE SO MANY QUESTIONS ABOUT
22 IT THAT YOU CHOSE NOT TO INCLUDE IT IN THE SUBMISSION. SO MY
23 QUESTION TO YOU IS: IF, UNDER ALL OF THOSE CAVEATS, YOU HAD
24 SOMEBODY WALK IN AND SAID, "I'LL WRITE YOU A CHECK FOR 20
25 MILLION BUT THE THING IS 30, I NEED YOU TO MATCH ME FOR 10"



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1 AND THEY GIVE YOU A PLAN THAT JUST KNOCKS YOUR SOCKS OFF.
2 WOULD YOU, IF THERE WERE NO OTHER STREAM OF CAPITAL MONEY AND
3 THERE WAS A SAVINGS AS GENERATED IN A MODEL ANALOGOUS TO WHAT
4 YOU'VE HEARD A THOUSAND TIMES ALREADY, AND I'M NOT SURE THERE
5 IS, BY THE WAY, BUT, IF THERE WAS, WOULD YOU, UNDER THOSE
6 CIRCUMSTANCES, RULE IT OUT OR WOULD YOU CONSIDER IT?

7

8 **DAVID SANDERS:** YOU'RE PRESENTING A PRETTY FAVORABLE
9 ENVIRONMENT.

10

11 **SUP. YAROSLAVSKY:** I AM PRESENTING A FAVORABLE BUT -- BECAUSE
12 YOU SAID AT THE OUTSET, MR. SANDERS OR DR. SANDERS, YOU SAID
13 THAT YOU WOULD NOT SUPPORT THE USE OF ANY OF THIS MONEY FOR
14 CAPITAL AND I'M JUST TRYING TO SAY, IS THERE NO CIRCUMSTANCE
15 UNDER WHICH YOU WOULD SAY-- IF YOU GREW THE SERVICES, IF THERE
16 WAS A SAVINGS ENOUGH THAT YOU COULD NOT ONLY GROW THE SERVICES
17 BUT PAY FOR THIS AND IF YOU COULD MATCH IT AND LEVERAGE OUR
18 DOLLARS TO GET SOMETHING ALONG THESE LINES, OBVIOUSLY IT'S A
19 FAVORABLE...

20

21 **SUP. MOLINA:** HOLD FIRM, DR. SANDERS HOLD FIRM...

22

23 **SUP. YAROSLAVSKY:** EXCUSE ME, I HAVE THE FLOOR.

24

25 **SUP. MOLINA:** I'M TRYING TO COACH HIM.



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1

2 **SUP. YAROSLAVSKY:** OBVIOUSLY, I'M SETTING UP A BEST CASE
3 SCENARIO BUT I JUST WANT TO KNOW, IF YOU WERE TELLING ME THAT,
4 UNDER A BEST CASE SCENARIO, YOU DON'T THINK YOU WOULD DO THAT,
5 THEN I WANT TO ASK YOU MORE QUESTIONS ABOUT WHY YOU INCLUDED
6 IT IN THE SUBMISSION TO BEGIN WITH. BUT I WOULD LIKE TO GET AN
7 ANSWER TO THAT QUESTION, BEST CASE SCENARIO.

8

9 **DAVID SANDERS:** UNDER A BEST BEST CASE SCENARIO WHERE THE
10 SCENARIO THAT YOU LAID OUT WITH DOLLARS BEING WRITTEN UP
11 FRONT, IT IS-- THERE ARE STILL OTHER CONTINGENCIES THAT I
12 THINK WOULD NEED TO BE CONSIDERED AND I'M NOT MEANING TO NOT
13 ANSWER BECAUSE I WILL GET TO AN ANSWER BUT ONE OF THE
14 QUESTIONS...

15

16 **SUP. KNABE, CHAIR:** HOW ABOUT A YES OR A NO?

17

18 **DAVID SANDERS:** I'M SORRY?

19

20 **SUP. KNABE, CHAIR:** HOW ABOUT A YES OR A NO?

21

22 **SUP. YAROSLAVSKY:** NO, LET HIM, LET HIM...

23

24 **DAVID SANDERS:** WELL, ONE OF THE QUESTIONS, THOUGH, IS THE
25 SIZE, FOR EXAMPLE. TO RAISE 25 MILLION FOR CAPITAL IS VERY



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1 DIFFERENT THAN RAISING 5 MILLION. AND IS THAT SOMETHING THAT
2 IS CRITICAL TO THE ACADEMY OR NOT? I THINK THAT THE QUESTION
3 ABOUT THE SAVINGS WOULD HAVE TO BE LOCKED IN. I DO THINK THAT
4 THERE ARE TWO THINGS THAT MAKE IT PARTICULARLY ATTRACTIVE AND
5 MADE IT ATTRACTIVE IN INITIAL THINKING. ONE IS THE SAVINGS
6 AND, IF THERE IS A SIGNIFICANT SAVINGS THAT RESULTS FROM THIS
7 SERVICE DESIGN, IT IS SOMETHING THAT I WOULD CONSIDER BEYOND
8 SAYING THE TRADEOFF IS TOO HARSH. BUT I THINK THAT'S WHERE I'D
9 REALLY WANT TO LOOK CLOSE AT WHAT THE SAVINGS WERE.

10

11 **SUP. YAROSLAVSKY:** SO YOU WOULD NOT RULE IT OUT OF HAND, UNDER
12 THE CERTAIN CIRCUMSTANCES, AND YOU DON'T KNOW WHAT THOSE
13 CIRCUMSTANCES WOULD BE, AND THAT'S FAIR ENOUGH, BUT I JUST
14 WANT TO-- AND THAT'S WHERE I'M AT, FRANKLY, IS -- THE QUESTION
15 BEFORE US TODAY IS WHETHER WE RULE IT OUT AND JUST SAY FORGET
16 IT, WE NEVER WANT TO, UNDER ANY CIRCUMSTANCES, CONSIDER THIS
17 KIND OF A MODEL, OR WHETHER WE SAY LET'S LEAVE IT IN SO THAT
18 IT'S AN OPTION WE CAN CONSIDER. THAT'S THE ONLY QUESTION FOR
19 ME. OTHERWISE, WE'RE ALL IN AGREEMENT. IF EVERYBODY IS
20 REPRESENTING THEIR POSITIONS, IS THAT EVERYBODY HERE SUPPORTS
21 THE WAIVER, AS YOU SUBMITTED IT. THE WAIVER, AS YOU SUBMITTED
22 IT, INCLUDES A RESIDENTIAL ACADEMY AND ALL THE 4-E DOLLARS FOR
23 SERVICES THAT THE FEDERAL GOVERNMENT WILL SHOWER ON US WILL BE
24 ELIGIBLE FOR THIS ACADEMY AND ALL THE OTHER USES, ALL THE
25 OTHER SERVICES THAT ARE CONTAINED IN THERE. SO THAT'S ONE



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1 THING. THE SECOND QUESTION I WANT TO ASK IS THIS: WE DO USE
2 SERVICE DOLLARS IN THIS COUNTY FOR CAPITAL. MR. JANSSEN, I'LL,
3 MAYBE, DIRECT IT AT YOU. WE'VE BUILT WELFARE BUILDINGS IN WEST
4 LOS ANGELES AND EL MONTE. THERE'S ONE BEING BUILT NOW IN SOUTH
5 LOS ANGELES, AMONG OTHER PLACES, WITH SERVICE DOLLARS, HAVE WE
6 NOT?

7

8 **C.A.O. JANSSEN:** I THINK TYLER WOULD HAVE TO ANSWER TECHNICALLY
9 WHETHER THEY'RE CONSIDERED SERVICE DOLLARS...

10

11 **SUP. YAROSLAVSKY:** NO, BUT YOU KNOW...

12

13 **C.A.O. JANSSEN:** ...BUT-- LET ME FINISH. BUT, YES, THERE HAVE
14 BEEN BUILDINGS CONSTRUCTED THROUGH FUNDING MECHANISMS THAT
15 ALLOW US TO ACCESS FEDERAL DOLLARS IN A DIFFERENT WAY THAN
16 NORMAL.

17

18 **SUP. YAROSLAVSKY:** RIGHT. RIGHT. AND THE FICTION THAT WE CREATE
19 IN THE LEASEBACK ARRANGEMENT IS, RATHER THAN USE WELFARE
20 DOLLARS, WHICH ARE NOT SUPPOSED TO, I GUESS, ON THE FACE OF IT
21 BE USED-- NOT LEGALLY ALLOWED TO BE USED DIRECTLY FOR CAPITAL,
22 BUT LEASING OR RENTING IS ALLOWED TO BE USED. SO WHAT WE DO IS
23 WE HAVE A _____ DEL RIO OR AN ARDEN OR WHOEVER IT
24 IS COME IN, BUILD US A BUILDING AND WE PAY FOR THAT BUILDING,
25 WE PAY FOR THE CAPITAL THROUGH OUR RENT OR LEASE OVER A 30-



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1 YEAR PERIOD OF TIME OR WHATEVER THE DEAL IS. ISN'T THAT
2 CORRECT?

3

4 **C.A.O. JANSSEN:** YES, BUT, IN THAT CASE...

5

6 **SUP. BURKE:** AND THEY HAVE THE OWNERSHIP.

7

8 **C.A.O. JANSSEN:** WELL, IN THAT CASE, YOU DON'T...

9

10 **SUP. ANTONOVICH:** AND THEN THEY OWN THE BUILDING AFTER THOSE 30
11 YEARS.

12

13 **C.A.O. JANSSEN:** IN THAT CASE, YOU DON'T NEED THIS WAIVER
14 INCLUDED.

15

16 **SUP. YAROSLAVSKY:** I UNDERSTAND, BUT IT...

17

18 **C.A.O. JANSSEN:** BECAUSE WE DON'T HAVE A WAIVER TO DO THAT.

19

20 **SUP. YAROSLAVSKY:** WE DON'T NEED A WAIVER TO DO THAT.

21

22 **C.A.O. JANSSEN:** AND WE WOULDN'T NEED A WAIVER TO DO SOMETHING
23 SIMILAR HERE.

24

25 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT. IF THAT IS DOABLE HERE.



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1

2 **C.A.O. JANSSEN:** IF IT IS DOABLE HERE, CORRECT.

3

4 **SUP. YAROSLAVSKY:** AND I'M NOT SURE THAT ANYBODY HAS...

5

6 **C.A.O. JANSSEN:** NOBODY HAS LOOKED AT IT.

7

8 **SUP. YAROSLAVSKY:** ...HAS LOOKED AT IT. BUT, WHEN DR. SANDERS
9 TALKS ABOUT IT, AND AS MR. KNABE TALKED EARLIER, A COUPLE
10 HOURS AGO, ABOUT OTHER FUNDING STREAMS, CAPITAL FUNDING
11 STREAMS, THAT COULD BE ONE OF THEM, COULDN'T IT? I MEAN, AND
12 THAT WOULD MOOT THIS WHOLE ISSUE.

13

14 **C.A.O. JANSSEN:** YES.

15

16 **SUP. YAROSLAVSKY:** EVEN IF WE INCLUDED IT IN HERE, IT WOULD
17 MOOT THE WHOLE ISSUE AND IT WOULD BE, TO ME, SIX OF ONE, HALF
18 A DOZEN OF THE OTHER. I DON'T HAVE GIVE A DAMN WHAT THE
19 MECHANISM IS. IF I WANT TO SEE SOMETHING LIKE THIS BUILT, I
20 DON'T CARE WHAT THE MECHANISM IS AS LONG AS IT GETS BUILT AND
21 DOES THE JOB THAT WE INTENDED IT TO DO AND I JUST-- I JUST
22 WANT TO BE CLEAR THAT, YOU KNOW, THIS-- YOU KNOW, THAT THERE
23 MAY BE OTHER, OTHER OPTIONS BUT THE REALITY IS THAT IT IS
24 STILL SERVICE DOLLARS BEING USED TO RENT INSTEAD OF TO BUY OR
25 INSTEAD OF TO BUILD, ALTHOUGH IT IS BEING USED TO BUILD. IT'S



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1 JUST SOMEBODY ELSE BUILDS IT. SO THERE ARE A NUMBER OF OPTIONS
2 I-- OKAY.

3

4 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA. SUPERVISOR MOLINA THEN
5 SUPERVISOR BURKE.

6

7 **SUP. MOLINA:** THANK YOU. SINCE WE'RE TREATING THIS LIKE A
8 TRIAL, DR. SANDERS, WOULD YOU AGREE THAT-- LET ME INTRODUCE
9 YOU TO SOME EVIDENCE, MR. YAROSLAVSKY. YOU APPROVED, ON
10 CONSENT, 1-H. 1-H IS INDUSTRY HOUSING FUNDS. GUESS HOW MANY
11 GROUP HOMES APPLIED FOR OUR SPECIAL NEEDS CATEGORY,
12 EMANCIPATED FOSTER YOUTH? ONE. NONE GOT APPROVED. THE MONEY IS
13 STILL THERE, ROLLED OVER FOR ANOTHER YEAR. SOME PEOPLE HAVE
14 RECOMMENDED, SINCE NOBODY APPLIES, LET'S TAKE THIS MONEY AND
15 USE IT FOR SOMETHING ELSE, RIGHT, MR. ANTONOVICH? YOUR
16 SUGGESTION.

17

18 **SUP. YAROSLAVSKY:** WHAT'S YOUR POINT?

19

20 **SUP. MOLINA:** 1-H. YOU APPROVED IT ON CONSENT. YOUR POINT, THE
21 POINT BEING...

22

23 **SUP. YAROSLAVSKY:** WHAT'S YOUR POINT?

24

25 **SUP. MOLINA:** I'M SORRY?



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1

2 **SUP. YAROSLAVSKY:** WHAT'S YOUR POINT?

3

4 **SUP. MOLINA:** MY POINT IS, IS THAT, NOT ONLY IS THERE MONEY
5 HERE THAT WE JUST APPROVED AND SAID NOBODY APPLIED FOR THESE
6 MONIES, FOR THIS PARTICULAR CAT-- I'M JUST INTRODUCING
7 EVIDENCE, SIR, AND I WILL ALSO INTRODUCE YOU TO PROP. 46 THAT
8 HAS \$96 MILLION AVAILABLE TO IT AND HASN'T BEEN APPLIED FOR.
9 SO WHEN YOU ASK DR. SANDERS, HE DOESN'T HAVE THIS INFORMATION
10 AS YET, BUT I WANT YOU TO HAVE IT WHEN YOU ANSWER THE
11 QUESTION...

12

13 **SUP. YAROSLAVSKY:** ARE THESE CITY OF INDUSTRY FUNDS?

14

15 **SUP. MOLINA:** THE LESS-- YES. WE JUST APPROVED IT TODAY.

16

17 **SUP. YAROSLAVSKY:** CAN THEY BE USED COUNTY-WIDE?

18

19 **SUP. MOLINA:** YES.

20

21 **SUP. YAROSLAVSKY:** I WASN'T AWARE...

22

23 **SUP. KNABE, CHAIR:** NO, THEY CAN'T BE USED COUNTY WIDE.

24

25 **SUP. YAROSLAVSKY:** I DON'T THINK SO.



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1

2 **SUP. KNABE, CHAIR:** THAT'S THE RESTRICTION.

3

4 **SUP. MOLINA:** WAIT, WAIT, WAIT, WAIT. WAIT, WAIT, WAIT, WAIT,
5 WAIT.

6

7 **SUP. MOLINA:** YES, THEY CAN. COME ON. EVERY SINGLE CHILD FROM
8 THE COUNTY COULD GO TO A FACILITY THAT IS LOCATED WITHIN 15
9 MILES OF WHERE THESE FUNDS CAN BE USED. IT DOESN'T SAY THAT A
10 CHILD FROM MALIBU CANNOT ATTEND A SCHOOL THAT IS FUNDED BY
11 INDUSTRY FUNDS.

12

13 **SUP. KNABE, CHAIR:** OH, I SEE. OKAY.

14

15 **SUP. MOLINA:** IT DOES NOT. SO, AGAIN, I ONLY INTRODUCE YOU TO
16 MORE EVIDENCE, DR. SANDERS, SO THAT YOU CAN BETTER ANSWER THE
17 QUESTION. SO THERE IS MONEY AVAILABLE, HARD CORE DOLLARS, AND
18 I GUESS THAT'S THE ISSUE HERE. LET'S-- I MEAN, I KNOW THAT
19 WE'RE KILLING THIS THING LIKE YOU CAN'T BELIEVE. EVERYBODY
20 BELIEVES IN THIS CONCEPT. THE CONCEPT COULD BE A SOLID ONE BUT
21 THERE IS SO MUCH GOING INTO THIS WAIVER AND SO MUCH GOING INTO
22 TRYING TO CREATE A SET OF CONTRACT PROVISIONS FOR OUR GROUP
23 HOMES AND WE'RE GOING TO BE HARD CORE BECAUSE WE WANT THEM TO
24 OPERATE AS EFFECTIVELY AS POSSIBLE TO MEET ALL THE LEVELS OF
25 NEEDS FOR THESE CHILDREN, AND WE DO NOT WANT TO USE SERVICE



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1 DOLLARS RIGHT NOW AT THE THREAT OF SOMEBODY SAYING, "WELL,
2 THIS CHILD DOESN'T NEED THAT LEVEL OF SERVICE." WE'RE NOT
3 THERE YET AND, IF THIS IS CHANGING THOSE LEVELS, IT'S NOT IN
4 THERE. I THINK, IN CONCEPT, PROBABLY OKAY. LET'S LOOK FOR THE
5 MONEY. HERE IS EVIDENCE THAT SAYS THE MONEY IS THERE. NOBODY
6 APPLIED FOR IT.

7

8 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE, DID YOU HAVE...?

9

10 **SUP. BURKE:** I HAVE NOTHING FURTHER.

11

12 **SUP. KNABE, CHAIR:** OKAY.

13

14 **SUP. BURKE:** I'M FOR-- LET ME SAY THIS, I THINK IT'S A GREAT
15 CONCEPT BUT, IF IT'S SO GREAT AND THERE'S SO MUCH MONEY THAT'S
16 GOING TO BE AVAILABLE TO CARRY IT OUT, I WOULD THINK THE
17 NONPROFIT WOULD STEP UP RIGHT AWAY, TAKE ON THE WHOLE PROJECT.
18 THEY WOULD DO IT AS A-- AND WE WOULD CERTAINLY COOPERATE WITH
19 THEM. BUT WE WOULDN'T HAVE TO BE IN A SITUATION WHERE, IF IT
20 DOESN'T WORK, WE END UP WITH A BUILDING ON OUR HANDS. THAT'S
21 MY ONLY CONCERN. YOU KNOW, IF IT'S-- IT SOUNDS GREAT. AND, IF
22 EVERYONE IS CONVINCED IT'S SO GOOD, THEN I WOULD BE
23 SUPPORTIVE. LET THE NONPROFIT GO FORWARD, BUILD THE BUILDING,
24 AND THERE ARE FUNDS THAT CAN BE IDENTIFIED BUT THE DIFFERENCE
25 IS, THE COUNTY WILL NOT BE ON THE HOOK IF, IN FACT, THERE IS



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1 NOT THAT KIND OF A SAVINGS THAT ENDS UP AT THE END OR IF
2 BRINGING THOSE CHILDREN WHO HAVE BEEN IN 12S AND YOU TREAT
3 THEM AS 7S AND YOU'RE CONVINCED THEY'RE 7S AND THEN, ALL OF A
4 SUDDEN, YOU FIND SOME OF THEM IN THE MIDDLE OF THE NIGHT
5 ACTING LIKE 12S AGAIN AND YOU HAVE ALL OF THESE PROBLEMS,
6 THAT-- MY ONLY CONCERN IS, YOU KNOW, LET'S NOT HAVE THE COUNTY
7 TAKE THAT RESPONSIBILITY. LET THOSE WHO ARE MOVING THIS
8 FORWARD AND JUST LIKE A GROUP HOME WOULD DO, WHEN THEY TAKE--
9 WHEN THEY SAY, "I WANT THE KIDS," THEY TAKE THE
10 RESPONSIBILITY. IF THEY CAN TREAT THEM LIKE 7S, THEY TREAT
11 THEM LIKE 7S. BUT IF, PERHAPS, THEY START THROWING CHAIRS,
12 THEY ARE THERE RESPONSIBLE TO HAVE THE STAFFING AND THE PEOPLE
13 THERE TO ADDRESS THOSE PROBLEMS. THAT'S MY ONLY CONCERN.
14 BECAUSE I THINK THE SCHOOL IS A GREAT IDEA. I'M SUPPORTIVE OF
15 THE SCHOOL AND THAT'S WHY I WOULD THINK THAT A NONPROFIT
16 SHOULD BE THE ONES TO GO FORWARD WITH IT.

17

18 **SUP. KNABE, CHAIR:** OKAY. I WOULD JUST SAY THAT ONE OF THE
19 THINGS WE MIGHT DO IS TO, ONE, WE CAN BIFURCATE THE QUESTION,
20 NUMBER ONE, AND, NUMBER TWO, ALSO TO AMEND THE REQUEST THAT
21 THE C.A.O. AND D.C.F.S., THE DIRECTOR, YOU KNOW, REPORT ON
22 OTHER POSSIBLE MECHANISMS THAT COULD BE USED TO SUPPORT THE
23 CAPITAL COSTS. THAT COULD BE PART OF THE REQUEST COMING BACK
24 AS WELL, TOO, SO WE CAN TAKE THE WAIVER AND WE CAN TAKE THE
25 AMENDMENT AND WE CAN...



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1

2 **SUP. MOLINA:** BIFURCATE.

3

4 **J. TYLER MCCAULEY:** MR. CHAIRMAN, TYLER MCCAULEY, AUDITOR-
5 CONTROLLER. COULD I BE ASKED TO PUT TO THAT TASK FORCE BECAUSE
6 I HAVE A LOT OF INFORMATION ON WHAT IS ALLOWABLE...

7

8 **SUP. KNABE, CHAIR:** AND THEN, I WAS JUST GOING TO SAY, AND ADD
9 THE AUDITOR-CONTROLLER.

10

11 **J. TYLER MCCAULEY:** YEAH. ONE THING I WOULD LIKE TO-- FOR THE
12 BOARD IS DISCUSS AT LENGTH ABOUT WHETHER FOSTER HOMES CAN USE
13 SERVICE DOLLARS FOR CAPITAL PROJECTS. THE ANSWER IS NO. UNDER
14 THE EXISTING RULES, A-87, THE ANSWER IS NO AND WE LOOKED FOR
15 THAT. WE DO HAVE SOME HOMES WHO OWN THE HOME AND RENT IT TO
16 THE COUNTY AND WE ALWAYS MAKE SURE IT'S FAIR VALUE. OTHER THAN
17 THAT, THEY LEASE IT AND WE DO PAY THEM FOR THE LEASE COST. IF
18 WE BUILD THE HOME, THERE ARE DIFFERENT RULES AND WE ARE
19 WORKING NOW WITH THE A.H.S.S. PEOPLE AND THE FEDERAL PEOPLE TO
20 SEE IF WE CAN GET THOSE RULES RELAXED. BUT THOSE THINGS WILL
21 ALL FIT INTO THIS AND I WOULD LIKE TO HELP YOU ON THAT.

22

23 **SUP. YAROSLAVSKY:** LET ME ASK, IF I CAN, ON THAT POINT.

24

25 **SUP. KNABE, CHAIR:** ONE QUESTION.



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1

2 **SUP. YAROSLAVSKY:** I DON'T KNOW YOU MUCH YOU'VE FAMILIARIZED
3 YOURSELF WITH THIS ISSUE, BUT CAN-- YOU ARE FAMILIAR WITH THE
4 FOSTER HOME ISSUE, GENERALLY. CAN WE USE SERVICE DOLLARS, I
5 THINK THAT'S WHAT YOU JUST SAID, FOR LEASE PAYMENTS OR RENTAL
6 PAYMENTS?

7

8 **J. TYLER MCCAULEY:** YOU CAN SUES THEM FOR LEASE PAYMENTS IF
9 IT'S A TRUE LEASE, SUPERVISOR AND THAT MEANS A THIRD PARTY
10 THAT WE'RE LEASING FROM. IF IT...

11

12 **SUP. YAROSLAVSKY:** WELL, WHAT IF A.B.C. COMPANY COMES IN AND
13 BUILDS A BUILDING AND WHOEVER IT IS, WHETHER IT'S US OR
14 WHETHER IT'S A NONPROFIT, THEN LEASES THE BUILDING AT A
15 PRESCRIBED MONTHLY AMOUNT THAT COVERS THE COST OF THE
16 CONSTRUCTION LOAN, ALL THAT SORT OF THING, LIKE WE DO WITH THE
17 WELFARE BUILDINGS AND I SUPPOSE OTHER BUILDINGS AS WELL?

18

19 **J. TYLER MCCAULEY:** THE FEDERAL GOVERNMENT, UNDER SOMETHING
20 CALLED FINANCIAL STANDARDS ACCOUNTING BOARD, NUMBER 13, HAS A
21 LIST OF RULES ON WHETHER OR NOT THAT WOULD CONSIDER TO BE A
22 BUY, SUPERVISOR, AND IT DEALS WITH THINGS LIKE DO WE OWN THE
23 BUILDING AT THE END OF THE DAY? END OF THE LEASE? AND SO THOSE
24 ARE THE THINGS THAT NEED TO BE CAREFULLY EVALUATED AND WE ARE
25 NEGOTIATING WITH THE FEDS TO TALK ABOUT THOSE THINGS, SHOWING



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1 THEM THAT SOMETIMES HAVING THE VALUE AT THE END OF THE
2 BUILDING IS A GOOD IDEA FOR THEIR PROGRAM AND FOR THE COUNTY.
3 BUT AT THE POINT-- AT THIS POINT IN TIME, THERE IS THIS
4 AUTHORITY...

5

6 **SUP. YAROSLAVSKY:** WHO OWNS OUR WELFARE BUILDINGS WHEN THE 30
7 YEARS ARE UP OR WHATEVER THE TERM IS?

8

9 **J. TYLER MCCAULEY:** IN MOST LEASES THAT ARE IN PLACE NOW, THE
10 COUNTY IS ONLY GETTING -- THEY GET THE INTEREST AND THEY GET
11 2% OF THE PRINCIPAL. THE COUNTY IS-- AND THAT'S HOW MOST...

12

13 **SUP. YAROSLAVSKY:** BUT WHO OWNS THE BUILDING AT THE END?

14

15 **J. TYLER MCCAULEY:** AT THE END, THE COUNTY DID AND, THEREFORE,
16 THE COUNTY, IT WAS CONSIDERED YOU COULDN'T CLAIM THE PRINCIPAL
17 PAYMENTS. NOW, THE COUNTY HAS BEGUN ENTERING INTO A MORE
18 CREATIVE TYPE LEASE AND WE ARE TRYING TO WORK WITH THE FEDS
19 AND THAT CREATIVE TYPE LEASE ALLOWS SOMEONE ELSE TO OWN THE
20 BUILDING AND THE COUNTY TO CLAIM THE PRINCIPAL, WHICH IS A
21 VERY ADVANTAGEOUS CASH ISSUE FOR THE COUNTY, BUDGET ISSUE. AND
22 SO WE'RE WORKING WITH THE FEDS TO WORK THAT OUT.

23

24 **SUP. YAROSLAVSKY:** BUT, UNDER THE PROJECTS THAT WE NOW HAVE,
25 THAT WE'VE ALREADY ENTERED, THE WEST L.A. WELFARE BUILDING,



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1 FOR EXAMPLE, THE EL MONTE WELFARE BUILDING, FOR EXAMPLE, THE
2 ONE WE'RE DOING IN VAN NUYS, FOR EXAMPLE, WHAT-- WHO-- THE
3 WEST L.A., OKAY, THE RELATIVELY NEWEST ONE, WHO OWNS THAT AT
4 THE END OF THE DAY?

5

6 **J. TYLER MCCAULEY:** SOMEONE OTHER THAN THE COUNTY...

7

8 **SUP. YAROSLAVSKY:** SOMEONE OTHER THAN THE COUNTY.

9

10 **J. TYLER MCCAULEY:** THAT'S CORRECT.

11

12 **SUP. YAROSLAVSKY:** AND COULD AN ACADEMY LIKE THIS, USING THESE
13 KINDS OF SERVICE DOLLARS UNDER THE FEDERAL RULES WITH WHICH
14 YOU'RE FAMILIAR, COULD IT BE FINANCED IN THE SAME WAY? WHERE,
15 AT THE END OF A-- IT'S A LEASE ARRANGEMENT WHERE, AT THE END
16 OF THE PERIOD, A THIRD ENTITY, OTHER THAN THE COUNTY, WOULD
17 OWN IT?

18

19 **J. TYLER MCCAULEY:** THAT COULD BE. THAT'S EXACTLY THE ISSUE
20 WE'RE DEALING WITH AT THE STATE AND FEDERAL GOVERNMENT NOW.
21 BUT, UNDER THE OLD RULES, THE ANSWER WOULD BE NO.

22

23 **SUP. YAROSLAVSKY:** BUT THEN HOW DID THE WEST L.A. WELFARE
24 BUILDING GET FINANCED?

25



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1 **J. TYLER MCCAULEY:** IT WAS FINANCED USING A MORE CREATIVE TYPE
2 OF A LEASE AGREEMENT THAT CAUSED THE AUDITOR-CONTROLLER TO GO
3 AND DEAL WITH THE FEDERAL GOVERNMENT TO SAY, "CAN WE DO IT
4 THIS WAY? IT MAKES SENSE FOR YOU GUYS."

5

6 **SUP. YAROSLAVSKY:** RIGHT, AND THEY AGREED TO IT?

7

8 **J. TYLER MCCAULEY:** NO. THEY'RE TALKING WITH US. THEY'RE VERY--
9 ACTUALLY, TALKS ARE GOING QUITE WELL, SIR.

10

11 **SUP. YAROSLAVSKY:** WAIT A MINUTE. THE BUILDING IS UP AND
12 RUNNING.

13

14 **J. TYLER MCCAULEY:** UNDERSTOOD.

15

16 **SUP. YAROSLAVSKY:** WELL, MAYBE I'LL USE ANOTHER EXAMPLE AND WE
17 CAN HAVE A PRIVATE CONVERSATION ABOUT THAT. [LIGHT LAUGHTER]

18

19 **SUP. YAROSLAVSKY:** BUT THE CONCEPT, AT THE END OF THE DAY...

20

21 **SUP. BURKE:** [INDISTINCT]

22

23 **SUP. YAROSLAVSKY:** I THOUGHT THE CONCEPT AT THE END OF THE DAY
24 WAS THAT SOMEBODY OTHER THAN US OWNED IT, WHETHER...

25



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1 **J. TYLER MCCAULEY:** THAT IS THE CURRENT TYPE OF LEASE BEING
2 DONE BY THE COUNTY.

3

4 **SUP. YAROSLAVSKY:** AND IS THAT STILL DOABLE?

5

6 **J. TYLER MCCAULEY:** THAT'S WHAT THEY'RE STARTING TO TELL US.
7 THEY MIGHT BE CONSIDERING IT. SO I CAN'T TELL YOU AN ANSWER TO
8 THAT QUESTION.

9

10 **SUP. YAROSLAVSKY:** BUT, TYLER, WE'RE NOT COMMUNICATING. YOU SAY
11 THAT THAT IS THE WAY WE'VE DONE IT, AND I ASK YOU, THEN, IS
12 THAT-- CAN WE-- ARE THE FEDS APPROVING IT AND YOU SAY THAT'S
13 WHAT WE'RE TALKING TO THEM ABOUT NOW. PRESUMABLY, IT'S BEEN
14 APPROVED -- IT'S BEEN AN ALLOWABLE STRUCTURE TO HAVE A LEASE
15 ARRANGEMENT WITH A BUILDING THAT THEN ENDS UP IN THE OWNER --
16 AT THE END OF THE TERM, ENDS UP IN THE OWNERSHIP OF SOME PARTY
17 OTHER THAN THE GOVERNMENTAL ENTITY, THE COUNTY?

18

19 **J. TYLER MCCAULEY:** THEY'VE INFORMED US THEY HAVEN'T AUDITED
20 IT. UNTIL THEY DO, THEY'LL LET US KNOW.

21

22 **SUP. YAROSLAVSKY:** THEY HAVEN'T AUDITED WHAT?

23

24 **J. TYLER MCCAULEY:** THAT CONCEPT OF DOING IT WHERE SOMEONE ELSE
25 OWNS IT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** BUT WE HAVE FINANCED A NUMBER OF BUILDINGS
3 THAT WAY SO WHAT IS THE CONTRACT OF THOSE BUILDINGS? WHAT IS
4 THE EL MONTE WELFARE BUILDING? IT IS AN OLDER ONE. WHAT...

5

6 **J. TYLER MCCAULEY:** FINANCING METHODOLOGY TOOK VERY CAREFUL
7 CONSIDERATION OF THE OLD RULES AND WROTE A VERY CAREFUL LEASE
8 TO MAKE SURE THAT THE OLD RULES WERE-- OF A COUNTY BEING ABLE
9 TO OWN AT THE END OR SOME OTHER PARTY AND, THEREFORE, US TO BE
10 ABLE TO CARRY THE INTEREST, CLAIM THE INTEREST, A VERY
11 IMPORTANT CONCEPT, IT WAS. AND ANOTHER -- BEFORE THAT, THE
12 COUNTY COULDN'T CLAIM THE INTEREST EXCEPT 2% A YEAR, AND THEN
13 WE OWNED IT AT THE END. THIS IS A NEW CONCEPT, IT'S BEING DONE
14 NOW, AND WE'RE WORKING WITH THE FEDS TO SEE IF WE CAN GET A
15 VERY FAVORABLE THING. WE'RE TRYING TO SHOW THEM IT'S IN THEIR
16 BEST INTERESTS TO DO IT THE WAY WE'RE DOING IT.

17

18 **SPEAKER:** TAX-WISE. THE INTEREST TAX-WISE.

19

20 **SUP. YAROSLAVSKY:** YEAH, I UNDERSTAND THAT. I GUESS WHAT I'M
21 GETTING AT IS, IF WE WENT OUT TO AN R.F.P. A YEAR FROM NOW FOR
22 AN ACADEMY, A RESIDENTIAL EDUCATIONAL ACADEMY FOR A PARTICULAR
23 TYPE OF FOSTER KID OR KID IN OUR SYSTEM AND WE-- COULD WE
24 STRUCTURE A DEAL FOR THE CONSTRUCTION OF A BUILDING, UNDER THE
25 RULES AS YOU NOW KNOW THEM, IN WHICH THE SERVICE DOLLARS OR



The Meeting Transcript of
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1 THE DOLLARS ASSOCIATED WITH THE 4-E WAIVER COULD BE USED TO
2 PAY A RENTAL-- A RENT AMOUNT OR A LEASE AMOUNT FOR THE
3 BUILDING, SAY WOULD BE OWNED BY A NONPROFIT, NOT THE COUNTY
4 BUT A NONPROFIT, YOU KNOW, "GOOD KIDS INCORPORATED", NONPROFIT
5 ORGANIZATION, COMES IN, SAYS, "WE'LL BUILD THE ACADEMY, WE'LL
6 RUN THE ACADEMY." ENTERS INTO A CONTRACT WITH US BUT THEY
7 DON'T HAVE CAPITAL DOLLARS BUT THEY WANT TO PAY IT OFF AS WE
8 PAY OFF SOME OF OUR BUILDINGS. COULD THAT BE DONE TODAY UNDER
9 THESE RULES?

10

11 **J. TYLER MCCAULEY:** IF, AT THE END OF THE DAY, THE NONPROFIT
12 OWNED THE BUILDING AND IT WOULD LOOK MORE LIKE A RENT OR A
13 LEASE AND IT WOULD LOOK LIKE THAT WOULD BE A CLAIMABLE COST.

14

15 **SUP. YAROSLAVSKY:** WELL, IF THAT'S THE CASE AND, OF COURSE,
16 THERE'S AN "IF" IN THERE AND THIS IS THE FIRST TIME YOU
17 ACTUALLY HEARD ANY OF THIS DISCUSSION, ALTHOUGH I'M SURE YOU'D
18 RATHER HAVE DONE SOMETHING ELSE, THAT MAY BE ANOTHER APPROACH
19 AND AN APPROACH WHICH REALLY SYNTHESIZES ALL OF THE INANE
20 ARGUMENTS WE'VE HEARD FROM ALL OF US TODAY. IT MAY BE A WIN-
21 WIN SITUATION. IT MAY ENABLE YOU TO GO FORWARD WITH THE WAIVER
22 WITH THE SERVICE PIECE INTACT, WITH A FINANCING MECHANISM THAT
23 WOULD STILL ALLOW YOU TO USE SERVICE DOLLARS BUT UNDER A
24 DIFFERENT KIND OF STRUCTURE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** WELL, THAT WAS MY INTENT UNDER THE OTHER
2 POSSIBLE MECHANISM.

3

4 **SUP. YAROSLAVSKY:** WAS OR WASN'T?

5

6 **SUP. KNABE, CHAIR:** HUH?

7

8 **SUP. YAROSLAVSKY:** WAS OR WASN'T?

9

10 **SUP. KNABE, CHAIR:** IT WAS. TO COVER THESE CAPITAL COSTS, TO
11 LOOK AT, YOU KNOW, ALL THE AVAILABLE MECHANISMS AVAILABLE TO
12 US THAT WOULD, YOU KNOW, PUT IT IN THE FRAMEWORK THAT, ONE,
13 IT'S LEGAL AND APPROVABLE AND WORKABLE.

14

15 **J. TYLER MCCAULEY:** AND CLAIMABLE FROM THE FEDERAL GOVERNMENT.

16

17 **SUP. KNABE, CHAIR:** RIGHT.

18

19 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I HATE TO SUGGEST THIS, BUT IF
20 I COULD BE ASSURED, AND, MR. ANTONOVICH, I WANT TO DEFER TO
21 YOU, TOO, BECAUSE YOU'RE THE CO-MAKER OF THE MOTION, IF I
22 COULD BE ASSURED THAT THIS IS A MECHANISM THAT IS LEGAL AND
23 DOABLE, THEN I WOULD WITHDRAW MY MOTION BUT I DON'T WANT TO DO
24 THAT TODAY WITHOUT HAVING MORE CERTAINTY FROM YOU. AND I KNOW
25 THERE IS A TIME ISSUE HERE, AND PERHAPS-- MY FIRST CHOICE



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1 WOULD BE TO PUT IT OVER ONE MORE WEEK AND GET AN ANSWER FROM
2 YOU ON THIS ONE ISSUE AND HOPEFULLY WE JUST DON'T DEBATE THIS
3 ALL OVER AGAIN. WE KNOW WHERE WE ALL ARE, OR WE COULD...

4

5 **SUP. BURKE:** LET'S PASS THE WAIVER, THOUGH.

6

7 **SUP. YAROSLAVSKY:** WELL...

8

9 **SUP. BURKE:** WE COULD ALWAYS AMEND IT.

10

11 **SUP. YAROSLAVSKY:** NO, WE COULDN'T ALWAYS AMEND IT. I THINK WE-
12 - IT'S A SUBMITTAL AND WE EITHER SUBMIT IT ONE WAY OR WE
13 SUBMIT IT THE OTHER WAY.

14

15 **SUP. BURKE:** WE HAVE TO SUBMIT IT BEFORE NEXT WEEK?

16

17 **SUP. KNABE, CHAIR:** WHAT IS THE DEADLINE OF THE WAIVER
18 APPLICATION?

19

20 **SUP. YAROSLAVSKY:** IS THERE A DEADLINE?

21

22 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR YAROSLAVSKY, ACTUALLY,
23 THE DEADLINE SET BY THE FEDERAL GOVERNMENT IS PASSED, ALTHOUGH
24 THEY RECOGNIZE THAT THIS IS LIKELY TO BE MORE COMPLICATED. THE
25 STATE WILL SUBMIT THE WAIVER TO THE FEDERAL GOVERNMENT AND



**The Meeting Transcript of
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1 THERE IS STILL SOME WORK TO BE DONE WITH THE STATE. I WOULD
2 IMAGINE THAT THEY WOULD BE OPEN TO STARTING WITH THE WAIVER AS
3 IT IS PACKAGED WITH A RECOGNITION THAT THIS ISSUE WOULD ALSO
4 CONCEIVABLY COME FORWARD IN A WEEK AND WOULD BE OPEN TO MAKING
5 CHANGES. IT'S UNLIKELY THEY'RE GOING TO SUBMIT THEIR FINAL
6 WAIVER TO THE STATE BY NEXT TUESDAY.

7

8 **SUP. YAROSLAVSKY:** WELL, SO THEN WE DON'T HAVE TO APPROVE THIS
9 TODAY. LET ME PUT IT THIS WAY. IF WE HELD IT OVER TO NEXT
10 TUESDAY, IT WOULD BE OKAY?

11

12 **DAVID SANDERS:** MR. CHAIR, SUPERVISOR YAROSLAVSKY, I THINK IT
13 WOULD BE BETTER TO HAVE SOMETHING TO SUBMIT TO THE STATE TODAY
14 AND THAT THAT COULD BE THE ORIGINAL WAIVER WITH THE
15 RECOGNITION THAT THERE MIGHT BE AN ADDITION OR MAYBE EVEN MORE
16 ADDITIONS WITHIN THE NEXT WEEK TO TWO WEEKS AS THESE ISSUES
17 ARE DELIBERATED BUT I...

18

19 **SUP. YAROSLAVSKY:** WELL, I DON'T KNOW THAT THE STATE'S GOING TO
20 HAVE...

21

22 **SUP. ANTONOVICH:** BUT THE ORIGINAL HAD IT IN, THE ORIGINAL-
23 ORIGINAL.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** YEAH, I DON'T KNOW THAT THE STATE'S GOING TO
2 ENTERTAIN. I HAVE NO REASON TO KNOW ONE WAY OR ANOTHER WHETHER
3 THE STATE WOULD ENTERTAIN ANY SUBSEQUENT SUBMISSIONS AND MY
4 HISTORY WITH WAIVERS IS THAT THEY'RE COMPLICATED ENOUGH THAT
5 THEY DON'T WANT A SUBSEQUENT SUBMISSION. WE COULD DO IT
6 ANOTHER WAY. WE COULD SUBMIT ALL OF IT NOW AND WITHDRAW THIS
7 PIECE OF IT IN THE NEXT FEW DAYS IF MR. MCCAULEY CAN ASSURE
8 US, BY MEMORANDUM, THAT SUCH A STRUCTURE, A LEASE, USING--
9 THIS USE OF SERVICE DOLLARS THROUGH A LEASE WOULD BE LEGAL. IN
10 FACT, WHAT I WOULD SUGGEST, AND I'M JUST THINKING OUT LOUD
11 HERE, IS THAT WE GO AHEAD AND WE COULD APPROVE ALL OF IT. HOW
12 LONG WOULD IT TAKE YOU TO GIVE US A MEMORANDUM TO SATISFY
13 YOURSELF, TYLER, ON THE ISSUE? I MEAN, COULD YOU DO IT TODAY?

14

15 **J. TYLER MCCAULEY:** IF IT LOOKS LIKE A STRAIGHT LEASE, SIR, WE
16 COULD DO IT RIGHT AWAY BECAUSE THE RULES ARE FAIRLY CLEAR. IF
17 IT LOOKS LIKE IT'S A LEASE FOR A BUY AT THE END, THAT MAKES IT
18 A LOT MORE COMPLICATED.

19

20 **SUP. YAROSLAVSKY:** NOW HERE IS MY SUGGESTION. WHY DON'T WE JUST
21 HOLD THIS ON THE TABLE RIGHT NOW? WE HAVE OTHER ITEMS ON OUR
22 AGENDA.

23

24 **SUP. BURKE:** NO, WE DON'T.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** WE REALLY DON'T.

2

3 **SUP. YAROSLAVSKY:** WELL, WE HAVE A LOT OF CLOSED SESSION ITEMS,
4 DO WE NOT? EIGHT OF THEM OR SOMETHING? MAYBE JUST LET ME
5 FINISH MY SUGGESTION. MAYBE IT'S A LOUSY SUGGESTION BUT IF YOU
6 CAN GET US, IN THE NEXT TWO HOURS, I THINK WE'RE GOING TO BE
7 IN CLOSED SESSION AT LEAST TWO HOURS, IF YOU'RE SATISFIED, AND
8 I'M NOT TRYING TO PUT PRESSURE ON YOU. IF YOU'RE NOT
9 SATISFIED, YOU'RE NOT. BUT, IF YOU ARE SATISFIED, GIVE US A
10 MEMORANDUM TODAY. THAT WILL BE GOOD ENOUGH FOR ME. I DON'T
11 KNOW. MIKE, IF IT'S GOOD ENOUGH FOR YOU AND THEN I THINK WE
12 CAN GO INTO THIS WITH A UNANIMOUS VOTE.

13

14 **SUP. BURKE:** MAY I JUST GET THIS CLEAR? IS IT ABSOLUTELY AGREED
15 HERE THAT EVERYONE-- THAT THE COUNTY IS GOING TO OWN THIS OR
16 THE COUNTY IS GOING TO LEASE IT RATHER THAN A NONPROFIT LEASE
17 IT?

18

19 **SUP. YAROSLAVSKY:** NO. IT WOULD BE THE NONPROFIT THAT WOULD
20 LEASE IT, PRESUMABLY, BUT IT WOULD BE...

21

22 **SUP. BURKE:** OKAY. ALL RIGHT. AS LONG AS THAT'S UNDERSTOOD.

23

24 **SUP. YAROSLAVSKY:** WE'RE NOT EVEN AGREED ON-- WE'RE NOT EVEN
25 AGREED TO DO IT.



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1

2 **SUP. MOLINA:** THAT'S NOT WHAT IT SAID.

3

4 **SUP. BURKE:** OKAY. BUT WHAT I'M SAYING IS, I WANT IT TO BE VERY
5 CLEAR...

6

7 **SUP. YAROSLAVSKY:** WELL, MAYBE THE WHOLE IDEA IS A LOUSY IDEA
8 AND WE OUGHT TO GO WITH A 3-2 VOTE THEN, I DON'T KNOW, OR A 2-
9 3, I MEAN, I'M JUST TRYING TO FIGURE OUT A WAY TO-- THE ANSWER
10 TO YOUR QUESTION, I-- THERE ARE-- I DON'T KNOW WHAT YOUR
11 RECOMMENDATION IS FOR THE RESIDENTIAL ACADEMY. THIS IS YOUR
12 RECOMMENDATION FOR THE RESIDENTIAL ACADEMY. WHO DO YOU THINK
13 IS GOING TO OWN IT, DR. SANDERS? THE COUNTY?

14

15 **DAVID SANDERS:** SUPERVISOR YAROSLAVSKY, THE RESIDENTIAL ACADEMY
16 SHOULD BE PRIVATELY RUN AND, IN TERMS OF THE OWNERSHIP OF THE
17 FACILITY, I WOULD DEFER TO WHAT'S LEGAL. I WOULD ASSUME THAT
18 IT WOULD BE BEST THAT IT'S ALSO OWNED BY THE PRIVATE ENTITY
19 BUT THERE MAY BE OTHER OPTIONS TO THAT. BUT IT CLEARLY SHOULD
20 BE PRIVATELY RUN, IT SHOULD NOT BE RUN BY THE COUNTY.

21

22 **SUP. BURKE:** NOW, THIS-- NOW, I HAVEN'T SEEN THIS, BUT THIS IS
23 WHAT SHE SAYS WAS SENT TO HER THAT SAYS...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** I DON'T KNOW WHERE THAT CAME FROM. WHERE
2 DID THAT COME FROM?

3

4 **SUP. BURKE:** ...COUNTY RETAINS OWNERSHIP IN COMPLETE
5 FACILITY...

6

7 **SUP. YAROSLAVSKY:** WHAT IS THAT?

8

9 **SUP. BURKE:** I DON'T KNOW WHAT THIS IS. IT'S SOMETHING GLORIA
10 PASSED TO ME. I HAVEN'T SEEN ANY OF THESE THINGS.

11

12 **SUP. YAROSLAVSKY:** WHO PREPARED THAT?

13

14 **SPEAKER:** I DID.

15

16 **SUP. YAROSLAVSKY:** OKAY. WELL, WITH ALL DUE RESPECT, THAT MAY
17 BE YOUR OPINION BUT THAT'S NOT NECESSARILY THE COUNTY'S
18 OPINION.

19

20 **ANDREW BRIDGE:** NO, AND WHAT I CAN SAY IS THAT, THERE ARE TWO
21 CONCERNS. ONE, AS FAR AS THE ACTUAL OWNERSHIP, OBVIOUSLY, YOU
22 KNOW, IF THERE'S A GENERAL AGREEMENT THAT THIS IS A GOOD IDEA,
23 WE'D WANT TO BE-- THERE'S NO INTEREST IN THE OWNERSHIP BEYOND
24 GOING AHEAD AND DOING WHAT WE CAN TO GET THIS SCHOOL UP AND
25 OPERATING FOR KIDS. SO IF OWNERSHIP, GOING WITH TYLER, IF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OWNERSHIP NEEDS TO RESIDE WITH THE COUNTY OR IF OWNERSHIP
2 NEEDS TO RESIDE WITH SOME 501-C-3, THAT'S NOT AN ISSUE.

3

4 **SUP. BURKE:** ALL RIGHT. SEE, THAT'S WHAT MY CONCERN IS, THE
5 COUNTY OWNING IT, I THINK, GETS TO BE A REAL ISSUE AS FAR AS
6 I'M CONCERNED.

7

8 **ANDREW BRIDGE:** NO, AND THE ONLY OTHER ISSUE WAS THAT IT WOULD
9 BE MANAGED BY AN INDEPENDENT...

10

11 **SUP. BURKE:** I KNOW, BUT THIS IS WHAT'S BEEN PRESENTED. AT
12 LEAST, GLORIA'S BEEN RELYING ON THAT.

13

14 **SUP. YAROSLAVSKY:** NO, BUT IT'S NOT WHAT'S IN OUR SUBMISSION.
15 IT'S NOT WHAT'S IN HIS SUBMISSION TO US AND THAT'S THE ONLY
16 THING THAT I CARE ABOUT IS NOT WHAT DR. SANDERS...

17

18 **ANDREW BRIDGE:** THESE WERE INITIAL ROUNDS OF PROPOSALS.

19

20 **SUP. YAROSLAVSKY:** BUT THE POINT IS THAT WE ARE GOING TO MAKE
21 ALL OF THESE DECISIONS SUBSEQUENT TO THIS. WE'RE GOING TO MAKE
22 ALL THE DECISIONS ABOUT WHETHER WE EVEN GO DOWN THIS ACADEMY
23 ROAD OR NOT. THAT'S A DECISION THIS BOARD HAS YET TO MAKE. ALL
24 YOU'RE DOING IS INCLUDING IT IN A LIST OF INTENSIVE SERVICES.
25 IT'S NOT A COMMITMENT TO DOING IT.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SPEAKER:** EXACTLY.

3

4 **SUP. YAROSLAVSKY:** SO ALL OF THOSE THINGS STILL HAVE TO BE
5 RESOLVED. SO I WOULD SUGGEST THAT WE ASK TYLER TO DRAFT US ONE
6 PARAGRAPH, IF YOU CAN, THAT GIVES US A LEVEL OF ASSURANCE THAT
7 THIS STRUCTURE IS LEGAL AND AT LEAST THAT WILL GIVE US, I
8 THINK, THE COMFORT LEVEL TO PROCEED WITHOUT THE AMENDMENT. I
9 THINK IT'S-- IF THAT CAN WORK, IT'S A PERFECTLY GOOD MODEL.
10 WE'VE USED IT BEFORE ALL OVER THE COUNTY.

11

12 **SUP. MOLINA:** MR. CHAIRMAN, ON THAT POINT, AGAIN, AND THAT IS
13 WHY I SUPPORTED THE ORIGINAL WAIVER. IT'S UNDER SERVICES. THE
14 AMENDMENT TALKS ABOUT CAPITAL AND THAT'S A CHANGE AND THAT'S
15 WHERE, AGAIN, WE'RE REGURGITATING THIS OVER AND OVER AND OVER
16 AGAIN. THAT IS THE HESITATION THAT WE HAVE RIGHT NOW. AND,
17 AGAIN, MR. BRIDGE, IT'S NOT JUST FOR YOUR ACADEMY, IT'S WHAT
18 IT DOES TO OUR WHOLE GROUP HOME SITUATION THAT WE'RE TRYING TO
19 GET A HANDLE OF AND THAT WE'VE BEEN TRYING TO GET A HANDLE OF
20 FOR OVER A YEAR AND A HALF NOW. SO THE REALITY IS THAT THIS
21 HAS BEEN THRUST ON US AND WE'VE LOST SIGHT OF WHAT THE WAIVER
22 WAS ABOUT. THE WAIVER WAS ABOUT HOW DO WE BLEND SERVICES FOR
23 AN INDIVIDUAL CHILD? HOW DO WE CUSTOMIZE A PROGRAM FOR A
24 FAMILY SO THE CHILD GETS TO STAY IN THE HOME? THAT'S WHAT WE
25 REALLY WANT MOST OF ALL. BUT WE'VE LOST SIGHT OF IT BECAUSE



**The Meeting Transcript of
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1 WE'RE GOING WITH THIS PROPOSAL THAT COMES IN IN PIECES, GOES
2 OUT IN PIECES, SOME PEOPLE HAVE IT, SOME PEOPLE DON'T HAVE IT.
3 WE DON'T KNOW. AND WE HAVEN'T EVEN COLLABORATED INTERNALLY. IF
4 THERE IS \$96 MILLION AVAILABLE IN PROP. 46 AND WE HAVEN'T
5 EXPLORED IT. IF THERE IS MONEY IN THE INDUSTRY FUNDS THAT WE
6 HAVE AVAILABLE, WE'VE GOT TO EXPLORE THAT. AND SO I WOULD
7 RATHER GO WITH CONSENSUS TO THE STATE AND TO THE FEDS ON THIS
8 WAIVER FOR WHAT IT WAS INTENDED TO BE. WE ARE ALLOWING A LOT
9 OF THINGS TO DISTRACT AND TAKE AWAY IN TRYING TO MEET THE
10 NEEDS OF CHILDREN. WE DON'T NEED THIS AMENDMENT OF CAPITAL AT
11 THIS TIME AND SO, I THINK THAT, AGAIN, I DON'T KNOW WHAT YOU
12 WANT, TYLER, TO BRING TO US OR WHATEVER IS GOING ON, BUT I
13 THINK THAT ANYTHING THAT IT DOES TO TAKE AWAY THIS AMENDMENT,
14 I WOULD SUPPORT, BECAUSE I THINK THAT WE SHOULD, IF NOTHING
15 ELSE, HAVE CONSENSUS, HAVE THE CONSENSUS ON THIS WAIVER.

16

17 **SUP. KNABE, CHAIR:** WELL, I THINK THAT SUPERVISOR YAROSLAVSKY'S
18 REQUEST IS THAT TYLER COMES BACK WITH, YOU KNOW, AN OPINION
19 THAT GIVES A LEVER OF COMFORTABILITY TO IF WE WANT TO MOVE
20 FORWARD WITHOUT THIS AMENDMENT. THAT-- IS THAT...?

21

22 **SUP. YAROSLAVSKY:** PARDON ME?

23

24 **J. TYLER MCCAULEY:** YES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** WHAT DID YOU SAY?

2

3 **SUP. KNABE, CHAIR:** I WANT TO MAKE SURE. I DON'T WANT IT TO
4 COME BACK IN ANOTHER TWO AND A HALF HOURS OF DISCUSSION, THAT
5 YOUR AMENDMENT OR YOUR QUESTION TO TYLER WAS BASICALLY TO COME
6 BACK TO THIS BOARD WITH AN OPINION AS RELATED TO YOUR
7 AMENDMENT THAT WOULD NOT REQUIRE US TO INCLUDE THAT AMENDMENT
8 AS PART OF THE APPLICATION.

9

10 **SUP. YAROSLAVSKY:** YEAH. ACTUALLY, ALL I WANT HIM TO DO IS TO
11 TELL US THAT THERE IS A-- THAT IS LEGAL TO STRUCTURE A LEASE
12 ARRANGEMENT THAT IS THESE 4-E SERVICE DOLLARS CAN BE USED TO
13 LEASE A BUILDING IN ITS ENTIRETY, INCLUDING THROUGH A
14 NONPROFIT-- YOU KNOW WHAT I MEAN?

15

16 **SUP. KNABE, CHAIR:** AND ADDRESSES THE ISSUE THAT SUPERVISOR
17 BURKE RAISED ABOUT COUNTY OWNERSHIP?

18

19 **SUP. YAROSLAVSKY:** RIGHT, ABSOLUTELY. AND THEN, AT THE END OF
20 THE DAY, IF YOU-- LITERALLY AT THE END OF THE DAY, IF YOU CAN
21 GIVE US A SHORT, JUST "YES" OR "NO" WITH TWO SENTENCES, THAT'S
22 ENOUGH FOR ME.

23

24 **SUP. KNABE, CHAIR:** OKAY. IS THERE...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **J. TYLER MCCAULEY:** I'LL GET RIGHT ON IT.

2

3 **SUP. KNABE, CHAIR:** IS THERE CLARIFICATION? IS EVERYBODY
4 COMFORTABLE WITH THAT AND...? OKAY. THANK YOU ALL. AND, TYLER,
5 THE CLOCK IS RUNNING. OKAY. SO, YES, IT WILL COME BACK TO US.
6 WE'RE NOT GOING TO DO ANYTHING YET.

7

8 **SUP. BURKE:** NO, I THOUGHT WE WERE GOING TO VOTE ON THE WAIVER?

9

10 **SUP. YAROSLAVSKY:** HE'S GOING TO COME BACK TODAY. HE'S GOING TO
11 WORK ON IT RIGHT NOW WHILE WE'RE DOING OTHER THINGS.

12

13 **SUP. KNABE, CHAIR:** RIGHT. AND THE WAIVER WILL COME BACK TO US
14 TODAY ONCE WE GET TYLER'S EXPLANATION. OKAY?

15

16 **SUP. YAROSLAVSKY:** RIGHT. YEAH.

17

18 **SUP. KNABE, CHAIR:** ALL RIGHT. OKAY. WHAT OTHER AGENDA -- WHAT
19 ARE YOU LOOKING FOR? THERE'S NO ACTION. IT'S COMING BACK TO US
20 TODAY. IT'S ON THE TABLE. OKAY? YOU'RE LOOKING AT ME LIKE...
21 ALL RIGHT. IT'S JUST ON THE TABLE. THERE'S GOING TO BE NO
22 ACTION.

23

24 **SUP. YAROSLAVSKY:** IT'S YOUR TIE, MR. CHAIRMAN.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** I DON'T SHOW 1-H ON HERE AND I BELIEVE WE
2 APPROVED IT. MOVE ON ITEM 1-H. WHAT? YEAH. SHE SPOKE AND WE
3 MOVED IT, RIGHT?

4

5 **SUP. MOLINA:** WE DID. WE NEVER APPROVED IT? OH, I THOUGHT WE
6 HAD.

7

8 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA. THE CHAIR WILL
9 SECOND. WITHOUT OBJECTION, SO ORDERED.

10

11 **SUP. MOLINA:** ROLL OVER THOSE EMANCIPATION DOLLARS THAT NOBODY
12 APPLIED FOR.

13

14 **SUP. KNABE, CHAIR:** ITEMS 2 AND 4, MOVED BY SUPERVISOR BURKE,
15 SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO
16 ORDERED. ITEM 15 IS ON THE TABLE. SO WE HAVE ITEM 21 BEFORE US
17 BUT WE APPROVED THAT. OKAY. THEN WHY IS IT ON HERE? AND 47-A
18 HAS BEEN CONTINUED ONE WEEK. AT THE REQUEST OF SUPERVISOR
19 ANTONOVICH, 47-A HAS BEEN CONTINUED ONE WEEK. IT SHOWS HERE
20 THAT 21, BUT IT'S BEEN APPROVED. OKAY, SO 47-A HAS BEEN
21 CONTINUED FOR ONE WEEK BY THE REQUEST OF SUPERVISOR
22 ANTONOVICH. SO NOW PUBLIC COMMENT?

23

24 **SUP. ANTONOVICH:** NO, NO. ADJOURNMENTS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** ADJOURNMENTS, EXCUSE ME. ADJOURNMENTS.

2 SUPERVISOR MOLINA?

3

4 **SUP. MOLINA:** YES, SIR?

5

6 **SUP. KNABE, CHAIR:** DO YOU HAVE ANY ADJOURNMENTS?

7

8 **SUP. MOLINA:** NO, I DO NOT.

9

10 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR BURKE, ANY ADJOURNMENTS?

11

12 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
13 MEMORY OF DR. ALAN GOLDSON, AN M.D. AND ON MY -- WHEN I SENT
14 IT IN, I HAVE A "T" AFTER-- OR "D" AFTER GOLDSON. AND IT'S G-
15 O-L-D-S-O-N. CAN I CORRECT IT ON YOUR... G-O-L-D-S-O-N, AND HE
16 WAS A WELL-KNOWN PHYSICIAN, A CANCER SPECIALIST. HE HAD A LONG
17 CAREER AS A PHYSICIAN AND A VERY DISTINGUISHED ONE. HE'S
18 SURVIVED BY HIS WIFE, AMY, AND TWO DAUGHTERS, AVIS AND ERIN.
19 AND DEACON WILLIS FORD, A LONGTIME OF THE SECOND DISTRICT AND
20 DEACON OF RICHMOND BAPTIST CHURCH IN LOS ANGELES. HE IS
21 SURVIVED BY HIS WIFE, RUBY FORD. AND IRMA DIXON, A LONGTIME
22 RESIDENT OF THE CITY OF COMPTON, WHO IS SURVIVED BY HER TWO
23 SONS, JUDGE AND ELBERT DIXON, AND ONE DAUGHTER, MARILYN HALEY.
24 CATHERINE FERGUSON, WHO PASSED AWAY FEBRUARY 4TH AND MRS.
25 FERGUSON RETIRED AFTER 42 YEARS AS A FEDERAL EMPLOYEE. SHE WAS



**The Meeting Transcript of
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1 A LONGTIME RESIDENT OF THE SECOND DISTRICT. SHE IS SURVIVED BY
2 HER DAUGHTER, ROSALYN FERGUSON-BROWN. RON JONES, WHO PASSED
3 AWAY LAST WEEK OF CANCER, HE WAS 48. HE WAS CO-FOUNDER AND
4 CHAIRMAN OF THE LOS ANGELES-BASED SONG PRO, INC., THE MAKER OF
5 A COMPUTER DEVICE THAT HE INVENTED THAT TURNS NINTENDO GAME
6 BOY INTO VISUAL, AUDIO AND VIDEO PLAYER. HIS COMPANY IS THE
7 FIRST AFRICAN-AMERICAN OWNED PORTABLE DIGITAL, MULTIMEDIA
8 DEVICE MANUFACTURER. HE IS SURVIVED BY HIS FATHER, WILLIAM,
9 GRANDMOTHER ALBERTA MARTIN, BROTHERS, MICHAEL, GREGORY AND
10 RODNEY, AND SISTER, DEBORAH MILLS, JOYCE, LORETTA, ANGELA,
11 JACQUELINE AND MICHELLE. PERRY LINDSEY, WHO WAS A MEMBER OF
12 THE TUSKEGEE AIRMEN DURING WORLD WAR II AND WAS THE FIRST
13 AFRICAN-AMERICAN TO HOLD THE POSITION OF PRINCIPAL IN THE LONG
14 BEACH UNIFIED SCHOOL DISTRICT. HE WAS 81. HE IS SURVIVED BY
15 HIS WIFE, EVELYN, DAUGHTERS, DEBORAH AND YVETTE AND A SON,
16 PERRY ALLAN LINDSEY, FOUR GRANDCHILDREN AND ONE BROTHER, AND
17 THREE SISTERS. JULIA YVONNE COLLEY HENRY, WHO PASSED AWAY ON
18 FEBRUARY 4TH. SHE WAS A RESIDENT OF CARSON, OUTSTANDING MEMBER
19 OF THE COMMUNITY AND AN ACTIVIST, INSTRUMENTAL IN ALLEVIATING
20 GANGS ON HER STREET WHEN SHE WAS A RESIDENT IN INGLEWOOD. HER
21 LIFE WAS COMMITTED TO PUBLIC SERVICE AND SHE WAS THE OWNER AND
22 OPERATOR OF CHILDREN FIRST, A CHILD DEVELOPMENT CENTER IN THE
23 CITY OF LAWNSDALE. SHE WAS ALSO AWARDED WOMAN OF THE YEAR BY
24 CRYSTAL STAIRS. SHE LEAVES HER HUSBAND, OZZY HENRY, AND A



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1 DAUGHTER, DOVINIA TATE. SHE IS THE COUSIN OF MY DEPUTY, WENDY
2 TATE. THAT CONCLUDES MY...

3

4 **SUP. BURKE:** SO ORDERED. THIRD DISTRICT, ZEV, DO YOU HAVE ANY
5 ADJOURNMENTS?

6

7 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I ASK THAT WE ADJOURN AT THE
8 CLOSE OF THE MEETING TODAY IN MEMORY OF MARY MARGARET BLOOM, A
9 RESIDENT OF TOPANGA, WHO PASSED AWAY AT THE AGE OF 56. SHE WAS
10 A LONGTIME ACTIVIST IN THE TOPANGA COMMUNITY, CONTRIBUTING HER
11 TIME TO THE TOPANGA HISTORICAL SOCIETY, THE WATERSHED
12 COMMITTEE AND THE TOWN COUNCIL. SHE IS SURVIVED BY HER
13 HUSBAND, LEE, AND OTHER FAMILY MEMBERS AND FRIENDS. ALSO ASK
14 THAT WE ADJOURN IN THE MEMORY OF CAROLINE M. PEARSON, A COUNTY
15 RESIDENT FOR MANY YEARS WHO RECENTLY PASSED AWAY AT THE AGE OF
16 79. SURVIVED BY HER DAUGHTER, ANNA ROHAS, WHO IS A FRIEND OF
17 OUR OFFICE AND THE PROJECT MANAGER FOR MISSION COLLEGE'S
18 MASTER PLAN IN SYLMAR. AND, LASTLY, ASK THAT WE ADJOURN IN THE
19 MEMORY OF JUNE BALLIATTE FAYE, LIFELONG RESIDENT OF
20 PHILADELPHIA, WHO SUCCUMBED TO HEART FAILURE AT THE AGE OF 82.
21 SHE WAS THE GRANDMOTHER OF MY PLANNING DEPUTY, LAURA FAYE
22 SHELL AND SHE'LL BE DEEPLY MISSED BY ALL OF THAT FAMILY AND
23 SHE LEAVES HER THREE SONS, SIX GRANDCHILDREN, ONE GREAT-
24 GRANDCHILD AND NUMEROUS OTHER FAMILY MEMBERS. THAT'S ALL I
25 HAVE.



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1

2 **SUP. KNABE, CHAIR:** SO ORDERED. I MOVE THAT WE ADJOURN TODAY IN
3 MEMORY OF MR. JOHN MANSELL. NOW, JOHN WAS FORMER A DECORATED
4 WORLD WAR II VETERAN AND A FORMER CITY MANAGER OF LONG BEACH.
5 HE PASSED AWAY AT THE AGE OF 83. HE ORIGINALLY BEGAN HIS
6 CAREER AS A CLERK AT CITY HALL, THEN WAS ELECTED CITY AUDITOR
7 FIVE TIMES AND ASSUMED THE CITY'S TOP UNELECTED POST IN A
8 TRANSFORMATION ERA IN LONG BEACH HISTORY. HE'S CREDITED WITH
9 OVERSEEING SUCH HIGH PROFILE PROJECTS AS THE LONG BEACH ARENA,
10 PERFORMING ARTS CENTER, CONVENTION CENTER, CITY HALL, MAIN
11 LIBRARY COMPLEX, THE ELDO DORADO PARK GOLF COURSE AND NATURE
12 CENTER AND HE WILL BE MISSED BY HIS FAMILY AND FRIENDS. HE IS
13 SURVIVED BY HIS WIFE, MADELEINE, AND SON, JOHN, JR. OF LONG
14 BEACH. LONG BEACH HAS LOST A GOOD FRIEND. ALSO MOVE WE ADJOURN
15 IN MEMORY OF MR. ERNEST CASTANO, SR. HE IS THE BELOVED FATHER
16 OF ERNEST KASTANO, JR., WHO IS MY APPOINTEE TO THE LOS ANGELES
17 COUNTY PERSONAL ASSISTANCE SERVICES COUNCIL WHO PASSED AWAY
18 UNEXPECTEDLY ON MONDAY. HE WILL BE GREATLY MISSED BY HIS
19 FAMILY AND FRIENDS. HE IS SURVIVED BY HIS WIFE, ALICE, SON,
20 ERNIE, JR., DAUGHTER, VELMA, GRANDCHILDREN, ERICK, LESLIE,
21 EDWARD, AND CHRIS. ALSO THAT WE ADJOURN IN MEMORY OF CHUCK
22 CAIN, A BELOVED FORMER COACH AND EDUCATOR OF LONG BEACH CITY
23 COLLEGE WHO PASSED AWAY ON FEBRUARY 6TH AT THE AGE OF 72. HE
24 ATTENDED PEPPERDINE UNIVERSITY WITH THE HELP OF A BASKETBALL
25 SCHOLARSHIP WHERE HE EARNED HIS MASTER'S DEGREE AND DOCTORATE



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1 IN EDUCATION FROM U.S.C. HE BECAME A TEACHER AND COACH AT LONG
2 BEACH CITY. IN MARCH, CHUCK WILL BE INDUCTED INTO THE LONG
3 BEACH ATHLETIC HALL OF FAME. HE WILL BE MISSED BY HIS FAMILY
4 AND FRIENDS. HE IS SURVIVED BY HIS WIFE, MARIE, CHILDREN,
5 RUSSELL, KAREN, CAROL, KATHY, CHRISTIE, AND STEPSON, DAN, 13
6 GRANDCHILDREN AND TWO STEP GRANDCHILDREN AND HIS BROTHER,
7 CLARK, AND HIS FAMILY. ALSO THAT WE ADJOURN IN MEMORY OF MR.
8 CHRISTOPHER GRAY, BETTER KNOWN AS CHRIS. HE WAS A YOUNG 20
9 YEARS OLD. HE WAS A PENINSULA HIGH SCHOOL GRADUATE WHO ALSO
10 ATTENDED MIRALESTE. HE WAS WELL-KNOWN TO FAMILY AND FRIENDS.
11 HE WAS ALWAYS WILLING TO HELP OTHERS AND HE VOLUNTEERED FOR
12 HABITAT FOR HUMANITY. HE HELPED TO FEED THE HOMELESS EACH
13 THANKSGIVING HOLIDAY. HE WAS A MUSICIAN AND SURFER, AND HIS
14 UNCLE JEFFREY REFERRED TO CHRIS AS A SOUL SURFER AND SAID HE
15 REALLY CARED ABOUT PEOPLE. HE ALSO WORKED AS A LIFEGUARD AT
16 POOLS ACROSS THE SOUTH BAY AFTER GRADUATING FROM OUR COUNTY
17 FIRE DEPARTMENT LIFEGUARD CADET PROGRAM. HE WAS A TOPNOTCH
18 MUSICIAN, LOVED PLAYING HIS GUITAR. HE WAS RECENTLY ACCEPTED
19 AS A MUSIC MAJOR AT BOISE STATE. HE HAD BEEN ON THE DEAN'S
20 LIST AT EL CAMINO. HE IS SURVIVED BY HIS PARENTS, DUDLEY AND
21 LAURIE, AND HIS BROTHER, ALEX, AND HIS GRANDPARENTS, DUDLEY
22 GRAY, SR., OF PALM SPRINGS, MARGE AND WILLIAM WISDOM OF RANCHO
23 PALOS VERDES. ALSO THAT WE ADJOURN IN MEMORY OF JOSEPH JUAREZ,
24 SR. HE PASSED AWAY IN PHOENIX. HE WAS A MECHANIC FOR YEARS AT
25 LOCKHEED AEROSPACE. HE'S SURVIVED BY HIS THREE DAUGHTERS,



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1 YVONNE, RUBY, SYLVIA, ONE SON, JOHNNY, AND A DEVOTED DAUGHTER-
2 IN-LAW, LILIA. THOSE ARE MY ADJOURNMENTS. SO ORDERED.
3 SUPERVISOR ANTONOVICH?

4

5 **SUP. ANTONOVICH:** I WOULD LIKE TO MOVE THAT WE ADJOURN IN
6 MEMORY OF A GOOD FRIEND AND A GOOD COMMUNITY LEADER, ROGER
7 ARNEBERGH, WHO WAS A FORMER CITY ATTORNEY FOR LOS ANGELES FOR
8 20 YEARS. WHAT'S INTERESTING, ROGER WAS A HIGH SCHOOL DROPOUT
9 WHO EVENTUALLY EARNED HIS DIPLOMA FROM NIGHT SCHOOL AND THEN
10 HIS LAW DEGREE FROM AN EXTENSION SCHOOL. HE SUCCESSFULLY
11 ARGUED MANY CASES BEFORE THE SUPREME COURT AND HAS PRACTICED
12 LAW FOR OVER 50 YEARS. HE LEAVES HIS WIFE AND DAUGHTER. HIS
13 WIFE, EMILE, AND HIS DAUGHTER, PAT, AND HER HUSBAND, DAVID,
14 AND GRANDFATHER TO CANDICE AND DARY. JOHN HENCH, A REAL ROLE
15 MODEL. HE WAS THE INDIVIDUAL AT WALT DISNEY WHO WAS A SYMBOL
16 OF THE COMPANY BY SECOND ONLY TO WALT DISNEY. HE BEGAN HIS
17 CAREER BACK IN 1939 AND, WITH HIS YEARS WITH THE COMPANY, HE
18 WORKED ON STORY EDITING, LAYOUT, BACKGROUND, EFFECTS ON
19 ANIMATION AND SPECIAL EFFECTS ON FILMS SUCH AS THE VERY FAMOUS
20 DUMBO, PETER PAN, ALICE IN WONDERLAND. WHAT'S INTERESTING
21 ABOUT MR. HENCH. HE WAS 95 YEARS OLD AND HE WAS WORKING UNTIL
22 TWO WEEKS AGO BEFORE HE PASSED AWAY AT ST. JOSEPH'S HOSPITAL
23 IN BURBANK. HE PAINTED THE FAMOUS MICKEY MOUSE OF THE 25TH,
24 50TH, 60TH AND 70TH BIRTHDAYS AND WAS WORKING ON THE NEW
25 DISNEYLAND THAT WILL BE OPENING UP IN HONG KONG RIGHT BEFORE



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1 HE PASSED AWAY. ALSO, JAMES DAPPEN, A BUSINESSMAN IN SUNLAND.
2 HE WAS INSTRUMENTAL IN ORGANIZING THE FOOTHILL SOFTBALL
3 LEAGUE, WHICH PLAYED FOR MANY YEARS AT SUNLAND PARK. HE LEAVES
4 HIS WIFE, JANET, OF 43 YEARS AND HIS TWO DAUGHTERS, SHARON,
5 TEEL AND MICHELLE DOLLAR. LLOYD BENNINGTON FISHER. HE WAS AN
6 ACTIVE MEMBER FIGURE SKATER WITH THE BLADE AND EDGE CLUB OF
7 PASADENA, 50-YEAR MEMBER OF THE ALHAMBRA AMERICAN LEGION POST
8 139 AND MEMBER OF THE SOUTH PASADENA MASONIC LODGE WHERE HE
9 WAS AWARDED THE HIRAM AWARD IN 2003 AND WAS QUITE ACTIVE WITH
10 THE BOY SCOUTS OF AMERICA AND ACTIVE IN HIS GRACE PRESBYTERIAN
11 CHURCH. MARY BROWN, WHO WAS HONORARY MAYOR OF SUNLAND-TUJUNGA,
12 AND PAST PRESIDENT OF THE APPERSON SCHOOL AND VERDUGO HILLS
13 HIGH SCHOOL P.T.A., ACTIVE MEMBER OF THE SUNLAND-TUJUNGA
14 WOMEN'S CLUB AND OTHER GROUPS WITHIN THE COUNTY. PROFESSOR
15 DEAN JOHN SAMUEL KREIDER. KREIDER WAS THE FORMER DEAN OF
16 INSTRUCTION IN GLENDALE COLLEGE AND HAD THE AUDITORIUM AND
17 KREIDER HALL, A LECTURE HALL, NAMED AFTER HIM. HE WAS A
18 LONGTIME MEMBER OF THE FIRST UNITED METHODIST CHURCH IN
19 GLENDALE, THE MASONIC LODGE AND THE GLENDALE COLLEGE
20 FOUNDATION. HE IS SURVIVED BY HIS WIFE, ELSA, AND THEIR TWO
21 DAUGHTERS AND TWO STEPSONS. DR. CHARLES STROTHER, WHO WAS
22 ACTIVE IN THE DENTAL SOCIETIES. HE SERVED ON THE NAVAL DENTAL
23 CORPS IN WORLD WAR II AND HE WAS IN PRIVATE PRACTICE FOR 40
24 YEARS IN GLENDALE AS A MEMBER OF THE EXAMINING COMMITTEE OF
25 THE CALIFORNIA STATE BOARD OF DENTAL EXAMINERS, CALIFORNIA



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1 DENTAL ASSOCIATION, A FELLOW OF THE AMERICAN COLLEGE OF
2 DENTISTS AND MANY LOCAL COMMUNITY ASSOCIATIONS IN THE LA
3 CANADA COMMUNITY. HE LEAVES HIS WIFE, MARYLOU, AND THREE
4 DAUGHTERS. MARY LOUISE SNYDER, WHO WORKED AT QUARTZ HILL HIGH
5 SCHOOL AS BOTH THE KITCHEN AND CAMPUS SUPERVISOR AND ACTIVE IN
6 THE DESERT VALLEY FORESTERS, THE QUARTZ HILL WOMEN'S CLUB
7 WELCOME WAGON OF THE VALLEY AND HELPED FOUND THE QUARTZ HILL
8 CHRISTIAN CHURCH IN 1966. JAMES NELSON, RETIRED SERGEANT WITH
9 THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT, WHO SERVED THE
10 DEPARTMENT BETWEEN 1965 TO 1964. DOROTHY ROSE SCOVERN. SHE AND
11 HER HUSBAND OF 69 YEARS WERE PARTNERS IN THE GLENDALE SCOVERN
12 MORTUARY BUSINESS AND THAT BUSINESS WAS FOR OVER 50 YEARS IN
13 GLENDALE. SHE WAS ALSO ACTIVE IN THE GLENDALE WOMAN LODGE.
14 ANNE ELIZABETH BASKO OF THE ANTELOPE VALLEY AND MARGARET
15 WHITMORE HURST, OF THE ANTELOPE VALLEY. SHE ALSO WAS A FORMER
16 EDUCATOR AND PERRY LINDSEY, UNITED STATES AIR FORCE VETERAN
17 AND EDUCATOR.

18

19 **SUP. KNABE, CHAIR:** SO ORDERED. OKAY. WE HAVE ENRIQUE MUNOZ
20 FROM THE PUBLIC, ALAN CLAYTON, AND PETER BAXTER. A COUPLE
21 PEOPLE HAVE SIGNED UP TO SPEAK BUT THEY ARE INELIGIBLE DUE TO
22 THE DATE THAT THEY LAST SPOKE, SO. OKAY, IF YOU'D GO AHEAD...

23

24 **ENRIQUE MUNOZ:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME
25 IS ENRIQUE MUNOZ. I AM ONE OF 43 VICTIMS OF A REAL ESTATE



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1 SCAM. 90% OF THESE REAL ESTATE VICTIMS ARE ELDERLY AND
2 DISABLED. THESE ACTIONS WERE COMMITTED BY A GENTLEMAN, HIS
3 NAME IS RAUOL DAVILA. WE HAVE ALREADY RECEIVED MANY JUDGMENTS
4 AGAINST MR. RAUL DAVILA, WHO, INCIDENTALLY, IS A COMMISSIONER
5 FOR THE CITY OF WHITTIER. HE WAS ON THE BOARD OF DIRECTORS FOR
6 THE RED CROSS AND A MEMBER OF THE LATINO PEACE OFFICER'S
7 ORGANIZATION. I HAVE GONE THROUGH MANY OBSTACLES FOR THE LAST
8 THREE YEARS TO TRY TO PUT A STOP TO THIS GENTLEMAN WHICH, VIA
9 INVESTIGATIONS THAT I'VE DONE AND THE PRIVATE INVESTIGATOR
10 THAT THE VICTIMS HAVE HIRED, WE DETERMINED THAT THIS GENTLEMAN
11 AND HIS WIFE, MARY MESCOBAR, HAVE BEEN ABSCONDING THE ELDERLY
12 IN A MAJOR REAL ESTATE SCAM SINCE THE LATE '80S. THEY'VE BEEN
13 REMOVED TO THE D.R.E. LICENSE, ALTHOUGH CONTINUED TO OPERATE.
14 AS RECENT AS DECEMBER 3RD OF LAST YEAR, THEY WERE SERVED WITH
15 AN ORDER, WHICH IS CALLED A DECEASE AND REFRAIN ORDER, THROUGH
16 THE DEPARTMENT OF CORPORATIONS, ALTHOUGH THEY CONTINUE TO
17 OPERATE. I MEET WITH THESE VICTIMS, WE HAVE MONTHLY MEETINGS.
18 I FEEL VERY DEPRESSED OVER WHAT THESE VICTIMS HAVE GONE
19 THROUGH. THESE ELDERLY VICTIMS INCLUDING AN 87-YEAR-OLD CANCER
20 PATIENT. SOME OF THE VICTIMS HAVE LOST THEIR SPOUSE, LITERALLY
21 CHASING THIS GENTLEMAN. I JUST DON'T UNDERSTAND WHY THE D.A.
22 REFUSES NOT ONLY TO PROSECUTE BUT TO INVESTIGATE. WE'VE
23 SUBMITTED NUMEROUS EVIDENCE OF FORGERY, OF FRAUD,
24 EMBEZZLEMENT, GRAND THEFT TO THE MAJOR FRAUD UNIT WITH THE
25 DISTRICT ATTORNEY, ALTHOUGH THE D.A. CONTINUES TO INSIST THAT



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1 THERE IS NOT ENOUGH EVIDENCE TO PROVE THE CASE BEYOND A
2 REASONABLE DOUBT. AT THIS STAGE, IT'S NOT A TRIAL. WE WANT
3 THEM TO INVESTIGATE AND I'VE BEEN ADVISED THAT THEY ARE NOT
4 GOING TO GO ON A FISHING EXPEDITION. NO, THEY ARE SUPPOSED TO
5 GO AND INVESTIGATE, TALK TO THESE VICTIMS. I'VE GIVEN THEM A
6 LIST OF ALL THESE VICTIMS THAT ARE WILLING TO TALK TO THEM BUT
7 TO NO AVAIL. ALTHOUGH I'M VERY CONFIDENT THAT, SOMETIME WITHIN
8 THE NEXT SIX MONTHS, THERE WILL BE CRIMINAL PROSECUTION WITH
9 THE ASSISTANCE OF CONGRESSWOMAN HILDA SOLIS THAT IS PAYING
10 CLOSE ATTENTION TO THIS MATTER, THE F.B.I. IS NOW INVOLVED.
11 ALTHOUGH MY COMPLAINT IS, AT THIS POINT, IS AGAINST THE
12 DISTRICT ATTORNEY AND THE MONTEBELLO POLICE DEPARTMENT WHO
13 STATES, "WE DON'T HAVE THE BUDGET TO INVESTIGATE THIS CRIME,"
14 ALTHOUGH THEY TOOK THE REPORT FOR FORGERY AND FRAUD, THEY'VE
15 INDICATED, "WE DON'T HAVE THE BUDGET TO HIRE A HANDWRITING
16 EXPERT TO DETERMINE WHO FORGED YOUR SIGNATURE." AGAIN, I WANT
17 TO THANK YOU FOR TAKING THIS TIME AND THE PURPOSE OF THIS
18 SPEECH IS ALSO TO ALERT THE PUBLIC SO WE DON'T CONTINUE TO
19 HAVE ELDERLY VICTIMS GETTING RIPPED OFF BY THIS GENTLEMAN WHO
20 PUTS HIMSELF IN A POSITION OF TRUST, INVOLVED IN THE CHURCH.
21 HE'S AN EX-RESERVE OFFICER FROM MONTEREY PARK P.D., SHOWS ALL
22 THESE CREDENTIALS TO THE VICTIMS AND THEY TRUST HIM AND WE
23 ANTICIPATE THAT HE'S RIPPED OFF OVER \$5 MILLION. THANK YOU.
24
25 **SUP. KNABE, CHAIR:** THANK YOU.



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1

2 **SUP. MOLINA:** MR. MUNOZ?

3

4 **SUP. KNABE, CHAIR:** GO AHEAD.

5

6 **SUP. MOLINA:** I JUST-- ONLY THAT YOU DID CALL OUR OFFICE. HE'S
7 MR. ANTONOVICH'S CONSTITUENT BUT WE ARE GOING TO REFER THIS TO
8 THE DISTRICT ATTORNEY. SEE, IF WE ASK THAT THEY LOOK INTO
9 THIS, BECAUSE, AGAIN, I DON'T KNOW IF IT'S AN INDIVIDUAL SCAM,
10 AS YOU SAY TO YOU AND YOU DID GET SCAMMED AND YOU LOST SOME
11 MONEY, BUT IF THIS GENTLEMAN IS PRESENTING HIMSELF TO BE
12 CONNECTED WITH THIS CORPORATION AND IS SCAMMING OTHER SENIORS,
13 THEN I THINK IT IS SOMETHING WE SHOULD LOOK AT. I'M ALSO GOING
14 TO REFER IT TO CONSUMER AFFAIRS, WHO DOES A VERY GOOD JOB IN
15 INVESTIGATING MANY OF OUR CONSUMER FRAUD ISSUES. SO WE...

16

17 **ENRIQUE MUNOZ:** ACTUALLY, CONSUMER AFFAIRS, I WAS FORWARDED TO
18 THEM AND THEY DID INVESTIGATE AND THEY PURSUED THE CASE VIA
19 THE DEPARTMENT OF CORPORATIONS, WHICH I INDICATED THEY DID
20 FILE A DECEASED AND REFRAIN ORDER AS OF DECEMBER 3RD OF LAST
21 YEAR. ALTHOUGH THEY CONTINUE TO OPERATE. IT'S LIKE THERE'S NO
22 WAY TO STOP THESE PEOPLE. THEY'VE BEEN DOING IT FOR SO MANY
23 YEARS BUT IT TOOK ME TO FINALLY TO BE THE VICTIM, TO HAVE THE
24 TIME AND THE EFFORT AND THE PATIENCE TO CONTINUE TO PURSUE
25 THIS CASE BECAUSE SOME OF THE VICTIMS ACTUALLY SPENT WELL OVER



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1 A HUNDRED THOUSAND DOLLARS CHASING THESE INDIVIDUALS. MY
2 FAMILIES WERE ACTUALLY CHASED BY GANG MEMBERS. I'M ALLEGING
3 THAT IT WAS THIS GENTLEMAN THAT HIRED THESE GANG MEMBERS TO
4 CHASE MY KIDS AND MY WIFE AROUND THE NEIGHBORHOOD IN WEST
5 COVINA WHERE I LIVE AND THEN THEY WENT TO MY WIFE'S WORK. BUT
6 I CAN'T PROVE IT. ALTHOUGH RAOUL DAVILA HAS MADE SOME
7 STATEMENTS THAT, IF I DON'T STOP WHAT I'M DOING, THAT HE'S
8 GOING TO COME OUT WITH HIS BASEBALL BAT AND START SWINGING
9 HARD AND THIS STATEMENT...

10

11 **SUP. ANTONOVICH:** WE'LL HAVE THE DISTRICT ATTORNEY-- WE'LL
12 REFER THIS TO THE DISTRICT ATTORNEY FOR AN INVESTIGATION. BUT
13 THERE MAY BE AN INVESTIGATION GOING ON AT THE FEDERAL LEVEL
14 AND THEY'LL WORK COOPERATIVELY. I MEAN, THAT HAPPENS AT TIMES,
15 AS YOU KNOW, BUT WE WILL REFER THIS TO THE DISTRICT ATTORNEY.

16

17 **ENRIQUE MUNOZ:** GREAT. THANK YOU.

18

19 **SUP. MOLINA:** AND AGAIN, I DO THINK THAT YOU NEED TO CONTINUE
20 TO REPORT THESE KINDS OF INCIDENTS EVEN THOUGH, YOU KNOW,
21 PEOPLE TELL YOU THEY'RE NOT RELATED. I THINK IT IS FOR MAKING
22 A CASE. THERE ARE PEOPLE WHO OPERATE UNSCRUPULOUSLY ALL OF THE
23 TIME AND CAN GET AWAY WITH IT BECAUSE PEOPLE DON'T STAND UP TO
24 THEM AND SO I APPRECIATE THAT YOU DID AND WE WILL MAKE SURE
25 THAT WE FOLLOW UP ON IT.



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1

2 **ENRIQUE MUNOZ:** THANK YOU.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. MR. BAXTER?

5

6 **PETER BAXTER:** MR. CHAIRMAN, MEMBERS OF YOUR HONORABLE BOARD,
7 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND
8 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT I
9 HAVE RECEIVED A LETTER FROM CHIEF WILLIAM J. BRATTON OF THE
10 LOS ANGELES POLICE DEPARTMENT DATED FEBRUARY 3, 2004. THE
11 LETTER READS, "THE DEPARTMENT RECEIVED YOUR LETTER REGARDING
12 MISCELLANEOUS ISSUES. SINCE THIS MATTER FALLS UNDER THE
13 JURISDICTION OF THE LOS ANGELES COUNTY FIRE DEPARTMENT, WE
14 HAVE TAKEN THE LIBERTY TO FORWARD YOUR LETTER TO THE LOS
15 ANGELES COUNTY FIRE DEPARTMENT FOR WHATEVER ACTION THEY MAY
16 DEEM NECESSARY. IF YOU HAVE ANY QUESTIONS, PLEASE CONTACT THEM
17 AT 323-881-2401. VERY TRULY YOURS, WILLIAM J. BRATTON, CHIEF
18 OF POLICE, SIGNED BY AN ADJUTANT." QUOTATION COMPLETED. PLEASE
19 NOTE THAT THIS ADDS TO THE RECORD OF HAVING THE COUNTY BOARD
20 OF SUPERVISORS, ON NOVEMBER 5, 1991, ASK THE COUNTY FIRE CHIEF
21 TO INVESTIGATE THE ISSUE OF USING TURBO JET ENGINES FOR
22 FIGHTING FIRE. LATER, COUNTY BOARD CHAIR, THE HONORABLE EDMUND
23 D. EDELMAN, WROTE A LETTER TO THE FIRE CHIEF REPEATING THE
24 EARLIER REQUEST. MORE RECENTLY, IN 2003, THE CURRENT BOARD
25 CHAIR, THE HONORABLE DON KNABE, REPEATED THE SAME REQUEST. NOW



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1 CHIEF BRATTON HAS DONE SO, EVEN THOUGH RECOGNIZING THAT THE
2 LOS ANGELES POLICE DEPARTMENT ORDINARILY, USUALLY AND NORMALLY
3 DOES NOT BECOME INVOLVED AT ALL DIRECTLY WITH FIGHTING FIRE.
4 ALL OF WHICH IS RESPECTFULLY SUBMITTED. I THANK YOU, MR.
5 CHAIRMAN.

6

7 **SUP. KNABE, CHAIR:** THANK YOU. ALL RIGHT. IF YOU'LL READ US
8 INTO CLOSED SESSION, PLEASE, AND WE HAVE A LOT TO DO, SO I'D
9 ASK THAT MY COLLEAGUE THAT WE GET TO CLOSED SESSION PRETTY
10 QUICK HERE.

11

12 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
13 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
14 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-
15 1 AND CS-2, CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING
16 LITIGATION, ITEM CS-3, CONFERENCE WITH LEGAL COUNSEL REGARDING
17 INITIATION OF LITIGATION, ONE CASE, ITEM CS-4, CONFERENCE WITH
18 LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION, 12
19 CASES. ITEM CS-5, CONFERENCE WITH LEGAL COUNSEL REGARDING
20 SIGNIFICANT EXPOSURE TO LITIGATION, ONE CASE. ITEM CS-6,
21 CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS, ITEM
22 CS-7, CONFERENCE WITH LABOR NEGOTIATORS, DAVID E. JANSSEN AND
23 DESIGNATED STAFF, AND ITEMS CS-8 AND CS-9, CONFERENCES WITH
24 LEGAL COUNSEL REGARDING EXISTING LITIGATION AS INDICATED ON
25 THE POSTED AGENDA AND SUPPLEMENTAL AGENDA. THANK YOU.



**The Meeting Transcript of
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1 **REPORT OF ACTION TAKEN IN CLOSED SESSION**

2 **ON FEBRUARY 10, 2004**

3

4 The Board of Supervisors met today in closed session. The
5 following action is being reported:

6

7 CS-9. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

8 (Subdivision (a) of Government Code Section 54956.9) Los

9 Angeles Times Communications, LLC and Richard P. McKee v. Los

10 Angeles County Board of Supervisors, Los Angeles Superior

11 Court Case No. BS 075 075.

12

13 This is a lawsuit alleging violations of the Ralph M. Brown

14 Act (Government Code Section 54950 et seq.).

15

16 Action Taken:

17

18 The Board of Supervisors voted to accept a settlement offer

19 signed on behalf of the plaintiffs to resolve the only

20 remaining issue in the case regarding attorneys' fees without

21 further litigation for the total sum of \$116,000.

22

23 The vote of the Board of Supervisors was:

24 Supervisor Molina: Aye

25 Supervisor Burke: Aye



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1 Supervisor Yaroslavsky: Aye

2 Supervisor Antonovich: Aye

3 Supervisor Knabe: Aye.

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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in an for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, February 10, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 12th day of February, 2004.

_____(Signature on file)_____

JENNIFER A. HINES

CSR No. 6029/RPR/CRR